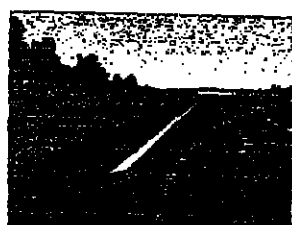


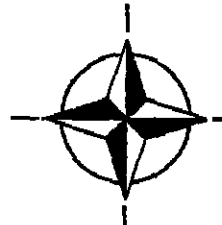
# FINANCIAL TIMES



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**Cars powered by fuel cells**

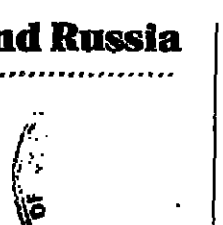
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World Business Newspaper - <http://www.FT.com>

TUESDAY MAY 27 1997

## Cigarette rivals in legal conflict over new brand

Two big tobacco companies are locked in a legal wrangle involving their Australian divisions over an alleged lookalike cigarette brand. W.D. & H.O. Wills, owned by Britain's BAT group, claims the new Summit brand of US rival Philip Morris was deliberately packaged to look like its six-year-old Horizon brand, which accounts for about 14 per cent of a market worth A\$6bn (\$4.6bn) a year. Page 20

**Japanese move on security role:** The push in Japan to overhaul its 1947 pacifist constitution and expand its international security role has gained momentum with the setting up of the first parliamentary group openly supporting revision of the constitution. Page 8

**Gazprom assurance:** Russia's first deputy prime minister, Boris Nemtsov, has promised the interests of foreign investors in Gazprom, the gas monopoly, will be protected in any government action to simplify the company's dual shareholding structure. Page 20; Nemtsov interview, Page 19; Polish deal, Page 24

**Gevaert rises on asset move:** Shares in Gevaert, Belgium's fourth-largest holding company, jumped 12 per cent on the announcement that its BF77bn (\$2.2bn) worth of assets were to be split between two main shareholder holding companies, Almani, the country's third-biggest, and Cobepa, ranked fifth. Page 21

**Thai trading disrupted:** Recurring computer breakdowns limited dealing on Thailand's stock exchange to about half an hour, following the breakdown of takeover talks between Thai Danu Bank and debt-laden Finance One, the country's biggest finance company.

**Dutch plea on jobs policy:** The Dutch presidency of the European Union has urged Germany to sign the employment chapter proposed for the revised Maastricht treaty, arguing that economic and monetary integration cannot be separated from the convergence of labour markets and employment trends. Page 4

**HK extends groundings:** Hong Kong's civil aviation authorities asked Garuda, the Indonesian carrier, to suspend flights of its Airbus 300 aircraft to the British colony. The action came three days after Cathay Pacific and Dragonair grounded their Airbus 300-330 jets because of problems with Rolls-Royce Trent 700 engines.

**German tax reforms advance:** Germany's political parties moved closer to a deal to reform the country's tax system. Government leaders welcomed elements of a Social Democratic party plan to cut basic income tax but also to make companies pick up much of the bill by adopting tighter American-style treatment of reserves. Page 20

**BHP, Australia's largest company, saw the euphoria in its shares evaporate when it warned of flat earnings and abnormal charges.** Shares tumbled 40 cents, to close at A\$18.92 (\$14.50), after a rise of more than 11 per cent in May on news of a steel restructuring. Page 24

**Nippon Credit Bank reported a record loss in the year to end-March 1997, mainly stemming from write-offs for property-related bad loans.** Page 21

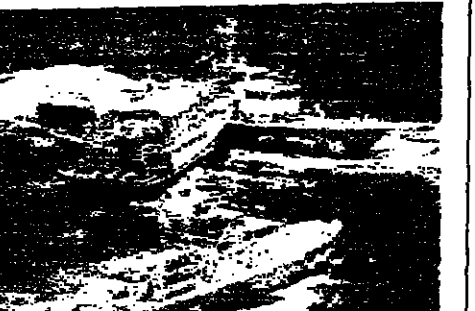
**EU drops Seoul complaint:** The European Union has dropped its threat to challenge South Korea's "frugality" campaign in the World Trade Organisation, following actions by the Seoul government to ensure that the campaign does not discriminate against imports. Page 6

**Military rebukes Turkish PM:** Turkey's generals, self-appointed guardians of the country's secular system, rebuked prime minister Necmettin Erbakan over his Islamic policies and announced a purge of pro-Islamic military officers. President warns against coup. Page 2

**Israeli jets strike in Lebanon:** Two Israeli warplanes fired four missiles at suspected Hezbollah guerrilla bases in southeastern Lebanon, in apparent retaliation for a bomb ambush that injured two Israeli-allied militiamen.

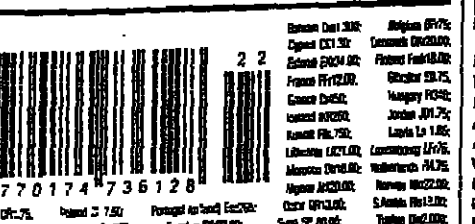
**Dinosaurs rules:** The dinosaurs of Steven Spielberg's film, *The Lost World: Jurassic Park*, trampled box office records by taking \$85.7m for the US four-day Memorial Day weekend, beating the previous \$58.8m record of *Mission: Impossible* last year and the one-day and three-day records of 1995's *Barman Forever*. Page 6

**Japanese block island protesters**



Dozens of boats carrying protesters from the East China Sea after being bumped about by Japanese coast guard ships blocking their landing on the disputed Diaoyu islands, called Senkaku by Japan, which claimed them in 1895. The islands lie between Taiwan and Okinawa.

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## French premier to stand down

Gaullist leader Alain Juppé pays price of poll defeat

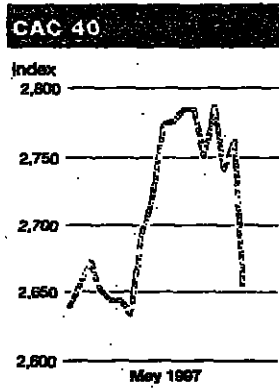
By Andrew Jack, David Buchan and David Owen in Paris

Mr Alain Juppé said yesterday that he would stand down as prime minister after the second round of voting in France's general election on June 1, as the ruling coalition met in emergency session after its unexpectedly low score last Sunday.

The move appeared to be a last-ditch attempt to rally support for the centre-right government. Mr Juppé had scored historically low opinion poll ratings in the last few months and become a focal point for critics of the government.

"A new step [in the campaign] has to begin now," Mr Juppé said yesterday. "It requires a new team, led by a new prime minister."

The decision was announced after the close of the financial



markets, which dropped sharply yesterday in the wake of the results. The CAC-40 index of leading companies fell 3.5 per cent during the day.

while the franc slipped in early trading, but then held relatively steady.

Shares in Thomson-CSF, the French defence electronics giant, fell by 9.5 per cent amid fears that a victory for the left would threaten privatisation of the group, which Mr Juppé had strongly advocated.

Final figures released by the interior ministry yesterday for 566 of the 577 electoral districts showed the combined left-wing parties with 40.2 per cent of the votes, against 36.5 per cent for those on the centre-right.

Several polling organisations predicted this would lead to a narrow left-wing majority in the parliament.

Mr Jacques Toubon, the Gaullist justice minister and number two in the govern-

ment, said Mr Juppé had "paved the way to the new majority we are trying to construct."

The prime minister's resignation had been mooted several times during the campaign. Yesterday morning there were hints he was likely to go from two senior Gaullist figures - Mr Philippe Séguin, the National Assembly leader, and Mr Raymond Barre, the former prime minister.

The announcement triggered intense speculation on a possible successor if the centre-right won re-election.

Names mentioned have included Mr Séguin, Mr Toubon, Mr Edouard Balladur, the former prime minister, and several leading businessmen. The centre-right's efforts to

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rally support were set to continue tonight with a television address by President Jacques Chirac, who has already intervened twice during the campaign in favour of the governing coalition.

Meanwhile France's left-wing parties began gearing up yesterday to capitalise on Sunday's success, with the socialists saying they would join the communists and the

green party at a joint rally this week. Mr François Hollande, the socialist party's spokesman, stressed his commitment to monetary union.

But he criticised the "arithmetical approach to 3 per cent" for the government deficit in the Maastricht treaty on European monetary union, and pledged "not to impose austerity on the French people."

Mr Robert Hue, leader of the Communist party, which captured 10 per cent of the vote, yesterday indicated his willingness to be part of a left-wing government.

He stressed that there was considerable common ground between the socialists and the communists, but laid down conditions including an immediate reduction in value added tax, an increase in the minimum wage, and a cut in the working week without any accompanying fall in wages.

## Yen's rise threatens wave of Japanese bond losses

By Gillian Tett in Tokyo

The recent rise of the yen against the dollar is threatening to trigger a wave of bond-related losses among Japanese stockbrokers and investors.

Since the beginning of this month the yen has appreciated some 10 per cent against the US dollar, leading to losses on so-called "dual currency" bonds. These are denominated in yen but pay interest in higher-yielding currencies such as the US dollar and Australian dollar.

Small savers who bought these bonds heavily in the past two years will bear some of the losses. Also hit will be many smaller Japanese stockbrokers which have sharply increased their dealing in such bonds recently, in an effort to carve out a business niche before Tokyo's planned financial deregulation. They have been left with the bonds on their books as investor demand has dried up.

Ms Mineko Sasaki Smith, chief economist at Credit Suisse First Boston, said: "It has been a very very hard lesson for the securities houses and investors. They basically have been assuming that the dollar would only appreciate."

The scale of the losses remains unclear, partly because disclosure in the market is very patchy.

About ¥2,066.5bn (\$18bn) in mainly two-to-10-year dual currency bonds were sold between April and December last year and sales during the first four months of this year have been heavy.

Some traders suggest that about ¥200bn in a new three- and six-month dual currency paper has been sold so far this year.

Matters are complicated because some dual currency bonds contain clauses which mean that investors receive the repayment of principal in dollars or other foreign currencies if the yen-dollar exchange rate rises above a certain level.

These so-called "knock-out" clauses have been set at a level of between ¥115 and ¥120 per US dollar and have been triggered by the yen's recent rise. After trading near ¥127 at the start of this month, the yen rose to near ¥112 before falling back to about ¥116 yesterday.

The episode has generated political controversy with complaints from securities companies to government officials from companies bitter that the Japanese government did not prevent recent currency volatility.

## \$11bn deal puts Roche at top in diagnostics

By William Hall in Zurich

Roche, the Swiss pharmaceuticals group, is paying \$11bn for Boehringer Mannheim Group, a leading medical diagnostics company. In the biggest acquisition in its history. The deal will make Roche a world leader in the \$19bn-a-year market in equipment used to diagnose illnesses.

Roche has agreed to buy all the shares of Orange, a private Bermuda company which owns Boehringer Mannheim Group, and 84.2 per cent of DePuy, a US-based manufacturer of orthopaedic products. About two-thirds of Boehringer Mannheim's sales of \$3.5bn are in diagnostics and the rest is pharmaceuticals.

Mr Fritz Gerber, Roche's chairman and chief executive, said Roche saw "long-term potential in the areas of disease management and patient care, both of which are gaining importance in the context of continuing efforts to reduce healthcare costs".

The acquisition will quadruple the size of Roche's diagnostics business, the smallest of its four divisions, and create one of the world's two biggest companies in the field with annual sales of SF\$3.5bn (\$2.4bn) and 13,500 employees. Abbott Laboratories of the US claims to be similar in size.

The acquisition will also increase Roche's share of the global pharmaceuticals market from 2.7 per cent to 3 per cent. DePuy will take Roche into an area of healthcare where it has not been represented.

Ms Birgit Kulhof of UBS in Zurich said the deal "made a lot of strategic sense". However, she was worried that Roche was paying a high price to expand in a business where it is currently doing little more than breaking even, and where margins are lower than in the pharmaceuticals business.

Boehringer Mannheim, founded in 1847, is one of the last big family-controlled pharmaceutical companies. It employs 18,000, nearly half based in Germany. However, the company has had difficulty

in maintaining its position as one of the world's leading diagnostics companies and "broadening the base of its pharmaceuticals operations."

Mr Henri Meier, Roche's chief financial officer, said Roche was paying between 24 and 25 times prospective 1997 earnings. Carange reported net income of \$50m in 1996, but after adjusting for the extraordinary gain on the initial public offering of DePuy on the US stock market, its net income

dropped to \$36m, or SF\$512m. Roche has liquid assets of SF\$15bn and has not yet decided whether to raise a

## Italy's northern separatists step up the pressure

By Robert Graham in Rome

Mr Umberto Bossi, leader of Italy's populist Northern League, yesterday stepped up his confrontation with the central government in Rome by calling for an official referendum on the independence of "Padania", an as yet ill-defined area of northern Italy.

In tough language, he also said the league would play no part in the work of the constitutional reform commission which is considering innovative proposals to turn Italy into a federal state.

"Our people are in a full state of rebellion," he said. The new outburst from Mr Bossi came at a press conference in the wake of Sunday's unofficial referendum, staged by the league in the cities and small towns of northern Italy around the Po Valley.

League officials claimed some 4.8m people had voted at more than 13,000 white gazebo-style tents. Mr Bossi declared the result - a 99 per cent vote in favour of northern secession - to be better than he had expected.

However, witnesses reported many fewer voting stations

than boasted by the League, and a thin turnout except for hard-core supporters of the movement dressed ostentatiously in their green uniform shirts.

Several journalists even said they had voted in up to 10 different places without any real control.

Voters were asked: "Do you want Padania to become an independent, sovereign, federal state?" However, the voting slips did not attempt to define the real area of this notional state.

The main parties yesterday dismissed Mr Bossi's antics as little more than a propaganda stunt after months of silence in the wake of his declaration last September of an independent republic of Padania.

But party leaders underlined that there was an urgent need to address the north's discontent with an inefficient central government in Rome.

"There hasn't been a referendum on the independence of Padania," observed Mr Franco Bassanini, minister in charge of the public administration. "Let's call things by their

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Roche chief executive Fritz Gerber (left) and Gerhard Moeller of Boehringer Mannheim

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# Doubts remain over Russia and Nato

By Bruce Clark  
in Washington

Today's agreement between Russia and Nato could mean the advent of a new era in European security, with Moscow playing an important part in coping with every problem the continent faces, from Balkan squabbles to biological warfare.

On the other hand, as western diplomats freely acknowledge, it could mean virtually nothing at all.

The unknown factor, they add, is how much use Russia will make of a consultation process that is designed to be as long as the proverbial piece of string - creating the potential for co-operation without tying either side down.

Russia has sent out some confusing signals in recent years over the depth of the relationship it wants with Nato - often making loud demands for wide-ranging co-operation and then abruptly losing interest.

"The Russians have always been very ambiguous about co-operation with Nato, particularly military-to-military links," said one Nato official, noting that Moscow's enthusiasm for Partnership for Peace, the Nato-led military co-operation programme, had fluctuated considerably.

Russia joined PFP in June 1994, froze its participation six months later - in protest against Nato's enlargement plans - and formally restarted co-operation the following summer, but with little practical effect. The internal problems of the

Russian military appear to have limited its capacity to participate in expensive, multinational war games which are one of the main activities of the PFP.

Western diplomats say Mr Pavel Grachev, the former Russian defence minister, was desperately keen for his country to show the flag when Nato launched its peace-keeping effort in Bosnia in December 1995.

But the Russian contribu-

tion of 1,000 crack troops - made under a bilateral US-Russian arrangement that avoided the humiliation of direct Russian subordination to the alliance - has clearly stretched Moscow's resources.

Today's accord sets out a long list of topics which a new institution, the Nato-Russia council, might consider. They include conflict prevention, peace-keeping, military doctrine, arms con-

trol, nuclear safety, counter-proliferation and even theatre missile defences.

Since Nato's existing members are only in the earliest stages of pooling their efforts in the field of counter-proliferation, the idea of co-operating with Russia is strictly hypothetical. But in theory at least, western and Russian missile interception systems - an area in which Russian technology excels - could one day be part of a

pan-European shield to protect the continent from rogue states further afield.

Back in the real world, diplomats are stressing that the so-called "founding act" of the new relationship - which is not a legally binding treaty and needs no ratification - will not force either side to go a step further than it wishes.

As the text makes clear, the new arrangements "do not provide Nato or Russia,

with a right of veto over the actions of the other, nor do they infringe upon or restrict the rights of Nato or Russia to independent decision-making and action".

This provision will be vitally important in selling the agreement - and the broader US vision of a new European security order based on an expanded Nato - to a sceptical US Senate. While many European politicians, and some liberal Democrats in Washington, worry that the US administration's plans are too provocative towards Russia, most members of the Republican-controlled Senate have the opposite fear - they think it gives Russia too much.

Senator William Roth, who heads an "observer group" of US legislators with a keen interest in Nato expansion, says vigilance will be required to prevent the Russians from obtaining too much say in Nato affairs.

Senators will be particularly concerned to safeguard the independence of the North Atlantic Council, the institution which groups the full 16 members of the alliance, he said. The Russia-Nato agreement "provides for close consultation on many different matters, which is all right as long as it doesn't interfere with the NAC," said Senator Roth. "This is something we have to watch with considerable care and concern."

In particular, the alliance must be careful not to give Russia any veto over future candidates for Nato membership, said the senator.



Russian nationalists demonstrating in Moscow yesterday hold anti-Nato slogans warning of a threat to world peace as Nato leaders prepared to sign a treaty in Paris with Russia

## Turkish president warns against military coup

By Edward Mortimer  
in Ankara

Immediate elections, not a military coup, would be the right solution to Turkey's political crisis, according to President Sileyman Demirel.

Mr Demirel, twice deposed as prime minister by the armed forces in 1971 and 1980, said yesterday there was no reason to fear another coup. But he went on, in an interview with the Financial Times, to give what sounded like a warning to the army not to stage one. And he lamented that the constitution does not give him power to dissolve parliament. "I would do it now," he said, because the behaviour of politicians in the present parliament was "degrading democracy".

As the president spoke, the uneasy standoff continued between the army and the Islamist prime minister, Mr Necmettin Erbakan. Yesterday Mr Erbakan had to preside over a special ses-

sion of the Supreme Military Council and countersign orders dismissing a number of army officers accused of harbouring political views hostile to his own.

The government, which narrowly survived a parliamentary challenge last week, has since suffered further defections from its secular component, the True Path party, whose leader, deputy prime minister and foreign minister Mrs Tansu Ciller, faces a spreading revolt.

A cabinet meeting today will, if it goes ahead, be the first for seven weeks. The two parties are unlikely to reach agreement on an extension of compulsory state education, which the armed forces have demanded to counter the influence of religious schools - an issue which is bound to come up again on Saturday when political and military leaders meet, under Mr Demirel's chairmanship, in the National Security Council. In the interview, Mr Demirel defended the council's role, claiming: "When soldiers sit there they are not soldiers any more." The government would have no excuse for not implementing its recommendations, he said, since senior ministers including Mr Erbakan and Mrs Ciller were members of it and had signed its decisions. "If they are not able to implement it, either they should not have signed, or they should resign," he said.

The president insisted that all problems would be resolved democratically according to the constitution, and that there was no need for a coup. The armed forces, he pointed out, "have intervened three times in political matters" (in 1960, 1971 and 1980) "and it didn't work. They were not able to solve any problem. On the contrary, our difficulties were increased." Indeed, he said, Turkey's present problems were largely due to the fragmentation of its political structure caused by the coup of 1980.

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The move follows 10 days of speculative attacks on the koruna on foreign exchange markets during which the CNB has spent an estimated \$3bn trying to maintain the currency within its trading band.

Mr Klaus said the government supported the central bank's decision to abandon the trading band. He said the attacks on the koruna had become "too expensive to fight" and acknowledged they were motivated "partly due to political instability".

Mr Tošovský also said he expected the government to make additions to a recent package of measures to revive the economy. Mr Klaus said he would announce further policy changes in the next few days.

The move came as the Czech Republic's foreign trade deficit, which lies behind many of the problems currently facing the country on foreign exchange markets, widened further last month despite a rare good performance by exporters.

Continued nervousness surrounding the koruna was

## Czech currency abandons link to US dollar

By Vincent Boland in Prague

The head of the Czech central bank said last night the bank was linking the currency directly to the D-Mark from today and abandoning its policy of linking it to a basket of the D-Mark and the US dollar.

Mr Josef Tošovský, governor of the Czech National Bank, told a joint news conference with Mr Václav Klaus, prime minister, that the trading band was being abandoned and that "the relation of the koruna to the mark will be decisive".

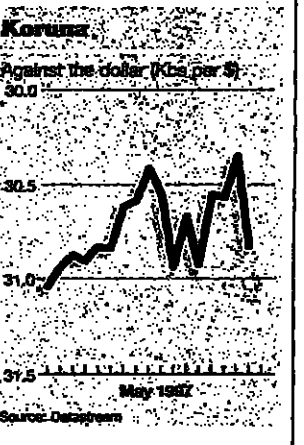
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also compounded by further political deadlock in the government. Attempts to finalise a cabinet reshuffle were postponed to today, when coalition leaders are due to meet again, under intense pressure from the public and President Václav Havel, to hammer out a new government.

According to figures released yesterday by the Czech Statistics Office, the value of imports exceeded the value of exports in April by Kc15.3bn (\$12m). It brings the total foreign trade deficit for the first four months of 1997 to Kc53.6bn.

The figures added to the jitters surrounding the Czech koruna on foreign exchange markets yesterday.

Analysts said the deficit figure was disappointing despite a strong recovery by exports, which rose about 23 per cent in April compared with the same month last year. Import growth rose by 11.2 per cent. The figure was also higher than had been predicted by the prime minister. He was reported last week to have said the deficit for the month would be Kc11.4bn.

The final report into the sinking had been due to be published by mid-year, having first been expected to be ready by September 1995. The commission of experts from Estonia, Finland and Sweden was hit by delays intended to have arisen from internal disputes.

## Blow to inquiry into ferry sinking

By Greg Melvor  
in Stockholm

The international inquiry into the Estonia ferry disaster in 1994 was jolted yesterday when its Swedish chairman was forced to resign after admitting to lying over the existence of a document sent to the inquiry.

Mr Olof Forsberg stepped down after acknowledging that he lied to cover up the mislaying of papers he received two weeks ago that shed light on which Swedish regulatory body was responsible for inspecting the ferry's bow door.

Faulty locking on the bow door and inner vehicle ramp was the prime cause of the sinking, the inquiry's interim report in 1995 said. The disaster, Europe's worst peacetime maritime accident this century, claimed the lives of 87 people.

Mr Forsberg's actions are a further blow to the credibility of an inquiry which has been beset by delays and internal frictions since its formation. The communications minister, Ms Ines Uusmann, who yesterday summoned Mr Forsberg for a meeting shortly before his resignation, indicated the inquiry's credibility would be irretrievably tarnished unless he resigned.

She said it was too early to gauge the effect on the investigation, and rejected opposition calls into the handling of the inquiry.

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### EUROPEAN NEWS DIGEST

## Investment blow to Germany

Foreign direct investment in Germany dropped last year to a record low of DM1.14bn (\$660m) from DM18.23bn in 1995 as Canadian and Japanese investors pulled capital out of the country, the economics ministry reported yesterday.

German direct investment abroad also declined to DM38.8bn in 1996 from DM52.16bn in 1995, when the flow of funds abroad was swelled by some exceptionally large transactions, including Hoechst's acquisition of Marion Merrell Dow of the US and Dresdner Bank's purchase of Kleinwort Benson, the UK investment bank.

The US was the most favoured destination for German foreign direct investment last year, accounting for DM3.77bn, followed by Austria (DM4.89bn) and the UK (DM4.72bn). German investments in the former communist countries of eastern and central Europe increased to DM4.4bn from DM4.15bn while those in other European Union states fell to DM18.87bn from DM32.46bn.

Pointing out that the net outflow of direct investment increased to DM27.7bn last year from DM33.9bn, Mr Günter Rexrodt, the economics minister, said the figures underlined the need for structural reform including the implementation of the government's tax reform plans. However, the large-scale foreign direct investment by German companies would safeguard jobs at home by securing new markets abroad.

Consumer price inflation quickened in Germany this month with provisional returns from four western Länder showing a 1.5 per cent year-on-year rise after 1.3 per cent in April, the federal statistics office said. Prices rose 0.4 per cent from April to May, reflecting more expensive seasonal foods and holidays.

Peter Norman, Bonn

## Slovak foreign minister quits

Slovakia's foreign minister, Mr Pavol Hámik, resigned yesterday, saying the circumstances surrounding the failure of a two-pronged referendum at the weekend had made it impossible for him to serve in the government of prime minister Vladimír Mečiar.

The referendum on Nato membership and direct presidential elections collapsed in chaos after accusations of rigged ballot papers led to a boycott by voters. Less than 10 per cent of the electorate voted, rendering the result invalid.

The failure of the referendum was caused by the omission of a question on whether Slovaks wanted their president to be directly elected. It is the most serious development yet in a long-running feud between Mr Mečiar, who opposed direct elections, and President Michal Kováč, who supported them. Mr Hámik, a former Slovak ambassador to Bonn, said in a statement that "the foreign minister cannot effectively seek to realise his goals in a situation when everything, including the vital international interests of Slovakia, is subordinated to domestic fights for power".

Vincent Boland, Prague

## Goncz visits Romania

President Arpad Goncz, on the first ever visit to Romania by a Hungarian head of state, yesterday unveiled a monument to the leaders of the 1956 Hungarian uprising in the Romanian village of Snagov, where they were imprisoned after the rising was crushed by Soviet troops. Prime Minister Imre Nagy and his companions were later returned to Hungary and executed.

The visit was praised as a "historic step" by President Bill Clinton, in a letter delivered yesterday to Mr Goncz and Romanian President Emil Constantinescu. In their speeches, both men have stressed the significance of the visit as a symbol of reconciliation between the two countries, which during this century have been bitter enemies. A protest meeting by Romanian nationalists in the city of Cluj, which Mr Goncz is visiting, sought to draw on these bitter memories, but only attracted around 1,000 participants.

Underlining the progress in relations between the two countries, the Romanian government over the weekend issued decrees allowing the use of the Hungarian language by local councils in areas where the Hungarian minority is strongly represented. The Hungarian Export-Import Bank has also extended a \$12m credit line to Romania to finance the purchase of Hungarian products, the first such facility offered to Romania by a bank.

Anatol Lieven and Kester Eddy, Budapest

## France hopeful on Nato deal

A deal giving Europeans more command responsibility within Nato would be reached before the Atlantic alliance's summit in July, Mr Hervé de Charette, the French foreign minister, forecast yesterday after holding talks with his US counterpart, Mrs Madeleine Albright.

In talks on the eve of today's signing ceremony in Paris of a new charter between Nato and Russia, the French and US diplomatic chiefs also discussed the issue of Nato's enlargement to embrace several east European countries. A State Department spokesman said the US and France agreed "on certain [new candidates] but need more discussions to agree on a consensus". France and the US were understood to agree on Poland, the Czech republic and Hungary joining Nato, but Washington still balks at France's promotion of Romania as a new alliance member.

David Buchan, Paris

## Missile contracts go-ahead

The ministries of defence of Italy, France and Britain yesterday gave the go-ahead for the awarding of contracts for the development and initial production of Paxams, the missile system being developed by the three nations.

The missile system is being developed to defend frigates in the navies of the three countries.

This was announced in a statement from the consortium Eurosam, which has a 66 per cent stake in the joint venture developing the missile.

Reuter, Rome

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Period	Price	Period	Price	Period	Price	Period	Price	Period	Price
18:00-19:00	11.27	19:00-20:00	11.81	20:00-21:00	11.81	21:00-22:00	11.81	22:00-23:00	11.81
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## NEWS: EUROPE

# Neighbours differ on who should head European central bank

## Paris, Bonn at odds over ECB

By Wolfgang Münchau,  
Economics Correspondent,  
in Paris



### Preparing for Emu

One of the most intriguing questions about the post-single currency world is how the French and Germans will get along in particular, how will the two countries bridge their differences over economic policy and over the role and organisation of the future European central bank (ECB)?

In the last few months, attention has focused on reports, largely in the German media, about an apparent attempt by France to press for its own candidate as head of the ECB, instead of Mr Wim Duisenberg, the Dutch central bank governor who is everybody else's favourite candidate to head the future central bank.

Few aspects of international diplomacy are laden with as much vanity as senior appointments to international institutions. But France's concerns about Mr Duisenberg go much deeper. The dispute is not about the personality of Mr Duisenberg but about the politics of central banking.

France wants a candidate with much international political and economic experience. French officials acknowledge that Mr Duisenberg - a former European

central banker of the year - is sufficiently experienced. He is even a French speaker, which gets round one potential French objection.

For the French, the question appears to be more whether Mr Duisenberg has the right kind of experience. The French are looking for a multi-talented personality, whose antennas reach beyond the monetary and economic minutiae.

Mr Michel Camdessus, managing director of the International Monetary Fund, seems to have a profile much closer to what senior French officials have in mind for the presidency of the ECB. He has experience not only as a central banker but as a diplomat, and possesses the skills to strike a compromise between opposing political views.

The Germans, meanwhile, want a competent central banker to lead a team that would relentlessly and independently pursue the Maastricht treaty's prescribed goal of price stability. The Germans are also deeply suspicious of anything that smacks of political interference in monetary policy.

Mr Camdessus has been rumoured to be the French government's preferred choice for the job, although this is strongly denied by officials. A senior French official insists that France has not yet rejected Mr Duisenberg, and may not do so. There appears to be less suspicion of Mr Duisenberg himself than about the motives behind the push for

his appointment.

The final decision on the ECB is not due until next May, giving him 10 months to allay French fears, after he takes over as president of the European Monetary Institute (EMI) in July.

Much crucial preparatory work has already been done, but there remain some delicate issues to be decided. Among them is the degree of decentralisation of the European System of Central Banks. France favours a more decentralised system than the other EU countries. The French view appears consistent with the Maastricht treaty, which specifically calls for a decentralised system. But there are shades of grey - each involving central banking jobs.

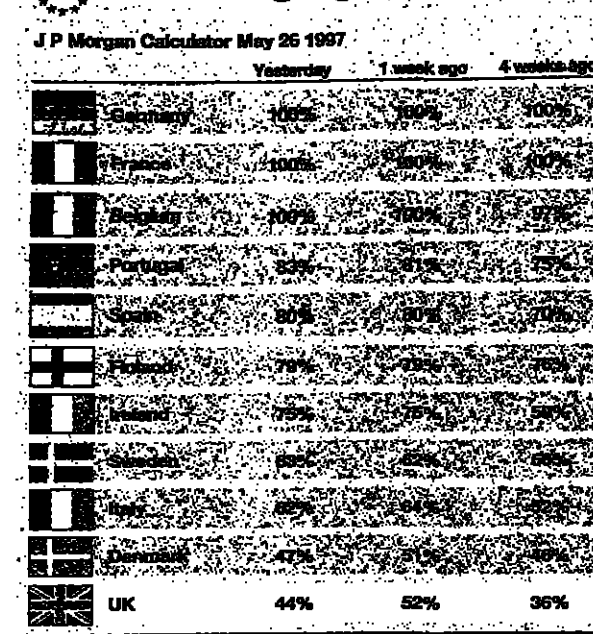
A compromise appears likely on this. Mr Alexandre Lamfalussy, the outgoing EMI president, said in a recent Financial Times interview that the ECB would be sufficiently equipped to handle transactions if the need arose, but that the system itself would normally operate on a decentralised basis.

This could satisfy France's viewpoint that the European System of Central Banks - the ECB and national central banks - should not favour any particular financial centres, especially Frankfurt, the ECB's home base. Foreign exchange operations, and in particular open market operations, will continue to be carried out largely on the level of national central banks. The real conflict is political,

as both sides remain suspicious of each other's intentions, a suspicion that largely reflects the difference in central banking and political cultures.

French officials believe those differences over EMI may even widen if the governing centre-right coalition is dismissed in next Sunday's second round of parliamentary elections. But whatever the outcome, the whole row over who governs the future European central bank has already left a bad aftertaste in Germany. One German official remarked: "This is precisely the kind of thing that gives the single currency a bad name."

### Emu: who's going to make it



The Emu calculator reveals, real time, the probability of individual countries leading Germany in a scenario where the EMU is introduced in 1999. The chart compares the probability of each country leading Germany in 1999, 1998, and 1997. The countries listed are Germany, France, Italy, UK, and others. Germany's probability is consistently the highest, around 44%.

# Dutch in plea on jobs

By Peter Norman in Bonn

The Dutch presidency of the European Union yesterday urged Germany to sign up to the employment chapter proposed for the revised Maastricht Treaty, arguing that economic and monetary integration cannot be separated from convergence of labour markets and employment trends.

Mr Ad Melkert, the Netherlands minister for labour and social affairs, told a conference on EU reform organised by Germany's opposition Social Democratic party that it was "unthinkable" that the euro could be a strong and stable currency while unemployment in Europe was rising to 10m and beyond.

The proposed employment chapter in the new treaty would ensure that unemployment had an explicit place on the European political agenda. Mr Melkert forecast that employment would be one of the most important EU issues after the start of the single European currency on January 1, 1999.

Following the election of Britain's Labour government, Chancellor Helmut Kohl's administration is the only EU government that has not decided in favour of an employment chapter in the treaty. Under pressure from its small market-oriented Free Democrat junior coalition partner, the government has argued that it does not want employment policy dictated from Brussels.

Bonn's stance was sharply criticised yesterday by Mr Oskar Lafontaine, SPD leader, who warned that his party would only vote for

the Maastricht Treaty revision in both houses of the German parliament if "proposals for an active employment policy" were included.

Mr Peter Hainemann, the German government spokesman, said yesterday that Bonn believed employment policy should be handled at a national level and was waiting to see what emerged from the intergovernmental negotiations on the Treaty revision.

Mr Melkert appeared to address some of Germany's worries yesterday. He said employment policy would remain "primarily" a matter of national competence and that there was no need for large-scale job creation measures organised or financed from Brussels. But national efforts to boost employment could be better co-ordinated at the European level.

# Maastricht goes to court

By Hilary Barnes in Copenhagen

A musician, a lawyer, a computer salesman and a member of the landed aristocracy are among 11 concerned citizens whose claim that Denmark's signature to the Maastricht treaty is in conflict with the country's written constitution opened before a district court here yesterday.

If, against expectations, the complainants win their case, the Danes will have to either review their membership of the European Union or amend their constitution. A further concern for Europe is that the court case

could delay Denmark's ratification of the revisions to the Maastricht treaty, currently the subject of negotiations at the EU's intergovernmental conference (IGC), but the prospect of a long delay by Denmark has receded since the 11 citizens were given permission by the Supreme Court last August to proceed with their case.

Lawyers said at the time that it could take four years for the case to be completed, but it is now expected that a final verdict can be expected early next year.

The hearings which began yesterday will last until mid-June, with a ruling from the court expected by early July.

But whichever side wins, the verdict will be sent by the Supreme Court, which is expected to hear the case in the autumn, handing down its verdict in early 1998.

Only at this stage will the Folketing - assuming that the government wins the case - proceed to call a referendum on the revised Maastricht treaty.

The complainants argue that the powers of the ministerial council exceed the limits allowed by the Danish constitution, and that, more broadly, the treaty has so reduced the power of the Folketing that it is incompatible with the constitution.

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## NEWS: WORLD TRADE

Thailand is betting on an export revival to save the country's battered currency. Ted Bardacke reports

LAST WEEK the danger of Thailand's economic dilemma became fully apparent. Economic policy makers appear to have ruled out what would be a painful devaluation of the baht. But their currency defence strategy - raising interest rates to astronomical levels and

telling local banks not to sell baht to foreigners - could deflate the economy into an equally painful financial crisis. The only way out, and the one Thai authorities are betting on, is a massive recovery in exports over the next year. Exports fell 0.2 per cent in 1996. A rebound

would improve the country's current account deficit and keep economic growth high enough to avoid a rash of bankruptcies. This would lead to resumption of large-scale capital inflows to the point where the country could lower interest rates again.

Thailand is in the midst of an uneven structural transition. For all the growth in the export of computer parts and electronics there are corresponding declines in exports by labour-intensive and commodities-based industries. Meanwhile, expanding

plant capacity and training an under-educated workforce in the country's growing export sectors take time. But the declining industries could pick up again quickly if upgrading programmes are successfully implemented.

Two export industries among Thailand's top 10 - computer parts and shrimps, the former booming and the latter in crisis - convey the same message. Those who invest in capital and education will prosper; those who do not will fail.

## On the high-tech ladder

Computer parts overtook textiles as Thailand's number one export last year. Economists say this was an historic event - as when textiles overtook rice two decades ago.

Thailand now competes with Taiwan and Malaysia in high-tech "cleanrooms" rather than with Vietnam and Indonesia in low-wage "sweatshops".

Seagate, the world's largest manufacturer of computer disc drives, is at the heart of this transformation. With 42,000 employees it is Thailand's largest private sector employer and on its own accounted for 4 per cent of the country's total export earnings last year. Its six factories operate 24 hours a day, seven days a week.

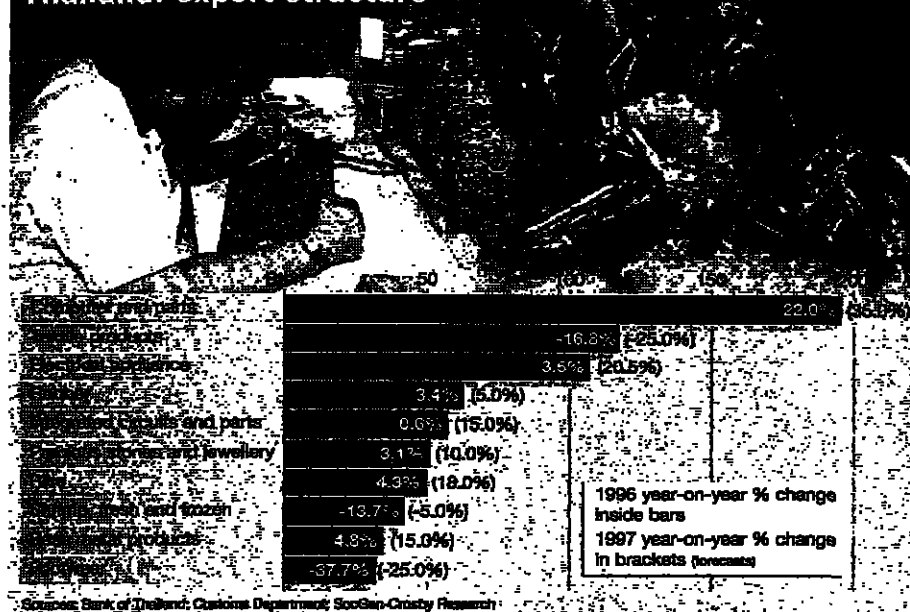
When International Business Machines, the world's largest computer company, was looking for a place to double its own production of hard discs, previously concentrated in Japan, it never seriously considered anywhere but Thailand.

IBM's investment of \$600m in two new factories, expected to generate \$2bn a year in export revenue, should be ready by early 1998.

"With new product development, the life of a product is only about one year," says Mr Norio Okumura, director of storage manufacturing and development at IBM Japan.

"When we first looked at Thailand in 1988 we didn't have so much confidence that we could change cycles so quickly. Now there is a structure in place and we have that confidence. Thai-

Thailand: export structure



land is the place to make disc drives.

World demand for disc drives grew 18 per cent last year and Dataquest, an industry forecaster, expects it to expand 28 per cent this year.

Yet this dependence on the world market is just one of the constraints facing Thailand's booming high-tech industries, as growth appears to come more from volume increases than from the introduction of new technologies.

"Our expansion in Thailand has come from internal growth and acquisitions," says Mr Javed Chaudhry, vice president and general manager of Drive Operations in Thailand. "It's foolish to move production processes

around the world. The technical support structure is just too hard to duplicate."

"There is a larger problem for Thailand. Companies' production lines are still very labour-intensive, but the mostly female labour must have at least a ninth-grade education, under a law introduced in Thailand last year but still largely unimplemented, thanks to a shortage of teachers and problems at the education ministry.

Seagate is already facing difficulties hiring enough workers for its new facility in Korat, built in the country's impoverished northeast region precisely to get away from the labour constraints around Bangkok. Besides education, the

other way out of this labour shortage is to move even higher up the value-added ladder, where investments of \$1bn give rise to only about 1,000 well-paying jobs.

So far Thailand has failed, as evidenced by the crumbling plans of the Alphatec Group to push the country into the manufacturing of silicon wafers, the basic building blocks for computer chips.

This kind of business has flourished in Asia only with government financial support, something the Thais have yet to muster.

Until that happens, Thailand will be stuck in the middle of the high-tech food chain, reliant on everyone else and never large enough to control its own destiny.

## A sea change in shrimp farming

Over the past decade, Thailand became the world's largest exporter of farmed shrimp and helped the CP Group become Asia's leading agribusiness conglomerate.

Yet farmers rushing to get in on the boom destroyed much of the country's pristine coastline, tearing up half the country's mangrove forests for aquaculture use. Now the country is paying the price.

Two viruses are attacking Thai shrimp. Known as white spot and yellow head, the diseases kill shrimp before they can reach harvesting size. As a result, Thai shrimp production has fallen 10 per cent annually for each of the past three years.

"I keep trying to produce," says Mr Vichien Jaidee, whose small four-hectare farm along the Gulf of Thailand shows signs of its former glory in boasting a satellite dish, several mobile phones, a fancy 4x4 pickup and a 100-gallon exotic fish tank. "But usually after a few weeks the shrimp die and I have to drain the whole system and bring in new seawater and try again."

Mr Vichien's primitive farming technique is to blame for Thailand's problems. He and most other farmers simply bring in ocean water, produce shrimp and then drain their ponds, by this time full of waste and chemicals,

directly back into the sea. With few wetlands left to filter the drained water, this waste has turned coastal marine life into breeding agents for the viruses, which sully the ponds when they are filled anew.

Small farmers, the environment and Thailand's export performance are not the only victims of white spot and yellow head.

Food processors who invested to prepare shrimp for export, big investors who established industrial-size farms and the CP Group itself, are also feeling the pain. Together they might just save the shrimp industry from oblivion.

Lacking raw material for their food factories, processors are starting to take over ravaged farms and employing a "closed" production technique limiting the amount of contaminated sea water used and recycles waste water. Success, if it comes, will not be immediate.

"Over the next one or two years we will try to fix the problem," said Mr Joe Lee, a shrimp production expert experimenting with a closed system for Contessa, a Taiwanese company with two under-utilised Thai processing plants. "If we can, Thailand still has huge potential."

One obstacle to the closed system is cost. Infrastructure costs are 30 per cent higher than for a traditional system, not including the

extra land needed, which makes it prohibitively expensive for many. Large-scale investors also rely on bank financing, which gives them only a couple of four-month production cycles to experiment with before interest payments start coming due, making upgrading risky.

Yet unlike small farmers, these investors are likely to educate themselves and change their production techniques - once they have the money.

CP is also getting into the act. At its cutting-edge Shrimp Culture Research Centre, Dr Boonsir Witthachumnakul has developed additives to water and feed that help stave off white spot disease in some cases and is helping turn shrimp waste into fertilizer.

"We are trying to help farmers survive for a little while so they can move to a new system," says Dr Boonsir.

Yet despite its power over the industry, CP doesn't control the production process and will still sell feed to and buy production from any producer.

This includes farmers who have moved inland to Thailand's central plains to escape the contaminated sea. These farmers, using concentrated saltwater, drain their dirty ponds directly into rice fields, thus threatening the ecological balance that has made Thailand the world's largest exporter of rice.

## EU drops complaint on Seoul 'frugality' campaign

By Guy de Jonquieres in Paris

The European Union has dropped its threat to challenge South Korea's "frugality" campaign in the World Trade Organisation, following actions by the Seoul government to ensure that the campaign does not discriminate against imports.

However, Sir Leon Brittan, the EU trade commissioner, told Mr Chang-Yeul Lim, Korea's trade and industry minister, at a meeting in Paris yesterday that he would continue to monitor the Korean policy and would be ready to respond to complaints by European companies that they were being unfairly treated.

EU officials said they were satisfied that Seoul had "tipped the balance" after Sir Leon wrote to the Korean government two months ago saying the frugality campaign - which seeks to discourage consumption of luxuries - violated WTO rules.

Seoul on May 9 emphasised the campaign should not target particular types of products or impede trade. It instructed customs and tax officials not to discriminate against imports and appointed an ombudsman to hear complaints by foreign companies.

US and European trade officials today resume efforts to salvage talks suspended at the weekend on so-called "mutual recognition agreements" designed to boost transatlantic trade in pharmaceuticals, information technology, telecoms and pleasure craft.

President Bill Clinton and EU leaders in December committed themselves to MRAs in time for tomorrow's summit of the US leader and his EU counterparts.

MRAs would allow EU qualifying bodies to perform certain procedures to approve entry into the US market, and vice versa.

## NEWS: THE AMERICAS

# Left stakes its claim to Mexico City

By Daniel Dombey in Mexico City

Mr Cuauhtémoc Cárdenas, the standard-bearer of the left, has significantly strengthened his claim to the country's second most important electoral post, the governorship of Mexico City, after an unprecedented triumph in a televised debate over a rival from the ruling Institutional Revolutionary Party (PRI).

While the new post will have limited powers and

only a three year term, it will give its incumbent enormous national prominence and could be used as a launching pad for the presidency.

A third candidate, Mr Carlos Castillo Peraza of the centre-right National Action party (PAN), is also standing in the July 6 poll, along with a host of minor parties. But Mr Castillo was excluded from the weekend debate by Mr Cárdenas, the frontrunner for several months. Three years ago a

PAN candidate ousted Mr Cárdenas in a presidential debate.

A poll taken before the debate gave Mr Cárdenas a 44 per cent popularity rating among voters, compared with 22 per cent for Mr Castillo and 21 per cent for Mr Alfredo Del Mazo, the ruling party candidate.

One poll after the debate indicated 73 per cent of voters regarded Mr Cárdenas as the victor. In another poll 51 per cent of voters felt he won the debate.

There are a number of elections on July 6 besides Mexico City's governorship. The most important is for the lower house of Congress and the PRI is likely to get an overall majority.

Much of what the two main candidates proposed in the debate was similar, and similarly sketchy.

But the encounter was distinguished by their mutual attacks. Mr Del Mazo accused Mr Cárdenas of having passed a \$400,000 apartment to his son just days before

declaring his assets and of having proposed an education bill that violated religious freedom when governor of Michoacán state a decade and a half ago.

Mr Cárdenas said when Mr Del Mazo was a governor himself he pushed through a bill that threatened detractors with imprisonment.

"They seemed to be competing to see who was the worst governor in the 1980s," said Mr Gonzalo Altamirano, a party official of PAN, the second largest

party nationally. In the past, such exchanges would probably not have been a problem for the PRI, long accustomed to winning every election it contests.

But the disastrous economic slump of 1995 and the corruption scandals still swirling around the government of former President Carlos Salinas have given Mr Cárdenas an edge.

He is helpfully remembered as the most implacable opponent of the now disgraced Mr Salinas.

# Argentina seeks suitors for its 'uglies'

Ken Warn senses a desperation to sell postal service and mortgage bank

The headquarters of Argentina's state postal service is an impressive neo-baroque pile that looms over downtown Buenos Aires.

But its opulent exterior and plush, echoing interior, conceal a mundane reality - it is deep in the red and up for sale. The postal service, known by the acronym Encotasa, is part of the latest wave of privatisation that includes the national mortgage bank and the country's main airports.

The government is also eventually looking to the private sector to finish and run the monumental Yacretá hydro-electric scheme it shares with Paraguay, and to take over its three nuclear energy plants, one of them unfinished.

The sell-off programme, launched by president Carlos Menem's government in the early 1990s, has transferred public utilities, telecommunications and swathes of industry to the private sector. But the latest phase is being pushed forward in the face of stiff political and technical difficulties.

"They are certainly the rump of the uglies, with the exception of the airports," said Mr Christopher Eccleston of the brokers, Interacciones. "You can see why they left them until now."

Most crucial to the government in the short term is the sale of the Banco Hipoteca-

rio Nacional (BHN), the national mortgage bank. Founded in 1886, BHN is Argentina's biggest mortgage lender.

The government plans to divide most of the \$3bn it hopes to raise from the sale between national and provincial public works schemes. This has provoked opposition charges that the sell-off is aimed at raising cash ahead of October's mid-term elections and the 1999 presidential race.

Mr Roque Fernandez, the finance minister, maintains that the sale of BHN is to make the mortgage and housing markets more dynamic, and to create jobs. But the opposition charges that government moves to secure a bridging loan of up to \$2bn, to be paid back with the sale's proceeds, are intended to allow it to get spending programmes under way ahead of the October polls.

BHN, with a book value of \$2.7bn, has been profitable since a restructuring in the early 1990s. It has more than 30 per cent of Argentina's under-developed mortgage market. However, almost 24 per cent of outstanding loans are non-performing, down from a peak of almost 33 per cent in mid-1995.

"We still have work to do cleaning up the bad loans before we bring the bank to market," said Mr Pablo Rojo, BHN president, "but it will

Argentine President Carlos Menem (right) arrived in Buenos Aires yesterday for a three-day state visit that will include the opening of a new ambassador's residence in Berlin and a private dinner with Chancellor Helmut Kohl. AP reports from Berlin. German President Roman Herzog praised Mr Menem's role in Argentina's political and economic stability. "Under your leadership, your country has followed the precepts of the social market economy brand like no other and has witnessed an enormous boom," Mr Herzog said.

not have an impact on the net value of the bank."

Another possible worry for investors is that a privatised BHN may also lose legal privileges such as the right to repossess properties without recourse to the courts.

A bitter debate last month ended in slaps, scuffles and a hail of insults on the floor of the lower house of Congress as opposition deputies fought an unsuccessful last-ditch battle to derail the sell-off.

But the battle outside Congress over the sale of the airports and postal system has been even more heated.

Mr Domingo Cavallo, former economy minister, has alleged both sales were being structured to entrench



the monopoly interests of postal entrepreneur Mr Alfredo Yabrán.

The sell-off plans were pushed through by decree by President Carlos Menem after Congress failed to agree on how to proceed.

Mr Cavallo alleges that Mr Yabrán secretly controls a network of companies that dominates Argentina's private postal operators and some airport services which are already under concession, such as duty-free shopping. Mr Yabrán has angrily denied the charges.

Mr George Camarici, managing director of UBS Securities, financial adviser to the government on the airport sale, said that it was being handled with

complete transparency. "There has to be fairness for all potential bidders."

The government aims to sell a concession to run 28 airports, including the Buenos Aires international and national airports, for the next 30 years, with a possible 10-year extension. A further nine airports could be included subject to the approval of provincial governments.

It hopes the winning bidder will pay an annual rent of \$40m-\$50m, but will also invest at least \$1bn in infrastructure improvements over the lifetime of the concession, with up to half the spending in the first five years. British, US, Canadian,

French, Italian, Dutch and Spanish companies had expressed an interest in the sale, Mr Camarici said.

An international roadshow to promote the sale, due to be completed by September, winds up in Germany this week.

Nonetheless, a group of opposition deputies continues to harass the government over the sale and is seeking to have it declared unconstitutional.

Encotasa is also in dire need of investment. It hopes the winning bidder will invest \$25m in the service every year for the first 10 years of a 30-year concession, while fighting off competition from the aggressive private postal companies which sprang up after deregulation in 1993.

The company, with less than 40 per cent of the market, had an estimated operating deficit of \$40m last year, little changed from 1995.

Nonetheless, Mr Arturo Puricelli, Encotasa president, is confident that a privatised service will be more efficient and be able to offer a wider range of services, including banking.

"It is not exactly a gem," said Mr Eccleston. "But a decent international operator could turn it around."

## AMERICAN NEWS DIGEST

# Spielberg film a record breaker

Steven Spielberg's dinosaurs trampled box office records over Memorial Day weekend in the US as *The Lost World: Jurassic Park* opened with an estimated \$85.7m for the four-day period, according to studio estimates yesterday.

The special effects extravaganza beats the previous record held by *Mission: Impossible*, which earned \$66.8m over the Memorial Day holiday last year.

Its three-day total (Friday to Sunday) of \$69.1m beats the \$52.7m that *Batman Forever* earned in its first three days in 1995. The film's \$22m opening on Friday also beat the \$20.1m opening for *Batman Forever*. *The Lost World: Jurassic Park* features Jeff Goldblum, who battles against raging velociraptors in a loose adaptation of Michael Crichton's *The Lost World*. *Rosier, Los Angeles*

## Mexican trade surplus down

Mexico recorded a trade surplus of \$108m for April, according to preliminary figures at the weekend compared with \$793m in the same month last year. Exports of \$9.1bn were 15 per cent up on last year, but imports jumped 27 per cent.

The most dynamic exporters were Mexico's *maquiladoras*, or customs-exempt assembly plants, which saw sales increase by 21 per cent on April last year. The Mexican government said part of the reason for the small surplus was delays in imports caused by the Easter holiday. The delay meant that goods normally imported in March were imported in April and had helped push up the March surplus to \$628m. In addition, falling oil prices pushed petroleum sales down 4 per cent on April 1996 to \$943m. *Daniel Dombey, Mexico City*

## Venezuela fish row flares up

A dispute between Venezuela and Trinidad and Tobago over fishing rights in the Caribbean waters separating the two countries has flared up again despite recent talks to diffuse the standoff.

Trinidad and Tobago has threatened to take the issue to the Organisation of American States (OAS) at a meeting in Peru after six of its fishing vessels were detained by Venezuela's coastguard last week. Venezuela's foreign ministry denied there was gunfire involved, but said that one of the vessels tried to escape. Venezuela says fishing boats from Trinidad and Tobago repeatedly violate its maritime sovereignty.

Mr Miguel Barrios Rivas, Venezuela's foreign minister, did not recommend his colleague from Trinidad and Tobago "take the issue to the OAS or the United Nations, as Venezuela will not accept any non-bilateral foreign intervention". The two countries are negotiating a two-year fishing rights treaty to replace one that expired in 1995. *Raymond Collitt, Caracas*

## St Lucia banana shake-up

Mr Kenny Anthony, the newly elected prime minister of St Lucia, is to restructure the island's banana industry, the largest in the Caribbean. Mr Anthony, whose Labour party won Friday's election on the eastern Caribbean island of 140,000 people, said restructuring the industry was important to turning around the economy, which contracted by 1.9 per cent last year. The Labour party won all but one of the 17 seats. Mr Vaughan Lewis, former prime minister and leader of the United Workers party, lost his seat. *Constance James, Kingston*



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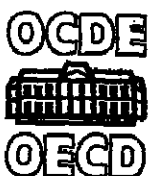






# China may lead world output by 2020

By Guy de Jonquieres in Paris



China could be the world's biggest economy by 2020, with about half the combined annual output of the economies which today make up the industrialised world, according to a study by the Organisation for Economic Co-operation and Development.

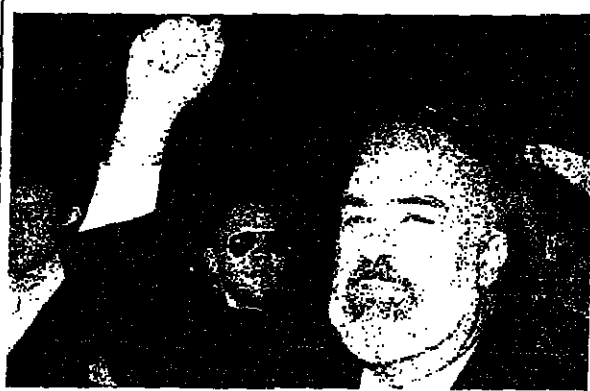
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Mahfoud Nahnah: 'There is a double standard at work here'

## Islamist party may pull out of Algeria poll

By Rouda Khafat in Algiers

Mr Mahfoud Nahnah, leader of Algeria's largest legal Islamist party, yesterday threatened to pull out of the June 5 legislative elections after accusing the government of interfering in the campaign.

Mr Nahnah said his party, the Movement for a Peaceful Society (MSP), formerly known as Hamas, was being prevented from holding meetings in some constituencies. He said pro-government parties were enjoying the support of the administration, which facilitates their campaigns by giving them easy access to government buildings.

"There is a double standard at work here, and there are abuses," Mr Nahnah said. "Our candidates held a meeting in a cafe yesterday and the owners were later questioned by security forces. Unless the administration stops interfering, we will have to pull out because we will not be part of a rigged election."

The army-backed Algerian government is holding the elections in the hope they will replace the 1991 poll cancelled by the army after a victory by the Islamic Salvation Front (FIS). With the FIS now banned, the government has tried to promote the MSP as one of the moderate and acceptable Islamist alternatives.

The new Algerian consti-

tution officially bans parties based on religion, but Mr Nahnah was simply asked to change his party's name. He has been accommodating to the regime in recent years, hoping the FIS ban will help him woo former FIS supporters to his party's ranks.

But worried that Mr Nahnah's appeal will widen beyond the scope desired by the government, officials have been attacking him in recent days, and reminding voters he was once responsible for sabotaging government property.

Mr Nahnah said his party has lodged as many as 70 complaints with the independent commission set up to monitor the elections and with the international observer mission already in Algiers. "But we have found that complaints are not taken seriously," he said.

The Algerian elections are taking place in abnormal circumstances, in which massacres of civilians have become weekly, sometimes daily, events. An estimated 60,000 people have died in Algeria since 1992.

The army-backed government has severely narrowed the political field. The assembly which will emerge from the elections has been stripped of most powers.

But the transparency of the election and the preceding campaign are important to show the regime is willing to allow a limited form of political expression.

## UK marks out agenda for social policy

By Wolfgang Münchau in Paris and Robert Chote in London

The British government yesterday outlined an ambitious agenda for social policy at the annual meeting of the Organisation for Economic Co-operation and Development, the Paris-based think-tank for industrialised countries.

Mrs Helen Liddell, economic secretary to the Treasury, told fellow ministers that the UK would put skills at the centre of its economic growth strategy. She also underlined Labour's commitment to

implementing a minimum wage. "The key to [labour market] flexibility is not lower standards, it is a higher skilled workforce," she said.

While the policies are not in themselves new, the strong emphasis on social cohesion and social inclusion as a centrepiece of economic strategy marks a radical departure from the previous government's laissez-faire approach.

With its emphasis on skills and standards - backed by the commitment to sign the EU's social chapter - the UK government is now

much more closely aligned with its European partners and also the Clinton administration.

Mrs Liddell's comments coincided with publication of the OECD's latest report into the implementation of its jobs strategy. The report hailed the UK under the Conservatives as a leading example of a country which had implemented the jobs strategy and enjoyed improved labour market performance as a result.

The OECD did, however, argue that skill improvements and more effective labour market policies

should be an important element of the strategy in countries suffering rising income inequality, poverty and slow real income growth. The UK has, until the last couple of years, seen one of the biggest increases in income inequality of any industrial country.

Continental European countries were urged to improve the flexibility of their labour and product markets. Several were encouraged to modify minimum wage schemes and to decentralise wage setting.

The OECD's economic and development review committee also

called for countries to do more to restrain government borrowing, although some were also urged to implement tax reductions. It suggested that countries combining low inflation with spare capacity should continue to use low interest rates.

Mrs Liddell outlined plans for an education and training system based on the German model: 16-year-olds would be offered "a college and school-based route, and a work-based apprenticeship and training route".

Labour rights may change, Page 10

## Israel refuses to give way on homes

By Mark Hubbard in Cairo and Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, Israel's prime minister, is unlikely to back away from expanding Jewish settlements in Arab land when he meets President Hosni Mubarak of Egypt today at the Egyptian Red Sea resort of Sharm el-Sheikh.

The summit, initiated by Mr Mubarak, is an attempt to kick-start the peace process suspended two months ago after Israel began building the Har Homa Jewish settlement in Arab east Jerusalem.

Mr Mubarak is hoping to reach an agreement on Jewish expansion, but Israeli officials yesterday tried to damp expectations that anything substantial would come out of the summit. They said Israel would neither halt nor suspend work at Har Homa.

Mr Netanyahu may instead offer Mr Mubarak a commitment to build new Arab housing alongside the Jewish homes. He may also offer to stop confiscating Jerusalem residence permits for Palestinians who have



A Palestinian holds his property deeds yesterday as he calls for Israeli bulldozers on the West Bank to stop work

not lived in the city for over seven years, and accelerate plans to open a port and airport in Gaza.

Mr Netanyahu has come under renewed pressure from the Land of Israel Front, a nationalist group of 17 Knesset parliamentarians, who have threatened to pull out of his centre-right coalition if work on Har Homa is halted or suspended.

Whether he is using this pressure not to make concessions or whether he really believes in Har Homa and expanding the settlements is hard to say.

The point is that some compromise will have to be

made by both sides to restart the talks, an Israeli foreign ministry official said.

Egyptian officials have been hoping that Israeli public opinion could be stirred into opposing the building programme. But Israelis have continued to be swayed by immediate security concerns rather than long-term relations with the Arabs.

Consequently, the Egyptian leadership has opted to try and diminish Arab-Israeli distrust, by continuing to talk to Israel. Confidence-building, of a kind which can affect Israeli public opinion, also remains Egypt's policy.

## Coup leaders strive for control of Sierra Leone

By Antony Goldman in Lagos

Spontaneous gunfire and looting continued in the Sierra Leone capital, Freetown, yesterday as leaders of Sunday's coup against the elected civilian government of President Ahmed Tejan Kabbah tried to consolidate their hold on power.

The United Nations, the Organisation of African Unity and several European countries have joined the Commonwealth in condemning the takeover by the Armed Forces Ruling Council (AFRC).

"The people of Sierra Leone will not accept this," said Mr James Jonah, a close associate of President Kabbah and a former under-secretary-general at the UN. "They want democracy."

However, by last night several former ministers and security officers had surrendered to defence headquarters at the insistence of the coup leaders.

Mr Kabbah is believed to have fled to neighbouring Guinea.

In radio broadcasts yesterday, Major Johnny-Paul Koromah, the new self-declared head of state, said the ousted civilian administration had failed to deliver either stability or peace to

the country, which has been racked by a brutal and debilitating six-year civil war.

While elections last February were widely praised as free and fair, the victorious Sierra Leone People's party had shown itself increasingly incapable of controlling the army, cementing the peace it signed with Revolutionary United Front (RUF) rebels last November or of promoting economic recovery in what was already one of the most impoverished countries in Africa.

Coup leaders are reported to have called on Mr Foday Sankoh, the RUF leader, who has spent the last two months in Nigeria officially

as a guest of the foreign ministry, to return home and join in government. It is not clear, however, how free he is to do so.

Nigeria, which also has a number of troops based in Freetown as part of a bilateral defence agreement, has yet to react officially to the coup.

The rebels say they remain committed to a negotiated solution to Sierra Leone's problems, and have instructed their troops to abide by an existing ceasefire until the situation in Freetown becomes more clear.

"We want to know who these people who have taken over are," one official said.

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### INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES						JAPAN						GERMANY					
Year	Exports	Imports	Balance	Current account	Effective exchange rate	Year	Exports	Imports	Balance	Current account	Effective exchange rate	Year	Exports	Imports	Balance	Current account	Effective exchange rate
1986	231.0	-140.6	-133.4	0.9636	61.4	208.9	94.2	87.2	165.11	127.7	248.5	53.5	41.8	2.1279	108.8		
1987	220.2	-131.8	-144.1	1.1541	71.9	194.7	83.7	75.5	165.58	138.8	254.4	56.8	40.6	2.0710	114.9		
1988	272.5	-100.2	-107.4	1.1833	87.0	214.7	79.8	67.0	151.51	153.7	272.2	61.4	2.4	2.0728	174.1		
1989	330.2	-99.3	-94.3	1.1017	70.0	245.5	70.6	53.4	151.57	147.0	310.1	65.1	57.5	2.0591	173.3		
1990	309.0	-79.3	-72.7	1.2745	66.7	220.0	50.0	28.5	183.94	132.5	324.8	51.8	38.3	2.0537	118.1		
1991	340.5	-53.5	-5.0	1.2391	65.7	248.4	77.7	57.4	165.44	143.7	327.6	11.1	-14.8	2.0480	117.1		
1992	345.9	-56.2	-47.5	1.2587	64.4	256.6	96.2	66.7	184.05	152.7	330.9	16.8	-16.0	2.0187	120.6		
1993	397.3	-68.7	-85.4	1.1705	66.3	300.3	118.5	112.4	130.31	181.0	325.2	30.8	-12.1	1.9337	125.8		
1994	432.3	-127.0	-125.2	1.1857	65.1	325.0	121.7	110.5	120.89	194.9	360.3	37.5	-17.8	1.9188	125.6		
1995	432.3	-122.8	-114.6	1.2328	61.2	331.1	101.3	85.3	121.43	204.5	404.4	46.9	-18.3	1.8508	132.1		
1996	498.6	-133.1	-91.6	1.2328	64.4	319.8	88.6	32.6	139.24	177.7	416.4	32.2	-11.4	1.8844	128.6		
2nd qtr. 1996	126.2	-33.0	-32.8	1.2328	64.4	81.7	16.3	12.9	132.90	190.8	101.6	11.5	-2.7	1.8221	129.2		
3rd qtr. 1996	122.3	-36.8	-37.9	1.2813	64.4	76.7	15.7	13.2	137.43	178.9	104.8	14.5	-6.7	1.8864	128.7		
4th qtr. 1996	128.8	-32.6	-33.0	1.2557	65.0	80.4	17.0	13.1	141.72	171.2	107.0	14.7	-1.3	1.9217	127.0		
1st qtr. 1997	140.4	-39.3		1.1713	68.3	83.3	14.9	13.2	141.82	164.3				1.9415	124.8		
April 1996	41.6	-10.6	n.a.	1.2421	64.3	26.7	3.9	3.5	133.12	180.7	34.2	4.3	-0.7	1.8715	129.0		
May	42.8	-11.9	n.a.	1.2282	64.8	28.5	6.0	4.8	130.67	183.1	33.8	4.3	-1.9	1.8826	127.7		
June	41.9	-10.5	n.a.	1.2383	64.8	26.6	6.3	4.9	134.91	171.9	33.6	4.0	-0.4	1.8921	127.8		
July	40.0	-12.5	n.a.	1.2553	64.6	26.7	4.6	4.3	137.21	176.8	35.4	5.5	-3.2	1.8888	128.5		
August	41.3	-11.4	n.a.	1.2588	64.1	26.6	6.2	6.1	136.84	176.2	34.6	4.4	-3.2	1.8908	129.2		
September	41.0	-12.7	n.a.	1.2587	64.7	25.4	4.9	2.4	135.4	175.7	34.9	4.7	-0.4	1.8957	129.9		
October	43.0	-10.2	n.a.	1.2538	65.0	27.1	5.5	4.4	140.92	172.2	35.5	4.9	-1.2	1.9157	127.3		
November	43.0	-10.1	n.a.	1.2708	64.4	27.1	6.7	4.7	140.64	171.3	35.8	5.1	0.1	1.9207	127.3		
December	42.8	-12.3	n.a.	1.2428	65.5	26.2	4.8	4.1	141.59	170.2	35.7	4.8	-0.5	1.9286	128.2		
January 1997	43.1	-14.5	n.a.	1.2103	68.7	28.4	6.8	6.8	140.5	168.5	34.6	5.3	-5.0	1.9414	125.2		
February	47.2	-13.7	n.a.	1.1597	68.9	27.5	4.1	4.1	142.52	162.3	36.4	5.2	-0.8	1.9412	124.5		
March	50.3	-11.0	n.a.	1.1447	69.5	27.3	4.9	3.4	140.32	163.7				1.9418	124.5		
FRANCE						ITALY						UNITED KINGDOM					
Year	Exports	Imports	Balance	Current account	Effective exchange rate	Year	Exports	Imports	Balance	Current account	Effective exchange rate	Year	Exports	Imports	Balance	Current account	Effective exchange rate
1986	127.1	0.0	3.0	6.7948	102.7	99.4	-2.5	-1.4	1481.8	101.4	108.3	-14.2	-1.3	0.8708	91.1		
1987	126.3	-4.6	-3.7	6.9286	102.7	101.0	-7.7	-2.1	1494.3	101.1	112.5	-16.4	-6.8	0.9477	88.3		
1988	141.9	-4.8	-3.4	7.0354	100.6	105.3	-6.9	-8.0	1586.8	97.7	120.9	-32.3	-24.8	0.9643	94.7		
1989	162.9	-6.3	-3.8	7.0189	99.6	127.8	-11.3	-17.0	1509.2	98.6	128.0	-36.7	-33.3	0.9728	91.9		
1990	170.1	-7.2	-7.2	6.9202	103.8	133.6	-8.3	-18.0	1623.2	100.1	142.3	-26.3	-26.2	0.9150	88.8		
1991	175.4	-4.2	-4.3	6.9543	102.1	137.0	-10.5	-17.7	1521.3	95.7	147.7	-14.7	-11.4	0.9702	90.5		
1992	182.5	-4.5	-2.9	6.9420	105.4	137.9	-8.0	-21.5	1591.5	95.6	145.9	-17.8	-13.8	0.9399	87.1		
1993	176.5	13.3	8.0	6.6281	108.1	144.9	18.1	9.7	1836.7	80.5	156.0	-17.3	-13.8	0.7780	79.9		
1994	198.8	12.9	5.4	6.5959	110.1	161.4	18.8	13.1	1908.8	77.0	174.1	-14.0	-3.1	0.7738	80.1		



## 'Obstacle' warning on open border exemption

**Charles Batchelor**

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## II SPAIN

LABOUR REFORM • by David White

## A step in the right direction

Last month's pact, although widely welcomed, may only be a partial solution

Labour reform has been part of the unfinished business of Spain's transition to democracy and its incorporation into the European mainstream after General Franco's death more than two decades ago.

The term is essentially a euphemism for making it easier and cheaper to sack people. The high cost and legal red tape attached to labour adjustments are one of the main complaints of companies in Spain, and one of the barriers to new investment.

An agreement last month between the main employer and union federations, their first big pact for more than a decade, was widely greeted as a breakthrough but may be at best a partial solution.

Post-Franco legislation brought radical changes in Spanish industrial relations - collective bargaining, free unions, recognition of the right to strike - but interventionism left its legacy in the legal and bureaucratic system dealing with redundancies.

One thing Spaniards had got used to, in exchange for the suppression of other rights, was job security. Despite the steep increase in unemployment which has accompanied Spain's modernisation, jobs-for-life attitudes have remained deeply ingrained in many sectors.

The obstacles to redundancy, far from saving jobs, are seen by employers as having made it harder for companies to avert full-scale crises. At the same time, by obstructing new job creation, they are considered one of the main reasons Spain has had such difficulty bringing down its jobless rate, which by the official (if flawed) measurement stands at close to 22 per cent - easily the highest in the European Union.

"The big difficulty," says an executive of a large hotel chain, "is deciding to take



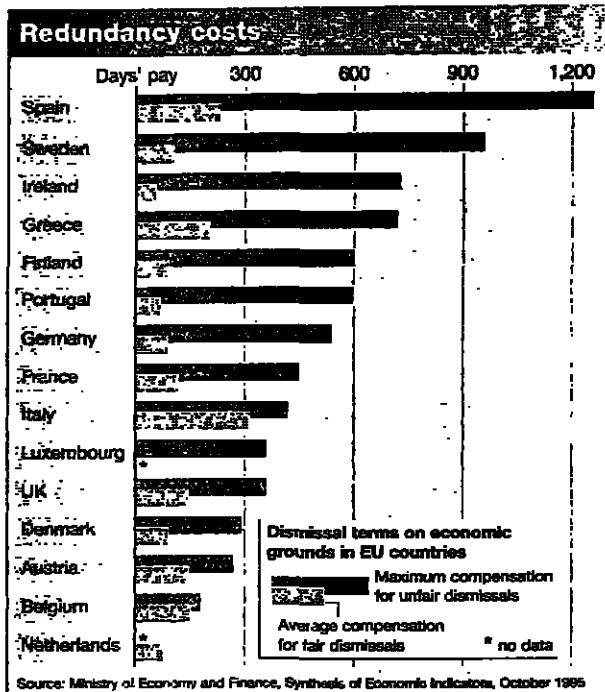
Flashpoint: September 1995: Shipyard workers reacted with violence after the state-owned ship-building industry began cutting its workforce. Recent pacts have put off further job cuts. Picture: Reuters

on more people when there is a boom."

Since fixed-term employment was legalised in 1984, companies have increasingly taken on temporary personnel, resulting in high staff turnover but avoiding severance costs. A third of all Spanish wage earners are now on temporary contracts. Of more than 6.6m new work contracts signed last year, just 4.1 per cent were for full-time, indefinite jobs. Of the remainder, more than half were for periods of six months or less.

Spain has had two attempts at changing this system. The first, three years ago, was undertaken by the Socialist government at the cost of a confrontation with unions, which called a one-day general strike in protest. Its main change was to extend the reasons which companies could cite to justify redundancies and therefore pay the basic legal compensation rate - 30 days' pay per year worked, up to a maximum of 12 months' pay.

In practice, the change had little effect. Unable to predict how labour courts would judge the issue, and anxious to avoid long delays - with the additional cost of retroactive pay - many companies preferred to pay redundant employees at or close to the legal rate set for unfair dismissals. That is, 45 days per year worked, up to a total of 42 months; the highest guaranteed deal on offer in the EU.



Source: Ministry of Economy and Finance, Synthesis of Economic Indicators, October 1996

The incoming centre-right administration set out to obtain a more effective reform, knowing there was wide public acceptance that some kind of revision was necessary, and threatening to legislate if unions and employers failed to get a move on in bilateral talks.

Negotiations between the main UGT and Workers' Commissions unions, on the one hand, and the CEOE employers' organisation and its small-company equivalent Cepyme on the other, appeared doomed to fail, and

came close to doing so at the end of February.

But, with the unions anxious for more permanent jobs, and employers seeing the promise of government benefits - in the form of lower social security costs - if they provided them, the two sides finally settled on a formula to create a new kind of labour contract which would limit the liability to high redundancy costs.

This new deal will not apply to those already in permanent jobs, but to temporary employees converting

to indefinite contracts and to other groups with particular difficulties on the job market - under-29s, long-term unemployed, over-45s and the handicapped.

The cost of terminating these contracts without proven justification is set at 33 days per year worked instead of 45, up to a total of 24 months rather than 42.

At the same time, the agreement includes a legal change which should make the basic 20-day compensation rate more widely applicable. The definition of acceptable "economic causes" will in theory now cover any measures aimed at "overcoming difficulties which prevent the proper functioning of the company, whether for its competitive position in the market or for meeting demand requirements through a better organisation of resources."

Business leaders agreed with the government that this was a significant victory for peaceful labour relations, coinciding with pacts to extend subsidies for Spain's coalmines and to put off further job cuts at the state-owned shipyards.

Mr Rodrigo Rato, finance minister, said it would "transmit the message that Spain is open to changes".

But while companies saw the agreement as an advance, and the new formula as one which would in the long term become standard, many wished it could have gone further.

A top compensation level of 24 months' pay, they argue, is still among Europe's highest. And, because there will still be a lot of room for judges' discretion, there will still be no way of knowing for certain how much redundancy plans will cost.

"It is good for the country's image abroad, and maintains the climate of economic optimism," said the Madrid-based Circulo de Empresarios businessmen's association. But it added that this was only "a first step". A second-stage change would be needed if Spain was to create "stable employment in competitive companies."

PROFILE Loyola de Palacio, farm minister

## Robust negotiator

The ministry of agriculture, fisheries and food is a wonderfully overstated, late 19th-century pile facing Madrid's Atocha railway station, gateway to southern Spain.

On top of the building, flanking an allegorical statue which has something to do with science and art getting their just rewards, are two large winged horses cast in bronze. The originals were in stone, but were removed for fear they might fall on people approaching the colonnaded entrance.

For a politician, the ministry has become a notorious booby-trap. The farm minister is not only prey to vociferous regional lobbies but is left holding the flag for Spain in its trickiest confrontations with European partners.

Ms Loyola de Palacio, appointed last year in the late Aznar cabinet, came to the job with little knowledge of the sector but promising to "leave my skin" if necessary for the farmers and fishermen of Spain.

Already known as a strong character, with a 20-year background in the conservative Popular party, in opposition until last year, she has had the opportunity to prove her abilities as a robust and articulate negotiator.

In popular party ranks, she cuts a distinctive figure, her straightforward manner and unaffected appearance providing a refreshing contrast to the more primed and lacquered image typical of her women colleagues. A youthful 46, and single, she has never made any bones about belonging to the political right.

In the late 1970s Ms de Palacio was the first president of the party's youth branch, New Generations. Spanish newspapers persist in linking her to the lay Roman Catholic organisation Opus Dei,



De Palacio: once labelled 'the soldier-nun', she has found herself fighting for the future of the Spanish olive groves

although she has repeatedly denied ever belonging to it. The sharp-tongued Mr Alfonso Guerra, number two in the Socialist party, once labelled her "the soldier-nun".

Ms de Palacio's post is one that tends to push those appointed to it into becoming single-issue ministers. She might have expected to find herself caught in fisheries disputes like her unlucky Socialist predecessor, Mr Luis Atienza, who struggled for Spanish fishermen in successive wars with the French, the Canadians and the Moroccans.

Fishing remains sensitive, especially with the controversy in the UK over "quota-hopping" by Spanish boat-owners registering under a British flag. But the big issue she has found herself fighting for - and could not have predicted when she took the job - is the future of the olive groves that occupy vast tracts of rolling territory down the tracks from Atocha station.

This is not her home ground. Segovia, her parliamentary seat, has no olive trees, "unless maybe in somebody's garden." But she senses this is now the issue that more than any other threatens to affect

the way people feel about the European Union and its treatment of Spain. "The olive has become a symbol," she says.

Battle-lines were drawn last year when Mr Franz Fischler, the European farm commissioner, put forward proposals for reforming the complex aid system for olive oil, aiming to make it simpler and more fraud-proof.

The five EU countries which produce olive oil, and between them dominate world output, are now broadly united in opposition to the plan, but it is Spain that has taken by far the most belligerent stance.

"You can't build Europe with your back turned to the people who are affected," the minister says. She argues that the proposed change - to a system based on hand-outs for olive trees rather than production of olive oil - would lead to the neglect of many olive plantations and a loss of employment in a sector reckoned to provide work for 300,000 people for at least part of the year.

A large part of Spain's output goes to Italy for bottling, or is marketed through Italian-controlled companies. "I would like more of the sales to be in Spanish hands," she says.

Ms de Palacio has found herself championing cause for regions which have remained Socialist strongholds.

In Andalusia, the world's biggest producing zone, with many areas where nothing else can profitably be grown, she warns there could be "serious disturbances" if the plan is not changed.

At El Arsal, east of Seville, a local co-operative decided to present her with a "Golden Olive" award but got into an unseemly argument with the Socialist mayor about whether she was the right person.

David White

## BWZ - Corporate Finance Excellence in Spain



BWZ is advising Sociedad Estatal de Participaciones Industriales (SEPI), the Spanish State holding company, on strategic matters relating to its investment in ENDESA.

Ongoing



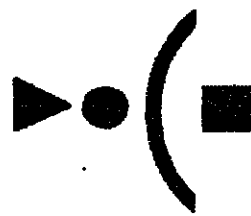
BWZ advised the Group of Electric Utilities on the negotiation of a strategic alliance with STET and the formation of a bidding consortium for the forthcoming privatisation of Retevisión, S.A.

1997



BWZ acted as Global Coordinator of the Ptas 11,500 million secondary equity placement of 5.3% of AGUAS de BARCELONA, owned by Corporación IRY.

1998



BWZ advised Ente Público RETEVISION on its preparatory studies regarding its privatisation and transformation into Spain's second telephony operator.

1996

INVESTMENT BANKING. FROM A TO



MONETARY UNION • by David White

## Hurdles seem to shrink

Spain now seems set to meet Emu targets - and to qualify as a 'first wave' entrant

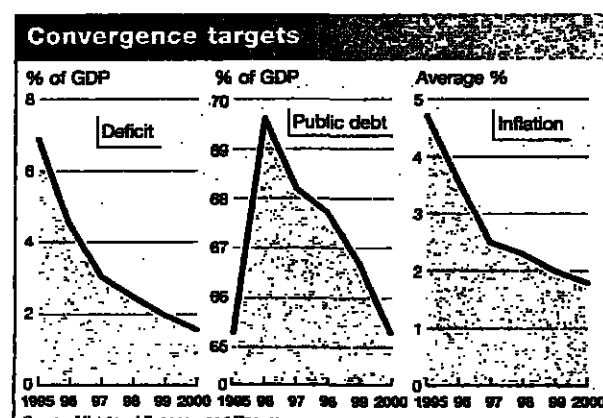
It may be an optical illusion, but the hurdles in the way of Spain's qualifying for European monetary union seem to be getting smaller rather than larger as the deadline approaches.

The convergence effort has brought Spain into a new economic era, with inflation and interest rates at low levels not seen since democracy was restored more than 20 years ago, and the budget deficit apparently under control at last.

This would doubtless have been a more strenuous and contentious process if it had not coincided with a recovery in the economic cycle. Two years ago, shortly after the peseta was devalued for the last time against other currencies in the European monetary system, it would have been a risky gamble to bet on Spain meeting any of the criteria under the current timetable.

Today, the remaining concerns focus more on the Emu decision next spring, due to determine which countries will join at the outset in 1999, than on the technicalities of qualifying.

On the entry criteria, the main remaining doubt is how near Spain will come to an overall budget deficit of no more than 3 per cent of gross domestic product. That it will be close this year is a point on which economic forecasters now seem agreed. Last year, the new centre-right government succeeded in meeting the target of 4.4 per cent, after putting down to the previous year a "hole" it discovered in the



accounts, which meant the 1995 figure was revised upwards from 5.8 to 6.6 per cent. To meet the target, it made cuts of Ptas800bn in this year's budget, a quarter of the total coming from a widely unpopular freeze on public sector pay - a measure it will hardly be in a position to repeat next year.

For the time being, the government is counting on not having to make emergency spending cuts to hit the target, although Mr Rodrigo Rato, the finance minister, admits that "there is always a Plan B". Its calculations have been made easier by the fall in interest rates, reducing the expected Ptas3,400bn burden of debt-servicing charges.

Public debt, which has risen steadily as a percentage of GDP since the mid-1980s, is clearly above the 60 per cent target. But, with other favoured candidates such as Belgium or Ireland having higher debt ratios, this is not expected to be a barrier - as long as the figure is proven to have finally turned downwards this year.

On all other counts, Spain is within sight of qualifying. It now has two years of currency stability behind it.

Long-term interest rates are close enough to the lower-interest countries in the EU. And since the beginning of the year, falling food prices have hauled inflation down beyond expectations.

The 12-month inflation rate plummeted to 1.7 per cent in April, coming into line with the EU average. This was less than half the level in April last year, and down from 3.2 per cent at the end of 1996.

The bigger potential worries are a setback for the Emu project overall, or a political "fix" which would hold back the starting-point for Spain and Portugal in order not to leave Italy, the biggest of the southern European economies, isolated on the outside.

Although any such proposal would presumably be linked to firm guarantees of inclusion in a "second wave", it could lead to punishment for Spain on the financial markets.

The banking sector, now grappling with the task of converting its systems to the euro, sees no advantage in delay. This is despite the prospect, according to calculations by Banco Central Hispano, of losing some

Ptas4bn worth of annual business because of the single currency, in addition to one-off adaptation costs estimated at almost twice that figure.

"The costs have to be borne anyway, and bank losses will be much greater if we stay out," says Mr Jorge Hay, a general manager of the bank. A delay would, he admits, give banks an extension period for commission business such as foreign exchange for European tourists. But they would eventually lose that business, and in the meantime miss out on potential new international opportunities.

Official promotion plans for the euro have fallen behind schedule, but Spanish public opinion appears broadly supportive. A recent poll in the Barcelona daily La Vanguardia showed 62 per cent in favour of switching from the peseta to the euro, and 22 per cent against.

According to sociologist Mr Amador de Miguel: "For the moment no great enthusiasm has been evident in Spain for the hypothetical euro, but no hostility either." Joining is presumed simply to be part of Spain's process of integration with Europe, which is taken as being synonymous with modernity. As to the implications of belonging, there has so far been little public debate.

Mr Pedro Fontana, president of Banca Catalana and the Barcelona-based Circulo de Economía, warned the government recently of "the fear that exists in the business world" that Spain will reach decision-time for the euro before tackling some key structural reforms.

"The risks of the single currency lie not in the convergence process, but in the day after," he warned.

## Shadows from the past tarnish prospects

Continued from Page 1

the state broadcasting authority, gave the post in February to a fellow Popular party politician, with a brief to improve its finances. Like the broadcasting authority, the civil service and state-controlled enterprises have been through a wide-ranging purge following the change of government.

In their public slanging match, Socialist leaders accuse the government of "abuse of power" and talk of "liberties in retreat", and Popular party leaders question whether the opposition has the "legitimacy" or "moral authority" to make criticisms. Mr González hardly helped the atmosphere by launching an

attack while on a visit to Mexico.

The increasingly tense divide between the camps is evident not just in Madrid, but is sometimes even more pronounced at local level in the provinces - a polarisation along the lines of old enmities that were thought to have been largely overcome in Spain's transition to

democracy. Rightly or wrongly, many people now claim to see shadows from Spain's torn past. That is precisely what Mr Aznar, in his efforts to modernise his party and model it more in the style of Mr Adolfo Suárez, centrist prime minister in the first years of post-Franco democracy, set out to avoid.

INITIAL TELEVISION

New sa sparks

After conflict has erupted over government moves to obstruct a TV service

The conflict over digital television has reached the stage where the government is first to be accused of obstructing the service, and then of obstructing the service.

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ELECTRICITY INDUSTRY • by David White

## Radical reforms ahead

Plans are under way to move the highly-regulated sector towards an open market

Spain's power industry, one of the traditional pillars of the economy, is facing what one senior executive describes as "a very radical change."

Plans already agreed between the government and the electricity utilities, designed to liberalise a sector which has until now been highly regulated, are scheduled to start coming into effect next January.

The so-called "Electrical Protocol", drawn up to meet European Union requirements, aims to move Spain towards an open market, with a new generation system based on competitive bids, in which production is granted to the cheapest generators.

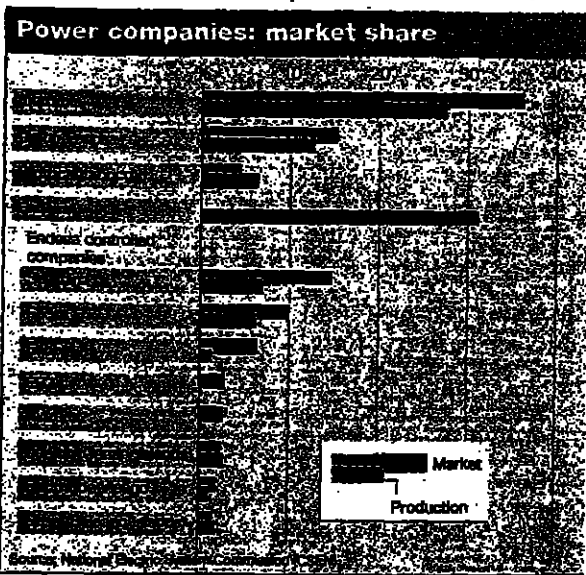
The plan is due to be completed over a 10-year transition period and will largely dismantle an interventionist structure which includes fixed prices for electricity distribution and consumer supplies, fixed purchasing conditions for gas, and set prices and purchase quantities for subsidised Spanish coal.

Construction of new generating capacity will be liberalised, and so will primary energy markets, with the continuing exception, at least for the time being, of coal.

Consumers will progressively be given the opportunity to choose between electricity suppliers, starting with 400 big companies accounting for 80 per cent of total demand. Iberdrola, the largest private-sector utility, reckons it will take six or seven years to establish a free market.

The plan is linked to a staggered reduction in electricity prices. These have already been lowered by 3 per cent this year and the protocol stipulates further minimum cuts of 2 per cent next year and 1 per cent in each of the following three years. According to Mr Josep Piqué, the industry and energy minister, small and medium-sized enterprises can expect to see their electricity costs in real terms fall by 25-30 per cent over a five-year period.

The sector will be weaned away from a tariff system



which has been based not on generators' actual production costs but on their fixed investment costs. The generators' share takes up about 60 per cent of final prices, with the rest going to transport and distribution and "external costs". The latter include a levy to pay for servicing Ertz715m of debt securities, the outcome of a decision 14 years ago to halt construction of new nuclear plants. "Prices now are not the product of the market, but of industrial policy," say Iberdrola managers.

The changeover to a competitive system, they say, is more complex for Spain with its mixture of state-controlled and private-sector companies than for countries which have until now had state power monopolies.

With annual turnover of some Ptas2,000m and 50,000 employees, the power utilities account for almost 30 per cent of Spanish stock market capitalisation.

The sector consists of one big state-controlled generator, Endesa, set up by the Franco regime in the 1940s and due to be fully privatised by the end of next year or 1999; a handful of regional utilities in which Endesa holds controlling interests; two large private-sector companies, Iberdrola and Unión Fenosa; and the smaller independent Hidrocarburos utility in the Asturias region.

Spain has had to invent its own model for the deregulation process, to include compensation to companies for their sunk costs. Without this, Mr Piqué says, existing generators could not withstand new competition.

Over the 10-year transition period, the plan foresees total compensation of almost Ptas1,700m. Part of this is to cover coal usage and new investments. The rest, about Ptas1,500m, accounts for about 45 per cent of "sunk" costs, leaving companies to recover the remainder in the future market.

The principle of the reform, says Mr Piqué, is that "anyone can generate electricity from now on." The one constraint as to energy sources, apart from environmental considerations, involves special provisions to maintain a market for Spain's coal industry, on political and social grounds.

The state coal company Hunosa and private companies are wholly dependent on the electricity generators as an outlet. The industry is set to be run down, but only as a gradual process. At the moment, according to Mr Piqué, "practically no coal mining company would be able to compete with imported coal."

Critics of the protocol either see it going too far or not far enough. The main trade unions, on one hand, opposed what they described as "a simulation of competition", saying the plan would reduce security of supply, hit jobs and possibly raise costs in the medium-term.

On the other hand, the National Electric System Commission (CSEN), which has a consultative role, criticised the timetable as too slow, and price cuts as too modest. The government's approach, through discussions with the utilities but not involving consumers, was "not the best way of set-

ting about deregulation of the sector," it said. Above all, it argued, the plan failed to tackle the corporate structure.

The balance between the different electricity groups and the territories they occupy has evolved in recent years through asset swaps and a series of mergers and takeovers. Starting with the formation of Unión Fenosa 15 years ago, these have included the creation of Iberdrola in 1981 through the merger of two leading private-sector utilities, and Endesa's controversial expansion through interests in distribution companies, culminating late last year in a Ptas200m operation to raise its stake in Sevillana, in the south, and Fecsa, in the north-east.

The CSEN argues that Spain's power sector has become highly concentrated, with relatively bigger groups than their counterparts in the US or in England and Wales. Endesa and Iberdrola, between them hold about 80 per cent of installed generating capacity, and Iberdrola and Unión Fenosa some 50 per cent of the customer market.

The plan obliges Endesa to reduce its controlling stake in the joint company which runs the high-tension grid, Red Eléctrica de España, and to sell a 7.5 per cent holding in Unión Fenosa. Mr Piqué also tried to get it to sell two northern Spanish interests. But he is firmly opposed to breaking up Endesa, in which part of the state's 67 per cent holding is due to be sold later this year.

"We believe this is the wrong path," he says. He argues that the company, since its beginnings heavily geared to fuel and coal-based generation, starts out with a potential handicap in an open market which analysts expect will to favour hydroelectric and gas-based producers.

Spain's main utilities, he says, will need all their financial muscle to compete with - among others - foreign companies in the Spanish market.

In the competition of the future, industry experts foresee a trend towards smaller power stations, using gas or imported coal. And Mr Piqué says the arrival on the market of new generators such as gas companies and oil refiners "could change the power generation panorama substantially."

TELECOMMUNICATIONS • by Tom Burns

## Sea change for dinosaur

Spain's national carrier has emerged as an international deal-maker

Telecommunications in Spain have undergone a greater upheaval than any other sector of domestic business.

The industry used to express, more than any other, the country's inward-looking isolation. But now telecoms reflect, better than any other sector, Spain's ability to engage the global economy and to map out transatlantic strategies in partnership with top international operators.

Rigorously regulated and controlled by the government, Telefonía's monopoly services kept Spain insular with remarkably cheap local calls and astronomically high long-distance charges.

The national carrier, wholly privatised since February, is now rapidly rebalancing its tariffs in order to compete with a rival operator, Retevisión, that is scheduled to start delivering services in December.

More importantly, Telefonía has emerged as an international deal-maker in the telecoms business and Retevisión has brought the sector's leading carriers into the Spanish market in a contest that sets the viability of its future business on a firm footing.

Telefonía punched successfully above its weight last month when it broke ranks with Unisource, the alliance of smaller European operators it had formally joined in 1996, to join the Concert venture of British Telecom and MCI of the US. The Spanish company said it had entered the peer group that best suited its ambitions and its defection shook global telecoms alignments.

Earlier this month, France Telecom, Germany's Mannesmann and Italy's Stet began to prepare competing bids to acquire a 60 per cent stake in Retevisión which the government intends to sell this summer. The group purchasing the second opera-



Telefonía is rapidly rebalancing its tariffs

TIEMPO  
LA  
REVISTA  
QUE  
CUENTA

Portugal Telecom to choose Concert as its international strategic partner and a share-swap agreement between Telefonía and the Portuguese carrier, valued at \$241m, that will allow the Spanish group to take a 3.5 stake in Portugal Telecom and the latter a 1 per cent stake in Telefonía.

Within the Concert and Portugal Telecom framework, Telefonía is well set to expand in Brazil and in Mexico, two lucrative markets undergoing privatisation and deregulation. With the bulk of the telecoms market in Argentina, Chile and Peru already under its belt, and other assets elsewhere in Latin America, Telefonía is anxious to consolidate its presence in the continent and to become the principal north-south carrier in the Americas.

Telefonía gained a key beachhead in Brazil late last year when it won control of CRT, the operator in Rio Grande do Sul, and it now has a valuable ally in Portugal Telecom as it prepares to bid for other regional carriers in Brazil.

The Concert alignment has also allowed the Spanish operator to break into Mexico, in partnership with MCI, by taking a 33 per cent stake in Avantel, the main competitor to Telmex.

The real value of the Concert alliance for Telefonía is nevertheless the creation of Telefonía Panamericana MCI, a 50-50 joint venture which, under Tisa management, will create a Pan American fibre optic network capable of providing customers in the Americas with integrated communication services. Tisa and MCI also plan to merge their respective businesses in Puerto Rico and to jointly develop services for the 28m-strong Hispanic market in the US.

For a once fiercely protected company that was locked upon as a dinosaur, Telefonía has come a very long way and Spain's telecoms sector is very far from being the Jurassic park it once was. Nowhere else in domestic industry has such a sea change taken place.

DIGITAL TELEVISION • by Tom Burns

## New satellite TV project sparks a political battle

Bitter conflict has erupted over government moves to obstruct Prisa TV service

The arrival of digital television has sparked the nastiest political battle of Mr José María Aznar's first term in office. In the increasingly ill-tempered row, his centre-right government has been accused of turning back the clock to the day's when General Franco muzzled the media.

The spat is over an attempt by Grupo Prisa - a highly profitable conglomerate whose assets include El País, the biggest national newspaper, and Cadena Ser, the most successful domestic radio network - to develop a satellite TV service, Canal Satélite Digital, that within two years will offer first division football on a pay-per-view basis under an exclusive deal it signed with top soccer clubs at the end of last year.

The launch of the service at the beginning of the year by Sogecable, a Prisa subsidiary that is part-owned by France's Canal Plus, has been obstructed at every regulatory turn by the government.

The government has banned the decoder chosen by Sogecable for the reception of its satellite channels, and it is now attempting to severely limit pay-TV football, thus eliminating the company's main selling pitch.

For good measure, the government has orchestrated the creation of a rival digital TV service called Via Digital that is backed by Telefonía, the telecoms group, RTVE, the state-owned television network and Mexico's Televisa and a group of minority shareholders which includes the Recoletos media group

owned by Pearson, publishers of the FT.

Via Digital, which made its first public presentation this month, says it will start delivering services in September using a decoder that has government approval but has yet to be commercially tested. It plans to broadcast 35 channels but there are doubts about its financial viability because it lacks the football rights that, so far at least, are exclusively owned by Sogecable.

In a development that is in theory separate but which Prisa claims is closely linked to its satellite venture, Sogecable's board of directors is being investigated by a Madrid judge over allegations of criminal fraud. This was initiated as a private prosecution by a controversial lawyer, by a conservative magazine editor and by a business journalist formerly employed by El País.

Orders by the judge limiting the movements of Sogecable's board members, including its chairman Mr Jesus de Polanco who is also chairman of Prisa, have been overruled by an appeal chamber; "eccentric" is one of the kinder epithets levelled at the judge by the pro-Prisa media.

The investigation is over allegations that Sogecable illegally financed a subscriber-TV service that began broadcasting 10 years ago with the deposits paid by its clients.

As far as Prisa is concerned, the regulatory moves, the start-up of the rival service and what it considers to be the trumped-up charges brought before the Madrid court amount to a wide-ranging conspiracy that seeks to break the media group and put Mr de Polanco and Mr Juan Luis Cebrián, Sogecable's chief executive and the distinguished founding editor of El País, in prison.

El País, Cadena Ser, the radio network, Canal Plus España, the TV channel which has grown to have some 1.5m subscribers, as well as friendly media organs, claim that Prisa is being hounded by Mr Aznar's Popular party government because it supports the opposition Socialist party.

The charge is that Mr Aznar blames the media group's hostility for losing general elections that were held in 1993 and for failing to gain an overall majority in the elections that he won last year.

Since Sogecable's digital TV plans began to run into difficulties with the centre-right party in power, the Prisa media has stepped up its criticism of Mr Aznar to the point of alleging that freedom of expression is now in jeopardy under his vindictive government.

Prisa's case has been forthrightly defended by the Socialist party and in particular by Mr Felipe González, the opposition leader and former prime minister.

The latest twist concerns threats of a jail term allegedly made by the government's spokesman against Mr Antonio Asensio, a Barcelona media mogul and an initial supporter of the government-backed digital TV venture who switched sides and secured a keynote agreement on TV football rights with Sogecable.

As the controversy becomes increasingly nasty - columnists and commentators on pro-Aznar newspapers and radio stations charge that Prisa grew in the 1980s because it turned a blind eye to Socialist corruption and obtained favours from Mr González in return - Mr Aznar's government is beginning to look uncomfortable.

This is unfortunate because the government's

case is plausible although it is rarely heard above the "for" or "against" Prisa din of the chattering classes.

The government says, essentially, that it is merely following to the letter Spain's competition law, enacted in 1989 under the Socialists, which guards against the "abuse of a dominant position" as well as recent EU directives on universally compatible decoders and on wide public access to top sporting events.

It says it has not so much banned Sogecable's decoder, which is used by Canal Plus in France, as insisted that it use a decoder which would be available to all digital broadcasters.

The so far untried decoder planned by Via Digital apparently meets this condition.

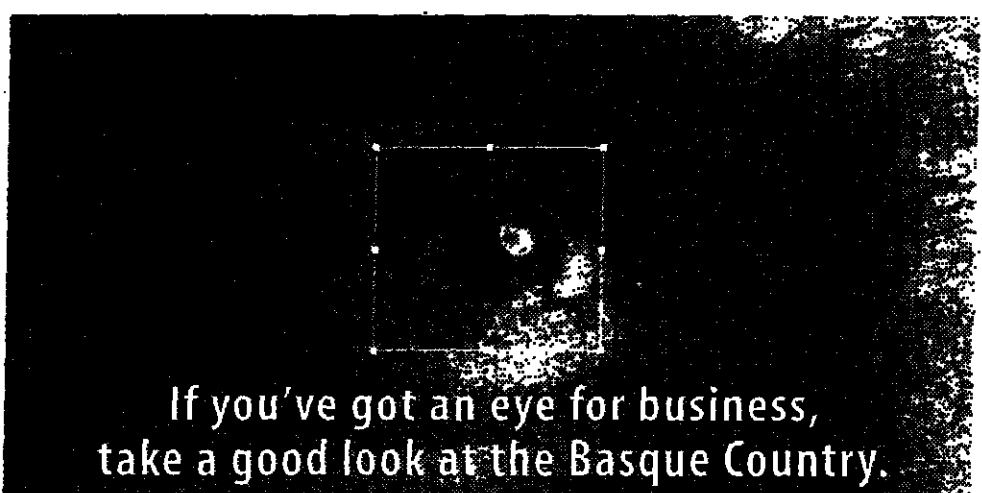
It also says that digital services should use the same satellite "platform" in order to allow subscribers to use a single aerial or dish and enjoy a greater choice of programmes.

The government insists that rather than intervening to hinder Prisa's business plans, it is acting to ensure a level playing field for competition and to prevent the start-up of a potential monopoly.

The fact that Canal Satélite Digital, the potential monopoly, is owned by a media group that is unreservedly hostile to the government has clearly focused the minds of the ruling Popular party. But the issue is real enough.

Some media analysts believe that if the Prisa's digital channel were allowed to go ahead with exclusive pay-TV football, the days of media pluralism in Spain could be numbered; the sector might not survive the financial imbalances created by such a development and media concentration would be inevitable.

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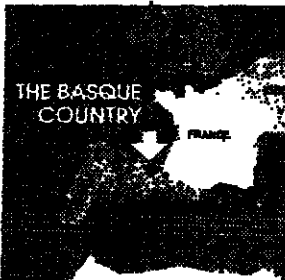
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Bilbao returns to normal after a triumphant entry by General Franco's nationalist troops. Political polarisation and the civil war ensued when the republic turned its back on the Canovas legacy. *Picture AP*

COMMEMORATING 1898 • by Tom Burns

## Prime minister sets the stage

Mr Aznar is seeking a respectable ancestry for his Popular party

One of Mr José María Aznar's lesser-known decisions is his determination to keep abreast with centenary events commemorating 1898. This was a watershed year when Spain lost the remnants of its empire to rebel settlers, aided by US battle-ships, just at a time when other powers were staking their claims to colonies.

The prime minister's interest – an obsession – according to one official – is odd, in part because he is held to be a cool-headed pragmatist who has little time for such ideas but mostly because 1898 is a year Spaniards would rather forget.

What is most intriguing about Mr Aznar's involvement in the anniversary is that he is reportedly anxious to use it as a platform for historical revisionism. He wants to vindicate a political system that was blamed at the time for the national humiliation of 1898 and has had little good said about it ever since.

The Philippines went in May that year when Admiral Dewey sank the Spanish Pacific fleet, and Cuba followed suit in July. Spain's Atlantic fleet was sunk – "picked off like pigeons in a shoot" according to US navy dispatches – for the loss of one American vessel when the Spaniards sailed out to sea from "the pearl of the Antilles", the richest colony in the world.

In what Spaniards call the year of the *desastre*, a dark mood of introspection took grip of Spanish society and prompted anguished calls for national regeneration. A group of gifted intellectuals, known as the *generación de noventa y ocho*, the '98 generation, concluded that Spain had, to all intents and purposes, ceased to exist as a nation.

The intellectuals announced two broad, and contradictory, explanations

for national decadence: firstly, Spain's politicians had aped foreign nations and ignored Spain's own roots; and secondly, political gerrymandering and clerical obscurantism had denied society the benefits of European progress.

Either way, the scapegoat was a supposedly enlightened system of alternating conservative and liberal governments that had been stage-managing sham elections for more than 20 years, ever since a military coup stamped out a chaotic republican experiment and ushered in a parliamentary monarchy.

The architect of the 1875 restoration of the Bourbon dynasty was a conservative statesman, Antonio Canovas del Castillo, who deeply distrusted the ability of his countrymen to govern themselves prudently, and who famously remarked that "a Spaniard is someone unable to be anything else."

The '98 generation, led by the philosopher Miguel de Unamuno, and its immediate successor, known as the generation of 1914 and which was led by fellow thinker and essayist José Ortega y Gasset, witheringly criticised the petty corruptions and pervading cynicism of the system that Canovas had created.

The hostility of the intellectuals fuelled the revolutionary impatience of working-class organisations and encouraged the military to meddle once more in politics.

Pending off army plots and insurrectionary strikes, the system staggered on until 1923 when a dictator, General Primo de Rivera, backed by the king, Alfonso XIII, closed down the discredited parliament.

In 1931, Unamuno and Ortega who had become the monarchy's foremost critics, were both elected to the reopened parliament when a republic was proclaimed and Alfonso was exiled.

The republic turned its back on the Canovas legacy. What Spain got was political polarisation, a horrific civil war (1936-39) and another

dictator in the form of General Franco who was to rule until his death in 1975. Franco's chosen successor, Alfonso's grandson Juan Carlos, restored democracy as well as the monarchy.

Mr Aznar's sally into historical revisionism, as he ponders over the past 100 years of Spanish history, concludes that the '98 generation excessively scorned the politics of late 19th century.

Its diatribes snuffed out the possibility of an evolutionary democracy – and politics, as a result, would lurch between military dictators and left-wing republican experiments.

There was much that was worthwhile about Canovas's system for it left a modernising stamp on Spain with a stream of parliamentary acts that overhauled the civil service, local administrations and the legal system and initiated social legislation.

Its venalities were no worse than those that had existed elsewhere, such as the "rotten boroughs" of Victorian Britain.

Most important of all, the system could have perfected itself had not the intellectuals criticised it so effectively in the wake of *el desastre*.

This point is eloquently argued in a recent book, *La Libertad Traicionada*, (Freedom betrayed) by a Mr José María Marco, a young academic who takes a highly critical look at what he calls the rhetorical irresponsibility of the '98 intellectuals.

By vindicating the liberal-conservatives of 100 years ago, Mr Aznar is hoping to set the stage for next year's commemoration in a way that serves his political purposes; he is clearly seeking a respectable ancestry for his centre-right Popular party that will dissociate it from the authoritarianism of the Franco period.

Mr Marco's polemical book is the first of several that will be published on the theme of 1898. It has already received the prime minister's approval.

He took the unusual step last week of attending its launch party.

BILBAO • by David White

## A new face to the world

The museum is the centrepiece of a \$1.5bn facelift and a symbol of Basque power

The Flower, the Fish, the Boot, the Nemo: these are some of the nicknames given to various parts of the new Guggenheim museum, now virtually completed on Bilbao's former industrial riverside.

As much a sculpture as an exhibition site, the museum seems to have captured the imagination and affection of *bilbaínos*, who have watched it going up for the past 3½ years.

With its sweeping curves and prow and shiny titanium covering, this showpiece of California-based architect Frank Gehry stands as the emblem of Bilbao's regeneration: its new face to the world.

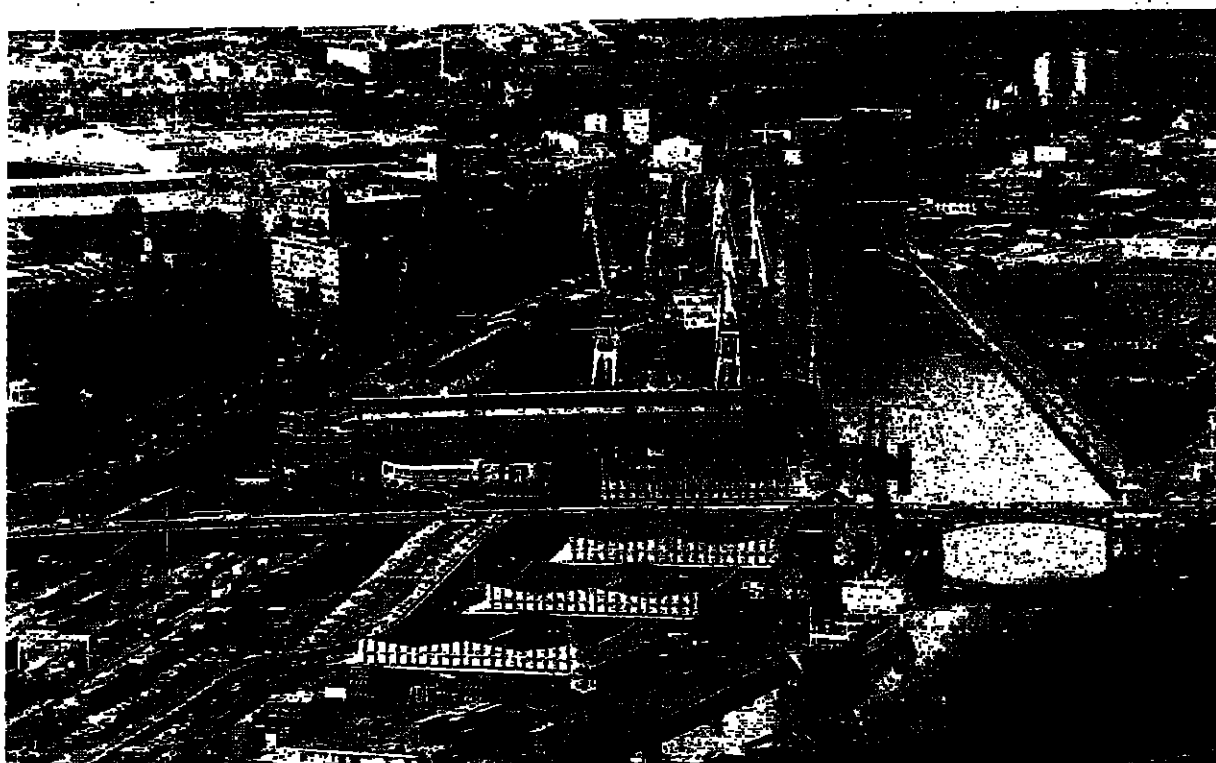
Bilbao, the entry point for heavy industry into Spain 100 years ago, and up to the 1970s still the wealthiest part of the country, has suffered the long and painful decline of its traditional activities – the steel and ships evoked in Gehry's design – and the effects of a 20-year terrorist campaign in the Basque region.

A city which has pockets of 35 per cent unemployment, and which has grown used to seeing riot police, it is hardly known as a centre of the leisure industry, except perhaps by merchant seamen.

The museum is the centrepiece of a \$1.5bn facelift which will also include, from next year, a new congress and music centre on an old shipyard site, and a new bridge by architect Santiago Calatrava.

A Norman Foster-designed underground railway is already in operation, its sea-shell-like entrances known as *foyeritos*.

Across the river from the Deusto Jesuit university, the Guggenheim Museum Bilbao is the product of the combined ambitions of the Solomon R. Guggenheim Foundation – which has set out to



Bilbao: new cultural facilities are aimed at putting the city on the tourist map

widen its international presence, in addition to the existing Peggy Guggenheim Collection in Venice – and local authorities.

It is also a symbol of Basque financial autonomy, a *Fla20bn* public investment made without recourse to central government funds from Madrid.

The money comes from the province of Vizcaya – the special Basque fiscal system means taxpayers pay their tax to provincial authorities rather than to Madrid – and the Basque regional government.

The land, formerly occupied by warehouses and a factory, was presented by the Bilbao municipality.

The aim is to make this Spain's prime modern art centre, and one of the best in Europe. The building is due to be finished at the end of this month and inaugurated a little later than planned, on October 3.

To mark the event, organisers sought to borrow Picasso's vast *Guernica* painting, seeing "a historic opportunity" to bring to the Basque country for the first



Guggenheim museum: sculpture and exhibition site. *Picture David White*

time a work of great emotional significance, inspired by the destruction of the town of Guernica by German bombers during the Spanish Civil War 60 years ago.

The painting, moved from the US to Spain in 1981, now hangs in Madrid's Reina Sofia modern art museum, where experts this month dictated that the canvas was in no state to travel. The decision was widely seen in Bilbao as smacking of jealousy.

Under a 75-year deal, the museum will receive art works on loan from the Guggenheim New York museums, which have capacity to show only about 5 per cent of the total Guggenheim collection.

With more space than the original Frank Lloyd Wright building in New York, the Bilbao museum will be able to display the whole collection in a 20-year cycle, say officials.

In addition, Patsón of the total investment is set aside for the purchase, over four

years, of a permanent collection of 20th century art. More than *Fla1.7bn* has already been spent.

Sited between a railway line, which is due to be pulled up next year, and the river Nervión, and extending underneath a congested suspension bridge, the museum is the focus of plans to restate the river as the backbone of the city.

Urban redevelopment of greater Bilbao, with a population close to 1m and 145ha of industrial ruins, is backed by a lobby group, Bilbao Metropoli-30, with more than 120 institutions and companies.

The historic centre, on the right bank, has been fully restored after severe flood damage in 1963. A rehabilitation plan is under way for the run-down district known as Old Bilbao on the other side of the river, also part of the original city founded in 1300, but in recent times better known for prostitution and drugs.

Regaining the riverside for Bilbao is the equivalent of Barcelona regaining its seafront in the transformation it underwent for the 1992 Summer Olympics. And, as it happens, Bilbao town hall is also nurturing Olympic ambitions, thinking of entering a bid for 2012.

The new cultural facilities are aimed at putting Bilbao on the tourist map. The number of visitors to the Guggenheim is expected to reach 500,000 a year by 2000, including a large proportion from abroad.

With a vibrant quality of life that belies its workaday reputation, Bilbao is only a short hop from France. But the green Michelin Guide gives it just one page, with not even a "merite un detour."

PRIVATISATION • by Tom Burns

## Receipts swamp public coffers

Funds and individuals have switched to equity investments

Never has so much been privatised in Spain in such a short space of time. But what is less clear is whether the parting down of the public sector under the incoming Popular party has created a more competitive, transparent and consumer-friendly domestic economy.

It is estimated that privatisation receipts will total some *Fla1,600bn* this year – four times more than Mr José María Aznar's centre-right government had written in to its 1997 budget, and more than the *Fla1,500bn* realised during the 14 years of Socialist party government between 1982 and 1986.

Critics of the sell-off are to be found not only among trade unionists and on the left of the political spectrum: free-market liberals are also unhappy about the privatisation process.

Although the liberals welcome Mr Aznar's Thatcherite enthusiasm for "people's capitalism", they worry that the government is more interested in the mounting pile of cash realised by the disposals than in stimulating competition.

Receipts totalling *Fla807bn* flowed in from the February sale of the remaining 21 per cent of state-owned equity in Telefonía, the hugely profitable telecoms operator. They will swamp the public coffers again after the summer when the government plans to offer to the markets half the 66 per cent stake it owns in the no less profitable power group Endesa. This disposal will be worth upwards of *Fla750bn*.

The most encouraging feature of the privatisation process is that it has nimblely accompanied a big shift in the investment preferences of domestic household savings. As a restrictive 1997 budget reduced borrowing requirements and falling inflation pegged down interest rates, funds and individu-

als switched from fixed income to equity investments.

The government fuelled the change by rushing through decree laws that reduced capital gains taxes on equity windfalls and by introducing measures that encouraged investors to pick and choose among funds.

The Telefonía issue, which was strongly weighted towards the domestic retail market, was a particularly successful example of the government's wider and deeper share ownership policy. One in five Spanish households reportedly applied for shares in the telecoms operator and the company more than doubled its equity base to embrace some 1.4m shareholders.

There was similar small investor excitement during the April sale of the remaining 10 per cent of state-owned equity in the Repsol oil, gas and chemicals group – the domestic retail tranche of this issue was more than 40 times oversubscribed – and everything suggests that, come October, there will also be a stampede to buy Endesa stock.

A less encouraging consequence of the disposals is a certain lack of transparency that could have accompanied the privatisation process. This is because the issues have been led and underwritten by big domestic bank groups which are also main shareholders of the companies whose government-held stock is being offered to the markets.

The problem of potentially conflicting interests is inevitable in economies such as Spain's where financial institutions offering a range of banking services are also leading industrial investors. By increasing the muscle of the big banks, the disposals could well have increased the complexity of the problem.

The chief liberal complaint is that there has been too much talk about "people's capitalism" and not enough about effective deregulation to ensure fair competition. The concern was justified in the telecoms sector where the government found itself

trapped in a Catch-22 situation. The privatisation of Telefonía was followed by the launch of Retevisión, the state-owned television signals transmitter which has been reinvented as a second telecoms operator. The government discovered to its chagrin that policies designed to bolster the new operator inevitably penalised the profitability of the national operator that had so recently soaked up a swathe of household savings.

Attempts by the government to fix a low inter-connection fee (the price that Retevisión will have to pay Telefonía for hooking up to its lines) in order to kick-start Retevisión's business were greeted by howls of protest from the longstanding monopoly provider of telecom services.

The government struck what it claimed was an even-handed inter-connection deal that priced the access fee lower than Telefonía had wanted, but not as low as groups bidding for Retevisión had hoped for. Retevisión will be sold before the summer and will begin to deliver services before the end of the year.

Time will tell whether the second operator can flourish under the long shadow of the dominant telecoms group. If it succeeds in doing so, consumers may not necessarily be better off; the two companies will simply share the market as a duopoly.

The government's hesitancy over meaningful deregulation is also sharply illustrated by its approach to the privatisation of Endesa which accounts for nearly 50 per cent of domestic electricity generation and distribution. It has ignored calls to have Endesa broken up in order to stimulate competition in the industry because it is more interested in increasing the company's share.

Endesa has in the event become even more powerful. At the end of last year it increased its shareholding in two regional power groups and earlier this month it emerged as the joint leader of a consortium preparing a bid for Retevisión.

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## TECHNOLOGY

As pressures increase for speedier reductions in vehicle pollution, Leyla Boulton reports on options for achieving this goal

## Gear change on car emissions

Nicholas Abson, a journalist turned fuel cell entrepreneur, believes the world is on the brink of a transport revolution akin to the car superseding horse-drawn vehicles.

Abson has a deep-seated interest in promoting this view. He is looking for industrial partners with which to manufacture vehicles powered by fuel cells. The cells are made by Zevco, his Belgium-based start-up company. By generating energy from the reaction between hydrogen and oxygen, fuel cells could greatly help in freeing cities of air pollution, proponents claim. Road transport is the biggest single cause of urban air pollution and a significant contributor to carbon dioxide emissions linked to climate change.

"In 1900 you spent half the time looking after the horse, when along comes the car," says Abson. "All of a sudden, you just get a canister of gasoline from the drugstore. The same sort of step-change will come from the fuel cell."

But the most important question affecting this and other new technologies designed to tackle air pollution is how far governments can speed the pace of change. Environmental groups fear that powerful established industries have a vested interest in slowing progress.

Abson's enthusiasm for fuel cell technology is shared by Daimler-Benz, the German industrial group that makes Mercedes cars, trucks and buses. Last month it paid DM250m (£80m) for a 25 per cent stake in Ballard, a Canadian fuel cell company. Yesterday it unveiled a prototype for a fuel cell bus.

"The fuel cell is on its way and we want to be the first on the bandwagon," says Daimler-Benz. "We do not think that air pollution will be a problem for much longer, even with the combustion engine... but the fuel cell has other advantages. Its efficiency is much higher and it is absolutely quiet, too."

But the world's leading manufacturer of luxury cars and the lone entrepreneur have sharply differing views on how quickly this solution can become reality. Daimler-Benz believes it will take "years" to achieve its goal of becoming the first mass-producer of a fuel cell powered car because of the time required to reduce the costs of fuel cell systems and to test prototypes.

Abson, who displayed a proto-

type for a fuel cell powered bus in central London last month, is already discussing with Robert Wright, a bus manufacturer in Ballymena, Northern Ireland, the possibility of mass-producing a fuel cell bus in two years' time. Yet Zevco plans within a year to turn out fuel cells from its plant at Geel, with a total capacity of 1,500kW - or enough to power 100 London taxis - for demonstration purposes, rising in three years to 60,000kW a year.

Abson says he can achieve this early result by combining his fuel cells - based on proprietary technology he acquired from the Belgian nuclear research establishment for £100,000 - with batteries to provide peak power for quick acceleration.

Daimler-Benz, however, wants to build a fuel cell vehicle that dispenses with the battery. It is looking for a way to turn hydrogen into a liquid form to power such vehicles.

But Abson claims big companies have more than just technical reasons for being slower off the mark with fuel cells than he hopes to be. "The big manufacturers cannot enter the market so soon because the critical mass required for their technology would require them to make millions of units," he says.

"The other problem is they don't want to, because that



Infernal combustion: fuel cell powered vehicles could be as radically new as the first horseless carriages, say advocates

would show the public it could have the technology sooner. What would companies then do with their existing plant to build internal combustion engine cars?"

These suspicions are shared by environmental groups such as Greenpeace.

But pressure for change is coming from state authorities in the US such as California, a pioneer in trying to speed the pace of technical change by requiring "zero emission" vehicles to account for 10 per cent of cars sold in the state by 2003.

In the UK, the House of Lords

select committee on science and technology has urged the government to initiate a national fuel cell demonstration project with a UK-based vehicle manufacturer. Most western governments are trying to promote intermediate technologies to reduce emissions significantly until they can be

eliminated. Negotiations have begun in the European Union to agree new environmental standards for car exhaust emissions and fuels, in a two-stage programme based on deadlines in 2000 and 2005.

A central issue here, as with fuel cells, is how far the speed of change can be increased by regulatory and financial pressures from governments.

The talks, however, have prompted a three-way dispute between carmakers, the petroleum industry and EU institutions over calls for the 15-nation bloc to adopt quickly Swedish and Finnish-style standards for low-sulphur diesel.

Johnson Matthey, the world's biggest producer of catalytic converters, says low-sulphur fuel is vital for the proper functioning of new traps it has developed to remove 95 per cent of particulates emitted by diesel engines. It is closely aligned with the car-makers, which feel that the oil industry should be made to carry a bigger share of the burden of the European Commission's "auto-oil" proposals.

The European Parliament has demanded that the Commission toughen its proposals to allow member states to provide financial incentives for low-sulphur fuels from 2000, with a view to making them mandatory by 2005.

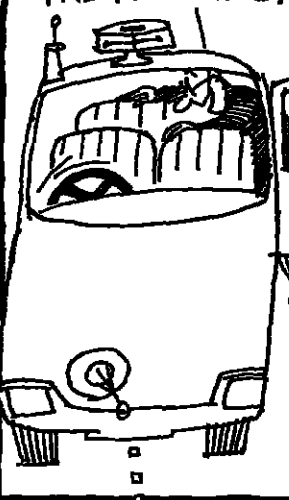
The parliament has used a report prepared for the Finnish and Swedish governments by Arthur D Little, the management consultancy, to attack the Commission proposals. The report says the costs to refiners of switching to low-sulphur diesel could be cut by 55 per cent by 2005 from the level it had projected for 2000.

But Michel Flobic, deputy director-general of Europa, the EU oil industry lobby group, argues that the environmental benefits of the move are unproven against an estimated cost of Ecu30bn (£20.8bn) of converting EU refining capacity.

The Commission hopes to get its proposals for fuel quality and emission standards for 2000 agreed by European environment ministers as early as possible. But the road towards proposals being adopted is fraught with difficulty, with Johnson Matthey warning that early agreement on 2005 standards is necessary to give industry sufficient time to adapt its products.

How long will it take fuel cells to replace the internal combustion engine? Johnson Matthey, which is also sole supplier of electrodes to Ballard for the manufacture of fuel cells, is not prepared to venture a public guess. It believes that fuel cells are unlikely to lead to a displacement of combustion engine vehicle manufacturing for at least a decade. It sees a market for low-sulphur fuels for at least "10 to 15 years after 2005".

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The project, a joint venture between the University of

## Intelligent way to drive

California, Berkeley, and Honda, the Japanese carmaker, is a high-profile example of the private-public partnerships which federal and state governments in the US hope will underpin their efforts to install intelligent transportation systems (ITS) nationwide.

Automated highway systems, such as the Berkeley-Honda project which starts road-condition tests in August, are the showpieces of federally-sponsored integrated programmes in four regions of the US.

Attention is focused on southern California's "priority corridor" between San Diego and Los Angeles because of its congestion, its importance as a conduit for trade, the state's rich high-technology resources and

its success in traffic management.

Los Angeles' and southern California's reputation as the gridlock centre of the world, is one of the most enduring myths to fog the region's reputation.

Traffic jams are frequent, as in any heavily populated area, but dead-stops are comparatively rare. The westward leg of Los Angeles' Santa Monica Freeway, for example, is reputedly the busiest road in the US. But even before the latest installations in its complex ITS management programme, the 350,000 vehicles a day which travelled the 17-mile stretch managed an enviable average speed of 30mph.

Last autumn saw the completion of the first phase of the Santa Monica Smart Corridor, an integrated system

based on sensors, closed-circuit surveillance cameras, computerised traffic lights and on-ramp meters which govern the rate at which vehicles join the freeway flow.

At times of congestion, traffic can be diverted from the freeway and its approaches to five parallel streets where the phasing of traffic lights is automatically adjusted to allow for changes in volume.

Two roadside radio stations, which receive data updated every minute from radio and television stations and a web site, provide travellers with supplementary information.

Preliminary studies, which are being checked against real-time experience, predicted an increase of up to 50mph in average speeds and a 12 per cent decrease in the

average time taken to pass through the corridor.

Much can be achieved with existing technologies and there is a great deal in the pipeline, but the biggest hurdle is the cost of developing, installing and putting together the experiences and benefits of such experiments into a statewide ITS.

Only 10 per cent of the \$48m (£29.6m) spent on the Santa Monica project has come from the private sector. The task now is to identify the benefits to travellers and taxi, truck and bus companies, and put them into marketable services.

Without the motivation of profits, the private sector will remain reluctant to join the ITS revolution. And without private investment, the revolution - estimated to cost the nation \$425bn over the next 20 years - could be a long time coming.

Christopher Parkes

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ARTS

# Renaissance pomp to rococo decadence

Venice's commercial and creative history has been recreated in London, writes William Packer

The image of Venice, *la Serenissima*, that Most Serene Republic, whether in high renaissance pomp or rococo decadence, is so familiar, from Carpaccio to Tiepolo, that we tend to take the art and industry that sustained such magnificence for granted. Those richly brocaded Venetian nobles, those Venetian banquets, all silks and glitter, those Longhi ladies seductive in velvet skirts and lace fringes, off to the *ridotto* with masks to hide their blushes. But who made it all? Where did it come from?

Venice rose to great power, of course, on the strength of her trade. Once did she hold the gorgeous East in fee, indeed, and it would be easy to suppose that all such rich stuffs simply came in by boat. Up to a point they did, but usually as raw material. The Venetians were not just traders, but makers and manufacturers too from the earliest times, making rather more than the gew-gaws that seem to satisfy the modern tourist.

The first craftsmen's guilds were founded in the 13th century and survived, jealously guarding their secrets and prerogatives, until suppressed, along with the ancient Republic herself, by that prescriptive, proto-socialist 28-year-old, Buonaparte, in 1797. The various parishes and *sestieri* were soon colonised by particular crafts and trades - the furriers around Campo S. Margherita; the dyers and silk-weavers out in Canareggio; the haters near S. Lio; the wool-workers near what is now the Piazzale Roma; in S. Croce; the shoemakers near the Frari. Their names

live on in the streets they once dominated. The *Mercurio*, the street of the haberdashers, is still the principal shopping path from S. Marco to the Rialto. The *calle dei Botteghe* runs from the door of S. Stefano towards S. Samuele where, half-way along, the appropriate sign of an old boot may still be seen, carved above the door of what is now a smart shop.

*Serenissima*, the exhibition now at the Accademia Italiana, at once sets out and celebrates this rich social, commercial and creative history. With a nod towards the once-traditional fair in the Piazza on Ascension Day, it takes each broad area of interest, setting out the work in wooden booths, just as the guilds themselves showed off their wares. It is splendid stuff, a choice trawl through the civic museums of Venice, the Correr especially, and other private and specialised collections. But rich as it is, it is made admirably clear by this manner of display, informative, intriguing and readily assimilable.

The history is there for the reading, through the development of Venetian taste and fashion, refinement and decadence, rise and fall - though by the very nature of the ephemeral, the weight of emphasis rests on the later period, particularly the 18th century. But fascinating though that history is, Venice "born to bloom and drop", we are thrown back onto the objects, not as example and illustration to a story but for what they are: beautiful, poignant and exquisite objects, indeed, works of art, in themselves.



'Angela Adorni Shardelini': seductive in velvet and lace

Lace, for example, can be dense, dull stuff except to the specialist. But here these filmy, light confections seem to live in the air. Indeed they were thought of in such terms, *punto in aria*, almost a sort of airy drawing, unique to Venice. And shoes a kind of sculpture? Why not, when we see these platform soles from the late 18th century, 20 inches high, like thigh bones, to be slipped onto the tiniest of feet. An 18th-century postilion's boot stands like a coal-scuttle, clear proof against lightning.

And there are the clothes, for Venice was the glass of fashion and the mould of form almost to the last. The art of tailor and dress-maker is beautifully shown, stomachers and corsets spread out like fans, embroidered waistcoats, tailcoats and tricorne hats. They all have something of the same sculptural quality, if somewhat softer, especially the women's dresses, so rich upon the surface and yet so simple in the form. Lightly puffed, out, bodices above and panniers below, they seem to float, "like swans asleep", through the display.

It is a most enjoyable exhibition, full of oddity and delight, with its pattern and sample-books, its fans and brocade caps for the man-about-Venice to put on at home when he took of his wig, its horn-rimmed tinted specs, its silk purses. And though it all there is to be bought, perhaps, an authentic whiff, a glimpse in the

corner of the eye of a past long gone. "Dust and ashes, dead and done with, Venice spent what Venice earned", maybe, but a ghost still walks.

*Serenissima* - the Arts of Fashion in Venice 1200-1800: The European Academy & the Accademia Italiana, 8 Grosvenor Place, SW1, until July 20. Sponsored by the Italian Trade Centre, the Guild of Master Shoemakers of the Brenta, and Magic of Italy.

Rachele Stanisci, both very personable. But it took two non-Italians to ignite real comic sparks: the delectable American mezzo Suzanna Guzman as the King's dodgy sister, and the Welsh Stuart Kale as his secretary, an Ealing-quality study in sly nods and winks.

If Paisiello and Casti never achieved the comic drive of a Mozart *buffa* opera, the work revealed lyrical riches as it went on (and on), and some beautiful orchestration. By the end, one was quite won over. And the ending is delightful: out of the blue, the "composer of *Il re Teodoro*", grateful for the inspiration that has made his opera a hugely profitable success, buys the hapless King's way out of debtors' prison.

Casti had one bright idea after all.

and Brahms. Part of the 1997 Turning World contemporary dance festival; May 28, 29

**EXHIBITION**  
National Portrait Gallery Tel: 44-171-3080055  
● Pursuit of Beauty: exhibition examining the eternal quest for beauty by both sexes and changing notions of what beauty actually is. The display has interactive elements, including the opportunity for visitors to try on top hats, wigs, corsets and doublets. A number of portraits from the NPG's collection will be exhibited; from May 30 to Sep 7  
Victoria & Albert Museum Tel: 44-171-9388500  
● The Cutting Edge: 50 Years of British Fashion: exhibition tracing the history of British high fashion from 1947-1997 by exploring four distinct themes: Romantic, Tailoring, Bohemian and Country. Over 150 garments drawn from the V&A's Dress Collection are displayed; to Jul 27

**LOS ANGELES**  
**DANCE**  
Ahmanson Theater Tel: 1-213-972-0700  
● Swan Lake: choreographed by Matthew Bourne to music by Tchaikovsky, performed by the Center Theatre Group; to Jun 15

**LUDWIGSBURG**  
**CONCERT**  
Residenzschloss Tel: 49-711-2555555  
● Guarneri Quartet: performs works by Schubert, Mendelssohn

## Dresden Music Festival/David Murray

# The Italian connection

There is a Dresden Musikfestspiele every year, for two weeks around now. Not enough people know that. Though Dresden has been one of Europe's great musical capitals for some three centuries, it got lost for too long behind the Iron Curtain; and although many westerners remember that saturation fire-bombing by the Allies in 1945 reduced the centre of this venerable, cultivated city to near-rubble (and killed something like 170,000 people), fewer know what has become of it since.

What has become of it involved restoration on a heroic scale, and has taken a long time. One by one the grand edifices of the Altstadt, the old city, have been faithfully rebuilt from the original plans, using the old stones that survived the

holocaust: the grand baroque pavilions of the Zwinger with its great collection of paintings; the municipal palace, the *Kreschke*; the marvellous Semper opera-house. Only the lofty *Frauenkirche*, Dresden's beloved "Church of Our Lady", awaits reconstruction - due for completion in time for the city's 800th anniversary in 2006, which looms larger for Dresdeners than the mere millennium.

With this splendid setting on the river Elbe, it would be strange not to have a festival. There are many guest performers, but Dresden has a distinguished home team: its Saxo State Opera at the

Semper (about which more another day) and its famous orchestra, the Staatskapelle. It was rewarding to hear, but for a light comedy it made a long sit: the audience shrank during the interval. That was a pity, for the imaginative colour and variety of the score came into much sharper focus in Act 2. It impressed Mozart greatly at its Vienna premiere, and left unmistakable marks on his own *Marriage of Figaro* and *Don Giovanni*.

Paisiello's librettist Casti day. For the occasion, the festival's director Michael Hampe chose to revive Paisiello's opera *Il re Teodoro in Venezia*, his long two-act

"heroic-comic drama" from 1784, in the charming State Theatre.

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until he went bankrupt, which is why we find him in Venice, hiding from creditors. The situations and characters, if not the basic story, are pretty much out of stock, though Hampe strove to animate them with his usual care for homely human detail.

Among the mostly Italian cast, even *buffa* veterans like Alberto Rinaldi's King and Claudio Desideri's rampant exiled Sultan seemed signed muted in their past-board roles; and Marcello Lippi had to sing the duped innkeeper Taddeo with a sore throat. The conventional young lovers were Maurizio Comencini and

Gerald Finley and Christopher Ventris



Gerald Finley and Christopher Ventris

## INTERNATIONAL ARTS GUIDE

### BERLIN

**EXHIBITION**  
Kupferstichkabinett - Sammlung der Zeichnungen und Druckgraphik Tel: 49-30-26625598  
● Paul Klee - Späte Zeichnungen: display of drawings produced by the Swiss artist in the years 1939 and 1940, including the cycle of 16 works entitled "Der Inferno Park"; to Jun 8

### BOLOGNA

**OPERA**  
Teatro Comunale di Bologna Tel: 39-51-529801  
● La Brocca Rotta: by Testi. Conducted by Massimo de Bernart. The programme also includes a performance of *Cavalleria Rusticana* by Mascagni; May 30

### BONN

**OPERA**  
Oper der Stadt Bonn Tel:

49-228-7281.

● Parsifal: by Wagner. Conducted by Jeffrey Tate, performed by the Orchester der Beethovenhalle Bonn and the Oper der Stadt Bonn. Soloists include Harry Peeters, Stephen Richardson and Franz-Josef Selig; May 29

### COLOGNE

**EXHIBITION**  
Museum Ludwig Tel: 49-221-2212379  
● Jasper Johns: retrospective exhibition devoted to the work of the American artist spanning four decades of artistic achievement, from his early paintings of flags and targets to recent densely layered canvases. Drawn from public and private collections throughout the world, the exhibition comprises approximately 200 paintings, works on paper and sculptures, including recent work never before shown to the public; to Jun 1

### COPENHAGEN

**OPERA**  
Det Kongelige Teater - The Royal Theatre Tel: 45-33 69 69  
● Der Freischütz: by von Weber. Conducted by Jan Wagner, performed by the Royal Danish Opera. Soloists include Christian Christiansen, Irene Theorin and Lise-Lotte Nielsen; May 30

### DUBLIN

**CONCERT**

**National Concert Hall Tel:** 353-1-6711888  
● Paul Fanning: performance by the violinist, accompanied by the pianist David Brophy. The programme includes works by Mozart and Brahms; May 30

### EDINBURGH

**CONCERT**  
The Queen's Hall Tel: 44-131-6683456  
● Yevgeny Morozov: the pianist performs works by Chopin, Liszt and Schumann; May 28

### LONDON

**CONCERT**  
Barbican Hall Tel: 44-171-6384141  
● London Symphony Orchestra: with conductor Christian Thielemann in works by Strauss and Beethoven; May 29  
St John's, Smith Square Tel: 44-171-2221081  
● Christopher Maltman: performance by the baritone, accompanied by the pianist Malcolm Martineau. The programme includes works by Schubert; May 28  
Wigmore Hall Tel: 44-171-9352141  
● The Emperor Quartet: performs works by Mozart, Wolf, Strauss and Schubert; May 30

**DANCE**  
The Place Theatre Tel: 44-171-3801268  
● No-No: choreographed by Kenneth Kvarnström to North African music, performed by the Helsinki City Theatre Dance

Company. Part of The 1997 Turning World contemporary dance festival; May 28, 29

**EXHIBITION**  
National Portrait Gallery Tel: 44-171-3080055

● Pursuit of Beauty: exhibition examining the eternal quest for beauty by both sexes and changing notions of what beauty actually is. The display has interactive elements, including the opportunity for visitors to try on top hats, wigs, corsets and doublets. A number of portraits from the NPG's collection will be exhibited; from May 30 to Sep 7  
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### LUDWIGSBURG

**CONCERT**  
Residenzschloss Tel: 49-711-2555555  
● Guarneri Quartet: performs works by Schubert, Mendelssohn

and Brahms. Part of the 1997 Turning World contemporary dance festival; May 28, 29

### MADRID

**EXHIBITION**  
Fundación la Caixa Tel: 34-1-4354933  
● Madrid-Barcelona, 1930-1936. A chronicle of two Cities: exhibition examining the political and cultural histories of the two Spanish cities during the country's civil war. Artists represented include Picasso, Miró, Dalí and Gargallo; to Jul 27

### MUNICH

**EXHIBITION**  
Neue Pinakothek Tel: 49-89-23805-195  
● Claude-Joseph Vernet. 1714-1789: exhibition of work by the French painter who worked for King Louis XV as a sea and landscape painter. Shown alongside the pieces by Vernet are a number of works by his contemporaries, including Lorrain, Boucher and Dughet; to Jul 6

### NEW YORK

**CONCERT**  
Alice Tully Hall Tel: 1-212-875-5050  
● New York Chamber Symphony: with conductor Gerard Schwarz, perform works by Beethoven; May 31

### DANCE

New York State Theater Tel: 1-212-875-5570  
● Circle of Fifths: choreographed

by Christopher d'Amboise to music by Glass, performed by the New York City Ballet; May 31

### MUSEUM OF THE CITY OF NEW YORK

**EXHIBITION**  
Museum of the City of New York Tel: 1-212-534-1672  
● A Dream Well Planned: The Empire State Building: display featuring photographs, drawings and models; to Dec 7

### PARIS

**CONCERT**  
Centre Georges Pompidou Tel: 33-1-44 78 12 33  
● Ensemble Intercontemporain: performs works by Zimmermann, André, Neuwirth, Stockhausen and Mares; May 29

### VIENNA

**CONCERT**  
Konzerthaus Tel: 43-1-7121211  
● Wiener Philharmoniker: with conductor Nikolaus Harnoncourt and violinist Gidon Kremer in works by Berg and Schubert; May 29

### EXHIBITION

20er Haus Tel: 43-1-7998900  
● Valle Export: Split Reality: display of work by the multi-media artist who uses photography, film and video to examine the relationship between the human body and new technologies; to Jun 15

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Martin Wolf

## A monetary constitution

The various criticisms of the chancellor of the exchequer's decision to grant the Bank of England operational independence are wrong on all counts

Mr Gordon Brown, the UK's new chancellor of the exchequer, deserves congratulations for giving operational independence to the Bank of England. As important, he has provided a highly satisfactory alternative to UK membership of the planned European monetary union.

Many on the left already condemn the chancellor's decision as another in a long list of betrayals by Labour governments. Many on the right denounce it as a violation of parliamentary sovereignty. Both groups are wrong. He has created a sensible division between political responsibility and operational accountability.

Five principal criticisms of Mr Brown's innovation have been advanced.

● The system introduced after sterling's expulsion from the exchange rate mechanism in September 1992 has been tested and found excellent.

● Dividing responsibility for fiscal and monetary policy is foolish.

● Inflation is a silly target for monetary policy.

● The Bank of England is incompetent and hysterical about inflation.

● The time is not ripe.

Mr Brown's decision, complained Mr Kenneth Clarke, his predecessor, in the FT of May 9, "abandons a tried and tested approach that has delivered the best inflation performance for decades". Yet that regime was a desperate expedient, introduced after the collapse of the previous policy. It has also only been in operation during a period of recovery from deep recession. To create much inflation over these years would have taken heroic efforts.

Fortunately, Mr Clarke's efforts were not heroic. But he took risks. He was also lucky: his most important piece of fortune was the unexpected appreciation of sterling, up 17 per cent since last August, on a trade-weighted basis. Without

this, Mr Clarke would have missed his target for retail price inflation, of 2.5 per cent or less by the end of the parliament.

The post-1992 regime has not been properly tested. It could not have been over anything short of a full cycle. But the UK's tradition of ministerial control over monetary policy has been found wanting: the country has suffered two of the largest recessions in any of the big advanced countries since 1950.

The second criticism is that operational independence makes the desirable co-ordination of fiscal and monetary policy impossible. True, a wise, benevolent and trusted government might use discretionary control over fiscal and monetary policy to deliver modest inflation and optimal stabilisation. Anyone who believes the UK will have such governments has been living on another planet for the last half century.

Governments need to be subject to checks more effective than an election every five years. This is why no significant industrial country operates with the discretionary control over fiscal and monetary policies many in the UK still yearn for. Fixed exchange rates – in operation until 1972 – are

such a check. Central bank independence is another.

On the inflation target, the fundamental objection is to reliance on a nominal (or monetary) target, rather than an objective for real activity. A subsidiary objection is to targets for inflation rather than for another monetary variable – money gross domestic product, for example, or the nominal exchange rate.

Pursuit of an inflation target should not be allowed to generate instability in the real economy in the short to medium run. Fortunately, this can be achieved by setting the inflation objective for some time in the future and being able to override the target in the event of large supply shocks. Beyond this it is risky to go. The knowledge needed to stabilise real activity precisely is unavailable in principle, partly because an economy's behaviour is contingent upon what people think the government is up to.

As for which nominal target to choose, the important difference is between the exchange rate, on the one hand, and nominal GDP or inflation, on the other. For small, open economies, such as Austria, fixing the exchange rate against a dominant trading partner

makes sense. For the UK, it is a different matter, since exports to the European Union are only about a sixth of GDP. Under a fixed exchange rate, the political and economic benefits of monetary autonomy would be lost for the sake of an indirect control over prices in a small part of the economy and partial elimination of exchange rate fluctuations. The gain would not offset the loss.

The proviso is that long-run domestic monetary credibility is secured, as the new proposals should do. This matters because higher inflation cannot bring enduring benefits to real output. The alternative view – that the printing press turns paper into wealth – is as plausible as the alchemists' belief in a stone able to turn base metal into gold. As for the difference between targets for inflation and money GDP, this is a small matter. The former is probably better, partly because it is clearer. Since GDP must be evaluated when forecasting inflation, inflation targeting cannot ignore real activity. But it also will not prevent fast growth, as is so often alleged. It only halts inflationary growth.

All the same, the formulation of the current target – as 2.5 per cent inflation or less – is a mistake, because it suggests 2.5 per cent is a ceiling. "Or less" should be deleted. The aim should be the highest level of economic activity consistent with expected inflation of 2.5 per cent – roughly what Mr Alan Greenspan's Federal Reserve is trying to achieve in the US.

The fourth objection is to the performance of the Bank of England. Contrary to popular wisdom, its record since 1992 has been quite impressive. It has been right in its disagreements with the chancellor over interest rates. Those who think it has been mistaken merely

admire the chancellor for his cavalier treatment of his own target.

The charge that the Bank has been unduly pessimistic about inflation is also false. If one examines its February forecasts for inflation two years ahead, one finds that it has been in the lowest 25 per cent of the forecasts in three of the past five years and in the bottom half in the other two. Helped by the increased prestige of its new responsibilities, the Bank can become an unrivalled forecaster, as the Federal Reserve already is.

Finally, critics complain that now is the wrong time for independence. Again, this is the opposite of the truth. Monetary policy needs to be tightened. It will be far easier for the chancellor to leave those painful decisions to the Bank. Similarly, if he wants to persuade his colleagues to stick to his fiscal guidelines, he can argue that this is the way to obtain the loosest possible monetary policy, in view of the inflation objective given to the Bank.

True, Mr Brown will be unable to push down sterling, cost what it may. For that, one must give thanks. Sterling's real appreciation is a misfortune. Yet it is not as damaging as an attempt to push the rate down by open-ended unsterilised intervention would be in present economic circumstances.

The decision to give the Bank independence was both brave and right. The chancellor has given Britain a sensible monetary constitution. He has also given it a more than satisfactory alternative to monetary union: more democratic, more accountable, and more likely to deliver economic stability and low inflation. At a stroke, the "wait and see" policy on membership of a single European currency has been made perfectly workable. It is an excellent start.

## Personal View • Zbigniew Brzezinski

# The germ of a more secure Europe

Nato has won acceptance of its right to enlarge by recognising Russia's status

The Founding Act on Relations between Nato and Russia due to be signed in Paris today has not precipitated a shift in Moscow, as some predicted it would, towards a communist-chauvinist political takeover. Nor has it reignited the cold war. It involves two major compromises. First, and most important, Russia is reluctantly accepting that the enlargement of the Euro-Atlantic alliance is unavoidable and that a dominant US political presence in Europe is an enduring reality. Second, the west is recognising that Russia, by virtue of its size, must be granted special status, but only in a geopolitical setting that forecloses any residual Russian imperial ambitions.

The Act states specifically that Nato has expanded and will continue to expand its political functions. This acknowledgement of Nato's expanding role, and explicit references in the agreed text to Nato's "new members", mean Russia is acquiescing to an enlarging Euro-Atlantic security "space". That is of historical significance and – assuming good faith – represents a break with Moscow's efforts since 1945 to push the US out of Europe.

In turn, the Joint Nato-Russia Council that will be formed is an acknowledgement of Russia's role as a regional power: it is entitled to be Nato's partner – though not its member – regarding common security issues. Potentially, that arrangement could inject Russia into Nato's internal decision-making processes by diluting, or diverting, the central role of the North Atlantic Council (NAC).

Some very responsible advocates of Nato's expansion fear the Joint Council might in time even supplant the NAC. This would grant Russia a disruptive voice within the alliance – without demanding the obligations of formal membership.

The extent to which that might happen depends on how the consultations in the Joint Council are conducted and on how co-operative Russia proves to be. Obvious and heavy-handed Russian efforts to become part of internal Nato deliberations are likely to prove counterproductive. Indeed, any continued Russian agitation against the ratification of Nato's decision to expand is likely to circumscribe the political influence of the Joint Council. The Council might then become a debating club in which Russian complaints against Nato were formally registered but in practice ignored. On the other hand, a co-operative Russia might gain greater informal access to Nato and even become a de facto associate, the precedent for which is provided by Russia's participation, under Nato command, in the SFOR stabilisation force in Bosnia.

This is not necessarily a cause for anxiety. A more responsible and co-operative Russia is in everyone's interest. Moreover, it is difficult to envisage a genuinely co-operative Russia being altogether excluded or isolated. A democratic and responsible Russia – one that did not threaten the Baltic states nor make territorial demands on Ukraine – would have to be included in the deliberations of the European states, and it is certainly better to do so in a Euro-Atlantic context.

The agreement being signed in Paris contains the potential for satisfying Nato's maximum objectives while gratifying Russia's minimum need for some formal recognition of its past status as a global power. Nato has succeeded in avoiding concessions that would

have created "second-class members" as pledges made not to deploy either substantial Nato forces or nuclear weapons on the soil of the new allies are essentially realistic – but also a contingent – recognition that there is no need for either. Implicit is the notion that adverse conduct by Russia could alter that self-restraint.

One area of doubt is the status of the designated candidates for Nato membership after July, but before formal admission – presumably not until April 1999. It would be ironic if the new candidates were to be left in a no-man's land pending the required unanimous ratification of their membership while Russia sits in the Nato-Russia Council. At the very least, the candidates should be granted some provisional status in the NAC.

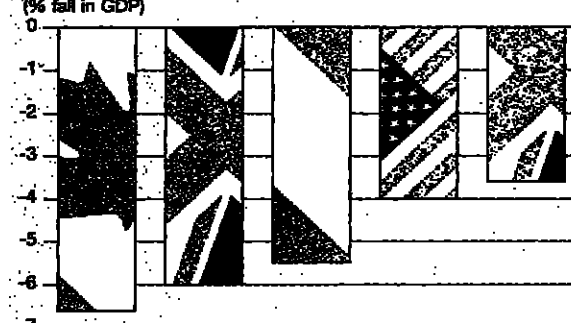
Finally, the agreement provides the legal basis for continued expansion of the alliance by declaring there can be no "new dividing lines or spheres of influence limiting the sovereignty of any states" (of all states) to choose the means to ensure their own security. For the Baltic states, and even for Ukraine, this means that the doors to Nato will be kept open and that Russia will have no right to demand they be shut.

The Act has the potential to shape a more secure Europe closely linked to the US. It also creates the preconditions for a more stable relationship between the Euro-Atlantic alliance and Russia, while blocking any lingering nostalgia Moscow may have for a special sphere of influence in central Europe. Fifty years after the rejection of the Marshall Plan by Stalin, which led to the isolation of the Soviet Union and the division of Europe, there are the tentative makings of a more constructive future.

The author was national security adviser under President Jimmy Carter

### The unstable economy

The five biggest recessions since 1950 in G7 countries (% fall in GDP)



Source: White Paper on the Economy, 1992, Richard Layard

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Market always shows that it has the measure of monopolies

From Mr Christopher Lingle

Sir, The current transatlantic furor surrounding the proposed merger of Boeing and McDonnell Douglas clearly indicates the extent to which antitrust legislation has outlived its usefulness on both sides of the pond.

By relying on the bogus proposition that markets are static and not dynamic, both US and European antitrust law subordinate reality to political expediency. As I teach my students during the first week of an introductory economics course, in the absence of government interventions that restrict

competition, businesses earning monopoly profits will eventually be disciplined by the market. During the 1960s, US antitrust laws raised the spectre of a domestic automobile industry dominated by General Motors. Today, losing sleep over GM's market position is as absurd as worrying about a buggy whip monopoly in the past century.

The market destruction of monopolies is so certain that I offer my students an "A" without exams if they can identify a producer whose actions are injurious to the community by under-producing and/or over-pricing, and

which has survived over the long run without government restrictions on the entry of competitors. I have made this offer for the past 20 years of teaching economics and have yet to deliver on the deal.

Perhaps Mr Karel Van Miert, the European Union's competition commissioner, can provide the answer.

Christopher Lingle, department of economics, Weatherhead School of Management, Case Western Reserve University, Cleveland, Ohio 44106-7206, US

## Government induces sense of déjà vu

From Professor Robert Neild

Sir, The antics of the new UK government give me a disturbing sense of déjà vu. In 1964, when the Labour party came to power after many years in opposition, it committed itself (before consulting its chosen economic advisers, of whom I was one) not to devalue, although the pound was overvalued. To assert its authority, it turned Whitehall upside down, in particular creating a new department of economic

affairs without considering how it would work. In attempting to avoid devaluation, it introduced gimmicks, notably the import surcharge and the selective employment tax, causing costly turbulence in the economy and the civil service. It was all to no purpose. It was forced into devaluation in November 1967. When Lord Wilson died, the obituaries criticised him for having failed to devalue earlier.

Now Labour has come to power having made a political commitment not to raise taxation although a substantial increase is needed – or a substantial cut in public spending that breaches the party's electoral promises. (See the letter from Professor Wynne Godley and Dr John Wells, May 23.)

The chancellor has made a show of changing the responsibilities of the Bank of England before working out what the new arrangement should be. He is talking of gimmicks – the

windfall tax and more privatisation – to paper over the budgetary problem. He no doubt feels he must honour his promise on taxation, just as Lord Callaghan and Lord Wilson felt they must honour their promises not to devalue. Like them, he is likely to damage the economy and to be remembered for that – unless he has the wisdom to see that untenable promises are better broken early than late.

The repeated mistake has been to renounce for political reasons the use of an essential economic instrument – in 1964 the exchange rate, now taxation.

Robert Neild, Trinity College, Cambridge CB2 17Q, UK

## A precedent that must not be allowed

From Professor Ernst Steindorff

Sir, Commenting on the threat by German public banks to withdraw their support for the euro if the Commission were to find they had received illegal state aid, your editorial "Eurobluff" (May 6) questions whether under such circumstances the euro is worth having.

I would ask what the euro

could be worth if in future any important group of banks, backed by their national government, could threaten sabotage if they were not exempted from rules of European law and procedure? *Principis obsta!* The Commission should not create a dangerous precedent. It should rather remain firm and disregard the present German pressure and attempt at what you call

"blackmailing". The euro will, to some extent, be a creature of European law. Its stability presupposes law abiding states and banks which refrain from making the euro a political hostage and an object of political bargains.

Ernst Steindorff, Hofmannstrasse 25, 81478 Munich, Germany

## Re-writing language

From Sir Anthony Bamford

Sir, It was reported in the Financial Times ("Donald Tsang ponders a cash mountain", May 15) that when Hong Kong reverts to China on July 1, \$55.5bn of fiscal and foreign exchange reserves will effectively be handed over to China. Do these reserves not belong to Britain?

I also understand that entry into Emu would require gold reserves of individual member countries to be handed over to the central bank in Germany. My dictionary defines reserve as "retain possession or control of". Perhaps a more modern Whitehall dictionary would say "transfer possession or control of".

Who is rewriting our language? I think we should be told.

Sir Anthony Bamford, chairman and managing director, JCB Bamford Excavators, Rotherham, Staffs S714 5JP, UK

## Driven more by fear

From Mr M. Yokoyama

Sir, Regarding Observer's item on Japanese banks ("Going out on a limb", May 19), I do not think the definition of a banking crisis by Mr Koll is adequate, at least in the case of current Japanese crisis. A few months ago, Bungei Shunryu, an influential Japanese

monthly magazine, reported that some desperate banks really would like to eliminate limousines but fear that being regarded as not even able to keep their limos would cause a run by depositors.

I would redefine a banking crisis as "when the managing director has to be seen in his limo to assure depositors and to avoid a run".

M. Yokoyama, 261 Rua Guarara, CEP 1425-001 Sao Paulo, Brazil



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Tuesday May 27 1997

# A warning from France

The strong showing by the left in Sunday's French election is not only the sharpest of rebuffs for President Jacques Chirac and for Mr Alain Juppé, his loyal Gaullist prime minister. It is also a warning for the next French government - whatever its political colour - about the difficulties inherent in modernising the country's economy.

And it is a warning to leaders in the rest of Europe about the growing risks associated with their pet project, monetary union.

When he called the snap election almost a year ahead of schedule, President Chirac could not have expected as tight a contest as this. If Sunday's pattern is repeated in the second round next weekend, he could well find himself ruling in collaboration with Socialists and Communists. Such a government would at best pursue incoherent policies on the economy and Europe; at worst, it could reverse much of the progress France has made in adjusting to European integration and global free trade over the past 15 years.

To squeeze back in the final round, Mr Chirac's centre-right alliance will be hoping that those of its natural supporters who abstained or defected to Mr Jean-Marie Le Pen's racist National Front return to the fold. But even if it scrapes a majority, it is hard to overstate the damage that has already been done to the government's political authority.

In his two years in office Mr Juppé has been a cautious reformer, moving crab-wise in pursuit of the liberalisation required to improve economic performance and the fiscal stringency needed for France to join the single European currency. His reward from the voters was a howl of pain.

## Little distinction

The problem for whoever succeeds him as prime minister is that it is easier to imagine what the electorate was protesting against - chronically high unemployment, government spending cuts, globalisation - than what it was voting for.

Leaving aside the Communists and the National Front with their opposition to Euro, there is little of substance to distinguish the Socialists from the governing RPR/UDF coalition in European policy.

On the economy, the choice is between five more years of timid reform and the Socialists' promises of public sector job creation and cuts in working hours. The former will not transform France's sluggish economic performance; the latter - surely the most archaic programme of any potential party of government in the west - would make it worse, and would be next to impossible to deliver while fulfilling the Maastricht convergence criteria.

## Political impasse

The result could be a deepening political impasse and growing popular frustration at the inability of mainstream politicians to reconcile the role of the state with the pressures of international markets. And here lies the risk for Europe and for Euro.

Mr Lionel Jospin, the Socialist leader, speaks with a forked tongue on monetary union. The "conditions" he has purported to seek - that Italy be included and that EU governments exercise influence over the European Central Bank to promote jobs and growth - are a wish-list that differs little from demands the outgoing government tried and failed to insert into Euro negotiations.

But they strike an undoubted chord with the French electorate, and a distinctly dissonant one in Germany. No German government could agree to them and hope to be re-elected. Equally, if they are not met and Euro takes place on schedule in 1999, French politicians could feel increasingly tempted in the next few years to blame Euro, and Germany, for many of their country's woes.

European leaders, and Chancellor Helmut Kohl in particular, should ask themselves whether the risk of such divisiveness could outweigh the benefits of securing monetary union on schedule.

# Iran votes for change

There can be no mistaking the yearning for change shown by Iranian voters who last Friday buried the favoured presidential candidate of the mullahs in a landslide. On a 94 per cent turnout of the nearly 58m Iranians aged 18 and over eligible to vote, Mohammad Khatami, the former culture minister sacked in 1992 for liberalising the Islamic revolutionary regime's social controls, defeated front-runner Ali Akbar Nateq-Nouri, the conservative speaker of the Majlis (parliament), by a margin of nearly three to one. The west should seize this remarkable outcome as a chance to rethink its ragged approach towards Tehran.

Mr Khatami, a middle-ranking Shia cleric and intellectual, is not exactly an outsider. But he has decisively won the confidence of Iran's intellectuals and the Islamic left, its women and its young. He was also backed by businessmen anxious to see the state-dominated economy opened up, and by the technocrats brought into government by the departing president, Ali Akbar Hashemi Rafsanjani.

Partly, Iranians were reacting against the investment of the mullahs and their street-gangs - the tightly-enforced dress and social codes, the censorship of books, music and film. Mr Khatami, a linguist and student of de Tocqueville and German philosophy, is by contrast the most outward-looking leader to emerge in Iran since the 1979 revolution against the Shah.

## More predictable

He is not, however, the leader. Ayatollah Ali Khamenei, the supreme spiritual guide and successor to the late Ayatollah Khomeini, remains in charge. But a reconfigured leadership is emerging which could produce more stable policy-making and an Iran more predictable to its neighbours and the west. Mr Rafsanjani becomes number two, absorbing some of Khamenei's powers as head of the suggestively named Assembly for Diagnosing the Interests of the Regime.

During eight years as presi-

dent, Mr Rafsanjani had pulled Iran's faction-ridden leadership away from zealous urging the export of the revolution towards a "diagnosis" of Iran's national interests and developed Iran's range of international ties. This has also been helpfully rebuilding relations with the Arab states of the Gulf; in central Asia it has been politically cautious; in Afghanistan it has excoriated the medieval fundamentalism of the Taliban.

## Rational governance

Indeed, painting the Nateq-Nouri camp as the Iranian Taliban was one of the Khatami campaign's most resonant tactics in the election, which also focused on the creation of jobs and the curbing of inflation and corruption. These early signs of a realigned leadership intent on more rational governance should spur a review of US and European Union policy.

Washington's efforts to isolate Iran have boosted the regime's image of itself, justified its pervasive controls and permanent mobilisation, and done little to weaken the economy. EU anger at US attempts to make it fall into line on sanctions has also enabled Tehran to play the western allies off against each other.

A more nuanced and unified approach is advocated in the current issue of Foreign Affairs. Two former US national security advisers, Zbigniew Brzezinski and Brent Scowcroft, and a former finance minister to the Shah, Jahangir Amuzegar, argue for the use of carrots as well as sticks. Such an approach would centre on the most threatening aspects of Iran's behaviour - its alleged attempts to acquire nuclear weapons capability or sponsorship of terrorism - and set these against rewards for co-operation like loans and investment to modernise Iran's oil, petrochemicals and gas industries. This rational approach will look more compelling if Iranian voters have, as it appears, cleared the way towards more rational government in their country.

# New man in bandit country

Russia's most famous provincial reformer tells Chrystia Freeland of his plans to help Boris Yeltsin shake things up in the Kremlin

Before agreeing to abandon the safety of his provincial governorship for the treacherous world of Moscow politics, Mr Boris Nemtsov, Russia's first deputy prime minister, had a question for the Russian president.

"I said, Boris Nikolaevich, how do you want to go down in history?" Mr Nemtsov recalls, sitting in the large White House office he now inhabits with easy familiarity. "As a good and great tsar who led Russia out of troubled times into a period of normal democratic development with a growing economy and without social conflicts. Or do you want the contrary?"

The Kremlin chief's answer was exactly what Mr Nemtsov wanted to hear. "He said, 'I do not want to live in a bandit state'." And on the strength of that declaration, Mr Nemtsov - then governor of Nizhny Novgorod and a proud outsider whose autobiography is titled *The Provincial* - came to Moscow to help the tsar do battle with the "bandits".

Less than three months after roaring into the cabinet, Mr Nemtsov has begun a frontal attack on many of the vested economic interests he blames for Russia's "condition of stagnation, with a high level of corruption and banditry".

The new minister has made significant inroads into the power of Russia's natural monopolies. He has installed a trusted first lieutenant, Mr Boris Brevnov, as head of the national electricity company, and forced Gazprom, the natural gas behemoth, to pay taxes to the government and dividends to its shareholders. He has begun to break the state's cosy relationship with a coterie of friendly banks and is introducing a system of open, public tenders for all state procurement. Mr Nemtsov is hoping to overhaul Russia's expensive and ineffective social welfare system.

If the government manages to follow through on these initiatives, Mr Nemtsov is confident that Russia's time of troubles will draw to an end. "The most terrible time is behind us," Mr Nemtsov predicts. "This year is decisive in the sense that if the [necessary] decisions are taken - if changes are made in the tax laws, if we succeed in controlling the prices of the natural monopolies and changing the absurd system of social support - then I am convinced that growth in Russia will happen."

Repeatedly broken promises of economic growth from the Russian leadership mean Mr Nemtsov's upbeat forecast is likely to provoke healthy scepticism. But a slew of mildly hopeful economic results, including indications that Russia's decade-long economic decline may have bottomed out and signs that tight capital is being repatriated, add some credence to his pledge. Even more significant is the extent to which the minister has not hesitated to identify, and to unpick, the mistakes made in the first five years of President Yeltsin's administration.



The biggest error, Mr Nemtsov believes, was the government's failure to regulate Russia's natural monopolies - Jumbering, Soviet-era titans whose inefficiency and corruption has stunted economic growth. "Monopolies became sources of stagnation in the economy," Mr Nemtsov says. "They put a brake on the development of potentially competitive sectors, and became the sources of a great amount of corruption."

Nor has Mr Nemtsov hesitated to challenge the authority of these corporate giants. Even Gazprom, which he says accounts for a quarter of the state budget and has a correspondingly influential voice, has come under fire. Mr Nemtsov bluntly describes a 1998 agreement between Gazprom bosses and the government as "theft". Yesterday he replaced it with a more western-style arrangement, depriving Gazprom managers of lucrative share options that could have made them immensely rich.

The lobbyists have become fed up. They are simply tired of the constant underground battle and many of them want understandable, clear rules, which are identical for everyone," Mr Nemtsov says, lighting a second cigarette and sipping his tea. "You could say, broadly, that the period of initial accumulation of capital -

which always, even in America, was accompanied by banditry, corruption, lobbying, and so forth - that period is ending in Russia."

Yet, as Mr Nemtsov hastens to add, this virtuous transformation depends upon the sustained political will of Mr Yeltsin, whom Mr Nemtsov refers to only half ironically as "tsar-father". In politics, "only power is respected", Mr Nemtsov says. "So long as I have support from the president and the people, I think it will be easy for me. If not, then I think about those who have become scared and quiet could again appear."

As well as backing from the "tsar-father", Mr Nemtsov says one of the great strengths of the current administration is the unity among its ministers. He insists emphatically that he and Mr Anatoly Chubais, Russia's other first deputy prime minister, are allies rather than rivals. The two men have no choice but to cooperate, he says, because both of their political careers depend on a single achievement: bringing economic growth to Russia. As Mr Nemtsov sees it, this task is particularly pressing for Mr Chubais, whose involvement in the painful, scandal-ridden first stage of economic reforms has made him a national pariah. "Chubais and I both have one

goal - to ensure economic growth. Chubais needs that like the air itself, because with his reputation in Russia, that is the only way he can prove he is not a camel."

Mr Nemtsov also says the two young first deputies enjoy the backing of Mr Victor Chernomyrdin, the prime minister and long-time patron of the natural monopolies, including Gazprom of which he was the former head. "Chernomyrdin is a very wise man. He takes the right decisions, he does not have this rigid quality that you see in some old people," Mr Nemtsov enthuses.

Some of this praise should undoubtedly be attributed to Mr Nemtsov's reluctance to antagonise Mr Chernomyrdin, who remains a powerful political force notwithstanding the steady erosion of his authority by the new cabinet team. But, at least superficially, the grey veteran of the Soviet era does seem to have found a *modus vivendi* with his young deputies.

Mr Nemtsov is less conciliatory towards Russia's regional leaders, the powerful provincial governors who just months ago counted Mr Nemtsov among their number. Now installed in Moscow, the minister who is viewed as one of Russia's leading democrats takes an authoritarian line towards the provinces. Consider his message for Mr Yevgeny Nazdratenko, the popular elected governor of Russia's Primorsky region on the Pacific coast, whose mismanagement has brought a wrenching energy crisis. "We will bring order to Primorsky region with steel: those who get in our way will be swept away," thunders Mr Nemtsov. "He will answer for organising disorder. We have courts, we have a president, we have provisions for a state of emergency. So do not worry. He will do what we tell him and that will be all."

This is the tone of a self-confident leader who may well see himself as a prospective "tsar-father", when Mr Yeltsin's term runs out in 2000. Although Mr Nemtsov disclaims presidential ambitions, he is the country's most popular politician.

Yet even as Mr Nemtsov seeks to shake up Russia's powerful monopolists, he is kept earth-bound by the tremendous constraints of the country's still-powerful, and largely unformed, Soviet-era bureaucratic machine. Mr Nemtsov complains that the system is "inertial" and that it is "very difficult to push through decisions".

He himself is a living example of one of the most absurd and harmful relics of the Soviet regime - a registration, or *propiska*, system which requires the residents of Russia's major cities to have living permits. coveted Moscow *propiskas* are so hard to acquire that Mr Nemtsov has not yet managed to obtain one, making it impossible for his family to move with him to the capital.

"They will not register us," says Mr Nemtsov, who one day might well be presiding over the Kremlin. So for now: "I am a homeless person, a bum."

# OBSERVER

events will have to be cancelled. And the priests at Mount Athos, the inextinguishable theocratic state in the Greek islands, are growing angry. They have threatened to pull out an exhibition at the Louvre's new Byzantine Museum of rare icons and other treasures from their masterpieces - which are the cultural year's top attraction - unless the Socialist government coughs up long-unpaid funds to refurbish their crumbling cells.

Looks like the only parties paying full rent are the fringe groups. Some, such as the "anti-ENA" candidates attacking the elite civil service training college in Paris, can hardly expect any offers of free accommodation from that quarter.

Malabathir, who is rumoured to be in failing health, was ready with a response when asked on a visit to London if he planned to hand over power soon. "At some stage or another I have to stop being prime minister due to natural factors or voluntarily. There is no way a person can stay on as prime minister after he is dead."

Symbolism comes to the fore in times of revolution, and Zaire - sorry, the Democratic Republic of Congo - is no exception. Since the Alliance of Democratic Forces took power a week ago, Kinshasa residents have been erasing all vestiges of ex-president Mobutu Sese Seko. His picture has gone from countless walls and a bust of the president's mother has disappeared from what is now Congo General Hospital.

## Censor pride

■ When is restricting information not censorship? When the prime minister says it isn't.

Malaysian premier Mahabathir Mohamad has been travelling world centres of IT development to drum up business for a purpose-built high-technology city near Kuala Lumpur. But information-based companies are wary - they fear that a government which controls most of the news media and a PM who says television programmes should be assessed on their likelihood to promote good behaviour might want to censor their Internet output.

Mahabathir doesn't see the problem, believing that journalists will censor themselves. If anyone tries to print scurrilous material from the net, then the plan is simply to keep the results out of the hands of ordinary Malaysians. Perhaps tired of the endless redefining of censorship, Dr

## Congo line

■ Symbolism comes to the fore in times of revolution, and Zaire - sorry, the Democratic Republic of Congo - is no exception. Since the Alliance of Democratic Forces took power a week ago, Kinshasa residents have been erasing all vestiges of ex-president Mobutu Sese Seko. His picture has gone from countless walls and a bust of the president's mother has disappeared from what is now Congo General Hospital.

The pre-Mobutu gold-starred blue flag flies in embassy compounds while newspapers have published the words of *Debut Congolais*, the national anthem jettisoned by Mobutu. The broadcast media has quickly dumped pro-Mobutu sycophancy, although some journalists still get confused. Each morning at least one radio presenter announces: "Good morning, this is the Voice of Zaire. . . I mean, the Voice of Congo."

# Financial Times

## 100 years ago

**Fruit in California**  
Young gentlemen with plenty of money and a riving turn of mind who may be tempted by advertisements to go and grow fruit in California would do well before purchasing their outfit to study a recent Consular report, and if it odds on that they will change their minds. The report shows among other things that the value of land in California has fallen in the past few years, and that any but the best lands are now almost unsaleable. For this very reason American agents are eager to sell land to hovices.

## 50 years ago

**Strike Threat In France**  
In a speech before the Chamber, M. Ramadier, after having again stressed the economic dangers involved in the mass demonstration against controls, stated flatly that the Government will not give way to any strike threat, and he mentioned in this connection that new proposals were elaborated last night in view of the settlement of the wages dispute. This settlement is sharply criticised by the Communist-controlled General Confederation of Labour, the C.G.T.







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## IN BRIEF

### BHP shares fall out of favour

BHP, Australia's largest company, saw demand for its shares evaporate yesterday when it warned of flat earnings and abnormal charges. BHP shares dropped 40 cents to \$18.32. The fall followed a rise of more than 11 per cent in May after the resources group announced a steel restructuring. Page 24

**Japanese trust banks return to profit**  
Japan's trust banking sector returned to profit in the 1996 fiscal year, after write-offs for property-related bad loans were responsible for a large loss in 1995. The seven trust banks reported a combined recurring pre-tax profit of ¥124.38bn (\$1.1bn). Page 25

**Telefonica and Unisource 'divorce'**  
Telefonica and Unisource are likely to agree a "divorce settlement" within two weeks, scarcely a month after the Spanish operator withdrew to join the Concert alliance of British Telecommunications and MCI. The settlement includes the return by Telefonica of the 25 per cent stake it acquired in Unisource. Page 26

**Italian bank completes flotation**  
San Paolo di Torino, Italy's largest commercial banking group, has been successfully floated, with a secondary share offer more than three times subscribed. The issue represents about 30 per cent of the bank's share capital. Page 23

**OTE offer weighted towards institutions**  
The second stage of the privatisation of OTE, Greece's telecoms group, will follow the pattern of last year's initial offering, with the sale weighted towards institutions. The Socialist government plans to sell 45m shares or 10.7 per cent of OTE's equity. Page 23

**QRI plans joint ventures in India**  
Guardian Royal Exchange, the UK insurance group, is expected to announce plans for two joint ventures in India, one of east Asia's biggest untapped insurance markets. Page 22

**Plan for Vietnam's first stock exchange**  
Vietnam's State Securities Commission plans to submit a proposal to the government soon outlining how the communist-run country's first stock exchange could be set up. Page 25

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Chief price changes yesterday		
FRANKFURT (DM)		
Almanij	373	+13.5
BNP	1461	+35
BNP	516	+5.1
BNP	516	+5.1
PARIS (FF)		
Almanij	496	+15.3
BNP	1071	+9
BNP	1071	+9
LONDON (p)		
Almanij	8.1	+0.7
BNP	1461	+1.0
BNP	22.9	+1.3
NEW YORK (p)		
Almanij	2.51	+0.26
BNP	2.51	+0.26
BNP	2.51	+0.26

## Nippon Credit Bank in \$3bn loss

By Gillian Tett in Tokyo

Nippon Credit Bank, Japan's ailing long-term credit bank, yesterday bucked the trend for a return to profitability among Japanese banks by reporting a record loss in the year to the end of March.

Recurring losses, before extraordinary items and tax, were ¥350.16bn (\$3bn), compared to a ¥181.15bn loss in the previous year. The loss stemmed from write-offs for

property-related bad debts following the collapse of the 1980s property bubble.

The group, which has admitted to problem loans of about ¥1,260bn, made ¥484.32bn write-offs to cover its property-related bad debts, it said. It cut its dividend for the year from ¥5.5 to ¥5 as a result.

In spite of the heavy losses NCB insisted it would have a viable future after it implemented a restructuring plan announced in April.

In particular, it pointed out that its operating profits for the fiscal year rose from ¥165.8bn to ¥170.2bn, thanks to the fall in the yen interest rates and redemption of high coupon debentures.

However, a government-backed, ¥291bn recapitalisation programme has not yet been finalised.

The restructuring envisages a ¥291bn recapitalisation, of which ¥70bn would come from private banks, ¥97bn from life

assurance companies and the rest from a fund established by the Bank of Japan.

Although the banking industry has agreed its share of the rescue package, the life assurance industry is so far refusing its support because of uncertainty over an unrelated rescue plan for Nissan Mutual, which recently became the first life assurance company to fail in Japan since the second world war. With losses at Nissan Mutual not yet quantified,

the industry - particularly Nippon Life, Japan's largest life assurance company - is concerned about agreeing to another potentially expensive rescue.

The largest banking contributors are expected to be the other two long-term credit banks - the Industrial Bank of Japan and Long Term Credit Bank of Japan.

Both reported a relatively healthy set of results, returning to profit after notching up

losses last year due to bad debt provisions.

IBJ, the largest bank in the sector, reported a recurring profit of ¥45.62bn, up from a loss of ¥166.99bn the previous year. The bank said it had disposed of ¥261.2bn worth of non-performing loans during the year and, although ¥1,084bn worth of loans remained, the ratio of reserves for possible loan losses to non-performing loans was two to one.

## Gevaert shares up 12% on news of asset split

By Neil Buckley in Brussels

Shares in Gevaert, Belgium's fourth-largest holding company, jumped 12 per cent yesterday to a record BF15,940 after Friday's announcement that its assets were to be split between two other holding companies - a move analysts believe could trigger further Belgian consolidation.

The complex share swap and assets reshuffle involves redistributing Gevaert's BF7.7bn (\$2.2bn) assets between two main shareholders, Almanij, Belgium's third-largest holding company, and Cobepa, the fifth-largest.

Shares in Almanij and Cobepa both advanced strongly on the news, with Almanij up 7 per cent at BF15,500, and Cobepa up 6 per cent to BF15,520. Speculation about further consolidation in the financial sector drove the Bel-20 index of Belgium's 20 leading shares up 12 points to a record 2,275. Most analysts agree the sector has too many small players and lacks groups large enough to compete in a single-currency Europe.

"There is a real sense of anticipation in the financial sector, everyone is expecting something to happen," said one Antwerp-based analyst.

Almanij, the Antwerp-based financial group which controls Kredietbank, Belgium's fourth-largest bank, is expected to take over Gevaert's German and Flemish interests.

Those include stakes in Hapag Lloyd, the German shipping group, Kredietbank Lux, an embour, sister bank to the Belgian operation, and Telenet, the Flemish telecoms group.

Cobepa, 60 per cent owned by Paribas, the French financial group, is expected to take over Gevaert's stake in Paribas, the Swiss holding company, and its shares in Paribas Banque Belgique.

In a separate deal also announced on Friday, Paribas said it would sell 47 per cent of its Belgian banking arm, the country's eighth-largest bank, to Bacob Bank, the seventh-largest, lifting Bacob's stake to more than 50 per cent.

The deal will leave Paribas with a banking branch which will retain the Paribas name but will deal with investment banking activity. It will co-operate with Bacob over the distribution of financial services products.

Paribas said the action was part of its strategy to focus on two core businesses, international investment banking and specialist financial services, in preparation for the single European currency.

Rationalisation of Gevaert will increase Almanij's capital by up to a third, giving it the means to support expansion by Kredietbank - something to which it reiterated its commitment at this year's annual shareholders' meeting.

Kredietbank admitted last week it had held "exploratory talks" about an alliance with Rabobank of the Netherlands. But banking analysts see Kredietbank already holding a small stake, as a more likely suit.

The merger of two of Belgium's top 10 banks has also rekindled speculation about a "mega-merger" between Generale de Banque, Belgium's biggest, and Banque Bruxelles Lambert, the third-biggest.

## Acquisition will make Swiss company joint leader in diagnostics

### Roche confounds the analysts

By William Hall and GIVE Cookson in London

Roche's \$11bn acquisition of Boehringer Mannheim, a family controlled business with a somewhat chequered history, was not the bid that the market had been expecting from the Swiss company.

For two years Roche's shares have been buffeted by rumours that it was poised to make the biggest bid in the pharmaceuticals industry. In the event it wrong-footed the analysts and made the biggest bid in the fiercely competitive diagnostics industry.

The stock market had warmed to the cost-cutting potential of last year's merger between the other two Swiss pharmaceutical giants, Ciba and Sandoz, and had hoped that Roche might try to imitate their creation of Novartis.

However, Roche has again demonstrated its independent streak. It has made an acquisition that will transform its marginally profitable diagnostics business, the smallest of its four divisions, into one of the world's two leading diagnostics companies and Roche's second biggest operation.

Roche, unlike some of its competitors, has a tradition of making acquisitions based on a long-term vision. It already has one of the world's strongest pipelines of new drugs. Nevertheless, Roche has been under increasing pressure to invest some of its SF15bn (\$10.2bn) of liquid assets which last year contributed SF1.5bn of the group's SF14.7bn pre-tax profits.

Roche has been accused of being better at making money on its cash pile than on its core pharmaceutical business.

Mr. Daniel Vassella, Roche's chief financial officer, stressed yesterday that Roche did not want to act like a bank.

Although Roche is acquiring an extra SF1.5bn a year in pharmaceutical sales and control of DePuy, a US quoted company which is one of the world's leading manufacturers of artificial joints, the main attraction is Boehringer Mannheim's diagnostics business.

Roche sees big synergies between the use of its drugs and the demand for diagnostics in disease management and patient control.

But why has Boehringer Mannheim thrown in its lot with Roche? Mr. Gerald Müller, 53, chief executive of the 188-year-old group, said yesterday: "On our own we were unable to maintain our position in diagnostics and at the same time globalise and broaden our pharmaceutical business."

Previous attempts to expand in pharmaceuticals, at the expense of diagnostics, had caused serious management upheavals and boardroom conflict at Corange, Boehringer Mannheim's Bermuda-based parent. In addition, Mr. Curt Engelhorn, who has chaired the company for the last 40 years, is 71 and there was no obvious member of the controlling family ready to step into his shoes.

A friendly deal with Roche made most sense, Mr. Engelhorn broached the subject with Mr. Fritz Gerber, Roche's 67-year-old chairman, and the deal was done without the need for investment bankers.

The acquisition will create a combined Roche Boehringer Mannheim Diagnostic business with sales of about \$2.5bn a year - enough to give it joint leadership of the worldwide diagnostic market with Abbott of the US.

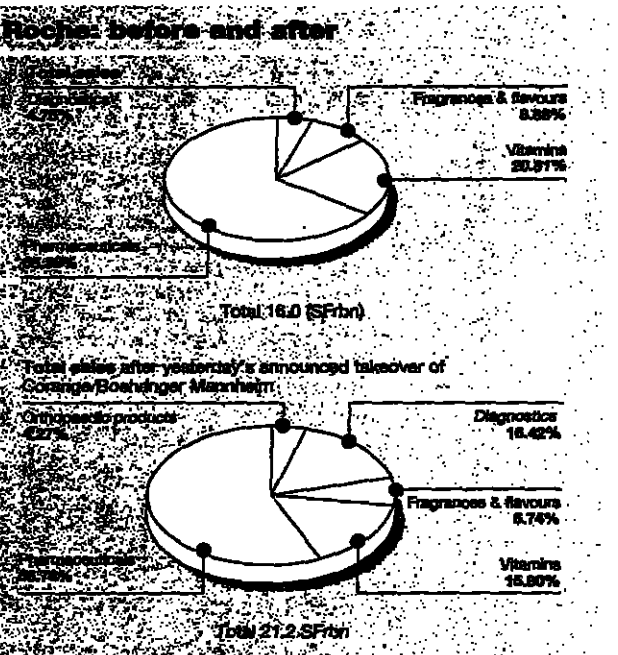
Each group will have 12-15 per cent of global sales of diagnostic products - the instruction manuals and chemicals that test for diseases in specialist laboratories, doctors' surgeries and patients' homes.

Each group will have 12-15 per cent of global sales of diagnostic products - the instruction manuals and chemicals that test for diseases in specialist laboratories, doctors' surgeries and patients' homes.

The world's third largest diagnostics company, with sales of \$1.5bn a year, will be Dade Behring, the recently announced merger of Hoechst's Behring Diagnostics with Dade International of the US.

Other companies with diagnostics sales worth more than \$1bn a year include Johnson & Johnson, Becton Dickinson and Bayer.

Although the diagnostics industry is characterised by fierce price competition and relatively slow growth, the new Roche Boehringer Mann-



Fritz Gerber, Roche chief executive, backed acquisition

But diagnostics is less fragmented than pharmaceuticals. The joint leaders of therapeutic market - Novartis of Switzerland and Glaxo Wellcome of the UK - each have a 4.4 per cent share.

Because Boehringer Mannheim also produces drugs, especially for heart disease and cancer, the acquisition will lift Roche up the pharmaceuticals league table.

The Boehringer Mannheim acquisition marks the end - at least for a while - of the regular rumours that Roche wanted to buy a drug company such as Zeneca of the UK or Astra of Sweden, to put it back on a par with Novartis, its Swiss arch-rival.

As Mr. Daniel Vassella, Novartis chief executive, noted yesterday, his company is not active either in diagnostics or in implants, the main activities that Roche is acquiring.

The Corange deal makes clear, for the first time, that the two Swiss pharmaceutical giants are now set on distinctively different courses.

Lex, Page 20

## Biotech company to buy Irish healthcare group

### Ethical Holdings will double its revenues with £14m Clonmel deal

By Roger Taylor in London

Ethical Holdings, the Cambridge-based biotechnology company, is to announce today that it is buying Clonmel Healthcare, the Irish pharmaceuticals group, for about £14m (\$22.6m) in a deal which will double its revenues and employees.

Ethical, quoted on Nasdaq in the US, is also preparing to list in London with a £20m institutional placing. The Clonmel deal is conditional on this going ahead.

Mr. Geoffrey Guy, Ethical's chief executive, said he was confident of a successful placing in spite of a shock to the biotechnology sector last week when Celltech, one of the leading companies in the industry, saw its share price halved after its lead product failed clinical trials.

"We are not like Celltech. We are at the low-risk end of drug development and have proved our ability to make profits," he said.

Ethical is paying about half the £14m price in shares, and the rest in non-interest bearing debentures payable in April 1998 and January 1999.

Clonmel, which is based in County Tipperary, is the 10th largest pharmaceutical group in Ireland.

The company. It sank into losses last year, compared with a profit of more than £1m the year before, because of a fall in US orders and a write-off of research and development costs.

Mr. Guy said Clonmel's trading in the first months of this year was on course to return the company to its former profitability.

Mr. Tierney, whose Cross Group also owns a large veterinary business, will become a non-executive director of Ethical.

Mr. Guy said Clonmel would help Ethical fulfil its plans to expand its manufacturing and marketing capability.

Clonmel has two pharmaceutical manufacturing plants and has been making some of Ethical's products on a contract basis since 1988.

Mr. Guy said the plants could be readily adapted to make and package other Ethical products such as its new skin patch for hormone replacement therapy.

Ethical specialises in the development of slow-release pills and skin patches as improved ways to deliver drugs. Its biggest product is a slow-release formulation of the heart drug diltiazem.

Ethical has subsidiaries in Sweden and Argentina.

Last year the group, which has been profitable, suffered a loss of £3.54m on revenues of £13.76m because of increased research and development costs.

This announcement appears as a matter of record only.

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## COMPANIES AND FINANCE: UK

Hanson spin-off's better-than-expected results contrast difficulties experienced by larger rivals

## Powerhouse £4.7m for nine months

By Peggy Hollinger

Powerhouse, the UK's largest independent electrical retailer, will today announce better-than-expected results in direct contrast to the difficulties experienced recently by its larger rivals in the sector.

Powerhouse, a management buy-out spun off by Hanson last year, has turned in pre-tax profits of £4.7m against expectations of £4.4m for the nine months ended March 28.

The profits mark a sharp turnaround from the last nine months in Hanson's ownership when there was a loss of £16m. Sales for the most recent nine months were £116.3m, against expectations of £115m.

The return to profit has been achieved after a radical shake-up of the business last year, resulting in some 2,000 job cuts and almost 200 high

street store closures.

Mr Glyn Moser, chief executive, said the group had beaten all targets set when it left the Hanson stable, in spite of a tough retail market. "Trading is strong and net margins are rising. The company is in very robust shape."

Powerhouse reports net cash of £22.9m - 83 per cent ahead of target and almost £1m more than planned for 2001. Mr Moser expected the group to beat this year's profit target of £5.1m and sales of £140m. Because of the strong cash position Powerhouse plans to open six superstores this year to add to its 88 high street stores and 33 out of town sites.

About 100 jobs would be created, bringing the total to some 1,680.

Mr Moser was confident that Powerhouse would benefit from a strong focus on

white goods - such as washing machines and dishwashers.

The electrical market has been extremely competitive since Powerhouse emerged from Hanson. Argos, the sector's third largest group, has issued two profit warnings and the leader, Dixons, has been notably more cautious as a result of a slowdown in small domestic appliance sales.

However, GfK, the industry's market research group, said recently the demand for goods appeared to be benefiting from a revival of confidence in the housing sector. Mr Moser said Powerhouse was advancing in line with the market at growth rate of about 11 per cent.

Powerhouse was originally a joint venture between three regional electricity companies, Eastern, Southern and Midland. On an annualised basis it was



Glyn Moser: return to profit was after radical shake-up of business

losing about £25m when taken over by Hanson in 1995. The electricity companies, faced with an oversupplied market, were forced to

take a write-down on the business of £140m. Mr Moser said Powerhouse would eventually either come to market or be offered

in a trade sale. The management holds 92.5 per cent of the company. Venture capitalist BZW Private Equity controls the balance.

## Survey finds mixed response to Aim membership

By Christopher Price

Two-thirds of fast-growing private companies would consider joining the Alternative Investment Market, according to a survey published this week.

However, nearly as many of the 242 companies inter-

viewed believed they could be ineligible for membership of the junior market, which was set up two years ago with less onerous joining rules than the main stock exchange.

In fact, companies wishing to list on Aim do not have to have a trading

record, or have a minimum number of shares in public hands - two of the main criteria on the main market.

Part of the reason for the negative perception of so many to Aim membership could be related to the fact that only 17 per cent of respondents had been

encouraged to look at the market by their advisers in the last 12 months. This rose to 27 per cent among companies with turnover above £12m a year, while only 10 per cent of those with sales of less than £4m had received information.

The favoured reason for an Aim flotation was to raise funds for "the next level of growth", or "opening up better opportunities to make acquisitions".

Having access to additional or knowledgeable shareholders and institutions, or promoting a higher City profile were also con-

siderations. The least favoured benefit was to provide an exit for venture capitalists or other investors.

The survey, targeting companies with sales growth in excess of 30 per cent in the past three years, was carried out for Kidsons Impey, the accountants.

## Taxing question is posed for water utilities

Water companies kick-off their preliminary results season this week with an increasingly familiar combination of slow profits growth and big dividend increases.

The results are expected to be set out by Mr Gordon Brown, the chancellor, to justify the windfall tax he is preparing to slap on the water industry, along with other privatised utilities.

Mr Robert Miller-Bakewell, water analyst at NatWest Securities, believes "adherence to existing expectations [for profits and dividends] could be deemed inflammatory when the new government is busy determining just how it is going to assess the windfall levy and how much it is going to cost".

Profits of most companies are being squeezed by a tightening regulatory noose operated by Ofwat, the industry's regulatory

agency, which has set out to eliminate profits growth by 2000.

But companies are locked into what Mr Miller-Bakewell describes as "peer pressure" to keep dividends up, partly in order to compensate for investors' expectations of a growing squeeze on profits.

Anglian Water will set the tone for the season tomorrow by reporting a dividend increase of 15 per cent to 34.4p against adjusted pre-tax profits rising just 2.8 per cent to £245.4m.

A similar contrast of modest profit increases and big dividend rises will be mirrored by Yorkshire Water on Friday, when it announces an expected 20 per cent dividend increase to 18.6p and profits up just 1.6 per cent to £214.5m.

The industry has suffered from a "fat cat" image of bosses making large profits

Leyla Boulton previews this week's results, which should reveal a familiar storyline

and paying big dividends to shareholders at the expense of consumers. Bills have risen 35 per cent in real terms since privatisation in 1989.

Two other companies, which report on Thursday, will be the exception to the rule by announcing both big increases in profits and dividends, adding even more grist to the Treasury mill.

South West Water is expected to report a 15 per cent increase in pre-tax profits to £125.1m. Its dividend is forecast to rise 20 per cent to 37.2p, as part of a bid to keep shareholders sweet after the Monopolies and Mergers Commission blocked two

rival takeover bids for the company last year.

United Utilities, the water and electricity group, based in the north-west of England, is expected to pay a net dividend up 14 per cent to 37.2p. It is forecast to report a 16 per cent increase in net profit to £317m.

Analysts and companies say that the new requirements on leakage are unlikely to have a material impact on companies' profits, at least in the medium term.

Ofwat is to set companies' annual leakage reduction targets and Mr John Prescott, the deputy prime minister, has asked all companies to repair customers' leaks free of charge.

"These are not huge cost items", says Ms Angela Whelan, analyst at Credit Lyonnais Laing. She also points out that many of the companies were already doing many of the things the government is asking for.

"It makes sense for the government to take as much credit as possible for the improvements already under way," she says.

But the government is also limited in pressing for mandatory improvements because companies have a legal right to press for higher bills to cover the costs of legal obligations.

The windfall tax is another matter. Although the government has vowed that the costs of the tax will not be passed on to consumers, companies and analysts said the share owning public would suffer through a loss of value in water shares held by pension

funds. Anglian, for instance, is 29 per cent owned by pension funds.

Companies expect the tax to hit their profits by raising their cost of capital as they borrow more to pay the tax.

Mr Miller-Bakewell reckons that a 250m windfall tax - affecting the water industry to the tune of £1bn-£1.5bn - could reduce company profits by an average of 5 per cent.

Anglian, which has been one of the industry's best performers, both in managing water supplies and leaks, has also led opposition to the levy.

The company argues that it has not experienced a windfall and can ill-afford the tax since it is already one of the most heavily geared businesses in the industry with a debt to equity ratio of 60 per cent.

## GRE on verge of two Indian joint ventures

By Christopher Adams, Insurance Correspondent

Guardian Royal Exchange, the composite insurance group, is today expected to announce plans for two joint ventures in India, one of east Asia's biggest untapped insurance markets.

The company has signed twin agreements with a financial services subsidiary of Murugappa Group, a large conglomerate based in India. Guardian will have a 50 per cent stake in both a risk management consultancy and a future insurance business.

India has been slow to liberalise its largely state-managed insurance market and

foreign companies are not yet allowed to sell insurance.

Expectations that the government would introduce wide-ranging reforms this year have so far proved premature. But this has not stopped several large UK insurers from seeking Indian partners.

Guardian's own conviction that liberalisation may come sooner rather than later prompted it to sever informal links recently with Peerless.

Murugappa, based in Madras, has interests ranging from manufacturing to financial services. The group has annual income of £500m and assets under management of £100m.

## Laporte agrees sale of US unit

By Roger Taylor

Laporte, the chemicals group, has provisionally agreed the sale of its US adhesives and sealants business for about £50m.

The deal, expected to be completed in the next four months, will yield an exceptional profit of about £13m, after a goodwill write-off of £5m.

Laporte has been following a strategy of disposing of non-core businesses and focusing on those divisions which have market leadership in growth sectors.

The company had previously said that it intended to

sell the US division.

The news came as the company reported trading in line with expectations during the first four months of its annual meeting.

Mr George Duncan, chairman, said: "We did not expect economic conditions this year would offer any significant improvement over last. So far this has proved to be the case, with the strength of sterling present-

ing more challenging conditions. Despite this, Laporte has performed in line with plans, and we continue to expect a satisfactory outcome in the first six months and the year as a whole."

## Groupe Crédit National BFCE

Crédit National

US\$1,000,000,000

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NOTICE IS HEREBY GIVEN to the holders of the outstanding notes (the "Notes") issued pursuant to the above programme that: During September 1996, Crédit National completed the process whereby it became the owner of 100 per cent of the shares of Banque Française du Commerce Extérieur ("BFCE"). Now that this process is completed, Crédit National proposes to transfer its banking activities to BFCE (such transfer process, the "Transfer"). The Transfer will be submitted to the approval of the Meeting of Shareholders of Groupe Crédit National and Banque Française du Commerce Extérieur (BFCE) to be held on 23 June 1997. The Transfer having been completed, Crédit National will henceforth become the holding company of the Crédit National group of companies (the "Group"), whereupon it is proposed that the Group's name will change to "Nantes", its banking subsidiary, will change its name to "Nantes Banque".

It is intended that the Transfer will, inter alia, involve the transfer of certain outstanding debt obligations, and in particular all of the Euro Medium Term notes issued by Crédit National under its EMTN programme to BFCE/Nantes Banque (the "New Issuer") in accordance with the Terms and Conditions of such Notes, whereby the New Issuer shall become the principal debtor in respect of the Notes. Following the Transfer, Crédit National and the New Issuer will be jointly and severally liable for all the debt obligations transferred by Crédit National to the New Issuer as of the date of the Transfer.

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COMPANIES AND FINANCE: EUROPE

## Italian bank sell-off meets heavy demand

By Paul Betts in Milan

Istituto San Paolo di Torino, Italy's largest commercial banking group, has been successfully floated, with a secondary share offer more than three times subscribed.

Requests for about 760m shares were received by Friday, the closing date for the offer, which involves 220m shares and a further 33m from the "greenshoe", or over-allotment option, for institutional investors.

The issue represents about 30 per cent of the bank's share capital. The price for the retail offer was fixed at L10.435, a 2.5 discount to Friday's official price of L10.702 for San Paolo shares on the Italian bourse.

A total of 120m shares will go to the public, including 20m reserved for San Paolo employees, who will benefit from an additional 2.5 per cent discount.

Institutional investors will pay L10.830 per share for 133m shares, including the additional "greenshoe" allocation.

San Paolo said it had received applications from 400,000 retail subscribers for more than 480m shares and from 400 institutional investors

for 300m shares. The banks said the heavy retail oversubscription meant it would have to draw lots, because it was impossible to grant a minimum amount of shares to every subscriber.

The offer, coupled with the earlier sale of about 22 per cent of the bank to a new group of stable shareholders, will raise more than L4,600bn. However, the charitable foundation that has controlled the bank is expected to raise only about L4,100bn, because some 80m of the shares were sold by three other state institutions.

Following the flotation, the foundation will see its stake in the bank drop from about 66 per cent to 20 per cent. However, it says it will exercise voting rights on only 5 per cent of its stake in an effort to turn San Paolo into a public company.

The sell-off is to be followed by the privatisation of Cariplo, Italy's largest savings bank, which agreed last week to start formal negotiations with Banco Ambrosiano Veneto to forge a strategic partnership with the private banking group.

## Bezeq prepares for hard choices

Competition may lead Israeli telecoms group to cut prices at the expense of profits

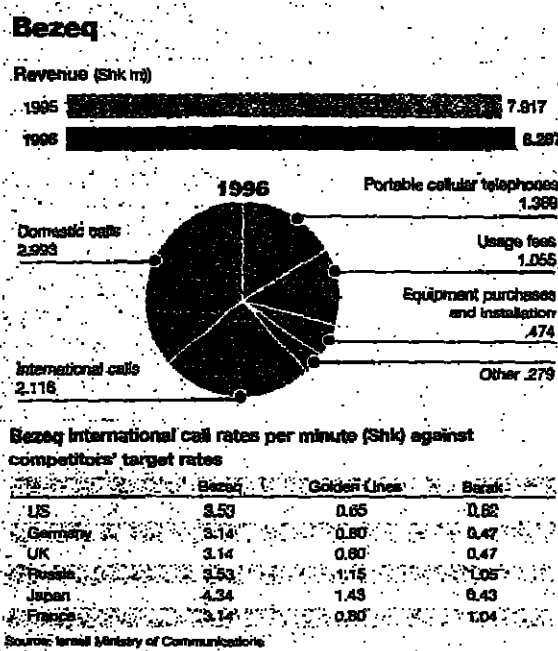
Bezeq, Israel's state-owned telecommunications company, faces its biggest challenge this week as international telephone lines are opened up to competition under the government's deregulation programme.

Consumers will cash in on what is expected to be a 70 per cent fall in the cost of overseas calls, but the move is set to put enormous pressure on Bezeq's profits as two international consortia plunder what has been a rich monopoly.

There is also more at stake for Bezeq than the dismantling of its exclusive right to handle international calls. Further deregulation is expected when the domestic market is opened up in 1999, and the ability of Bezeq and the two consortia to win over customers to their international telephone networks will be a crucial test of their readiness for this next stage.

The battle for overseas traffic pits Bezeq International against Barak - a consortium headed by the Global One alliance of Sprint, of the US, France Telecom and Deutsche Telekom - and Golden Lines, which includes Southwestern Bell and Stet, of Italy.

Barak and Golden Lines are likely to hit Bezeq hard, as international calls last year accounted for nearly 30



per cent of Bezeq's Shk3.2bn (\$2.42bn) in revenues. A call to the US, for example, is set to cost less than Shk1 a minute instead of Shk3 now.

"Bezeq is faced with hard choices," says Mr Giora Zarechansky, analyst at Ilanot-Berucha Investments. "To obtain a sizeable market share, it will have to drop its prices, but its profitability will fall, probably by as much as 20 to 25 per cent." Bezeq's net profits rose 5.2 per cent last year, from Shk625.9m to Shk656.7m. Profitability is vital to

Bezeq, since the state is preparing to sell off a further 25 per cent of its 76 per cent stake later this year. "The government should stick to this timetable, because the effect of deregulation will take time to bite. It will take time for the other competitors to get a return on their investments," Mr Zarechansky says.

Barak, which will invest more than US\$200m in the next three years, does not expect to break even until the end of the decade. Golden Lines, which is

investing between \$100m and \$150m, has set a longer timetable for a return on its investments.

Because of this time-lag, analysts say Bezeq should take the opportunity of deregulation to restructure further by cutting its 8,600 workforce, diversify and prepare for domestic deregulation, due in 1999.

Bezeq believes it should be able to secure a 50 per cent market share in international calls, with the other two consortia each taking about 25 per cent. Initially, Bezeq will have considerable advantages, since it will be able to exploit the infrastructure it has built up.

Both Barak and Golden Lines will have to pay Bezeq access fees to use the international network. The fees, set at Shk0.42 a minute for calls to the US and Canada, will fall to Shk0.10 by 2001. In addition, as Mr Eliaz Ashkenazi, vice-president of marketing at Bezeq International explains, the government will compensate the company for a "soft landing" in the initial stages of deregulation.

However, where Bezeq will lose out is in revenues from incoming overseas calls. Israel has always been a net receiver of calls, by a ratio of two to one. As a result, Bezeq has received high payments from the US's AT&T, British Telecom and France Telecom in settlement rates.

"The revenues received from abroad will be distributed among Bezeq and the new competitors pro-rata to the number of out-going calls handled by each player," says Mr Keith Phillips, analyst at Société Générale Equities. "It will mean that the three participants will be keen to gain market share. The competition will be very aggressive."

Furthermore, increasing pressure from US telecoms groups to cut the price of settlements will also affect Bezeq's profitability. "AT&T wants to reduce settlement rates from the current \$1.19 [per minute] to between 25 and 30 cents," says Ms Noga Barak, vice-president in charge of marketing of Barak.

Given these pressures, Bezeq is hoping that Israel will spend more time making calls abroad. The number of minutes last year is estimated at more than 200m, and Mr Ashkenazi says that could double as more households take advantage of the lower prices and install second telephones.

Wooing these new customers is the aim of all three groups. Achieving it should leave them well placed to cope with domestic deregulation - another battle Bezeq must face as its monopoly withers away.

Judy Dempsey

## Enel ahead despite cut in tariffs

By Paul Betts

Enel, the Italian state electricity utility, yesterday reported an 11 per cent increase in 1996 net profits, to L1,272.1bn (\$763.6m), despite lower electricity tariffs.

The utility, which the government is committed to privatising, was forced to lower its tariffs last year as part of the government's anti-inflation drive.

The government has yet to set a timetable for Enel's sell-off. However, it is unlikely to take place before the middle of next year because of opposition from the Communist party, on whose support the centre-left government relies in the Chamber of Deputies. Last July the government blocked the mechanism that automatically increased electricity tariffs in Italy. This cost Enel L370bn in revenues, although overall revenues rose 1.8 per cent in 1996, to L36,768.6bn. Gross operating profit increased 3.3 per cent, to L14,666.1bn.

Enel's profits before taxes and extraordinary items rose 14.7 per cent to L5,793.5bn. Indebtedness dropped from L35,100.8bn in 1995 to L34,338bn. Financial charges fell 24.1 per cent, to L2,517.1bn, while investments fell 1.5 per cent, to L7,346.9bn.

## Bulgaria pulls down Hellenic Bottling

By Kerin Hope in Athens

Difficult trading conditions in Bulgaria for Hellenic Bottling Company, the Coca-Cola franchise-holder for Greece and much of the Balkans, pushed down consolidated annual pre-tax profits by 8.4 per cent to Dr23.2bn (\$88.9m). Turnover was flat at Dr143bn.

The company said operations in Bulgaria, where it controls five joint ventures with local soft drinks bottlers and has a stake in a brewery, incurred losses of Dr2bn against profits of Dr1.9bn the previous year.

The slide into the red was blamed on the lev, the Bulgarian currency, which fell from Lev70 to Lev1,500 against the US dollar during the past year.

However, the group's Greek operations, which include fruit juice and mineral water, posted an 8.4 per cent increase in pre-tax profits to Dr23.3bn, mainly through productivity improvements.

Sales rose marginally last year, partly because of a 10 per cent decline in tourist arrivals during the summer season.

Shrinking incomes have reduced consumer spending in Bulgaria, HBC's biggest market in the Balkans. The company also has Coca-Cola franchises in Serbia, Macedonia, Moldova, Armenia and parts of Romania and Russia.

Most are joint ventures with local bottlers but HBC has also been involved in building greenfield plants in Romania and western Russia.

Economic and political upheavals in the southern Balkans have not upset HBC's plans to invest some \$60m in the region over the next five years.

The group acquired a 70 per cent stake in Stind, a Sofia-based glass producer, four months ago for \$4.05m in a deal arranged by Bulgaria's privatisation agency.

It will invest \$27m over four years in modernising the plant, through a joint venture controlled by a subsidiary, Frigorex, which makes refrigerated display cases for soft drinks.

## OTE offer weighted towards institutions

By Kerin Hope

The second stage of the privatisation of OTE, Greece's telecoms group, next month will follow the pattern of last year's initial offering, with the sale weighted towards international and domestic institutions.

The Socialist government plans to sell 45m shares, or 10.7 per cent of OTE's equity, in what will be the largest offering to date on the Athens stock exchange. Another 2 per cent will be made available if demand is high.

Immediately after completion of the secondary offering, OTE will make available another 31.6m shares through a 6-for-80 rights issue.

The capital increase will be based on the shareholding structure in place before the secondary offering, under which the state holds 82 per cent and private shareholders 8 per cent after last year's initial disposal.

The share price will be fixed through book-building in the week before the disposal on June 16. The rights issue will take place a week later, with existing shareholders being offered new shares at a 15 per cent discount.

Small shareholders, who include many of OTE's employees and pensioners, will receive an additional discount.

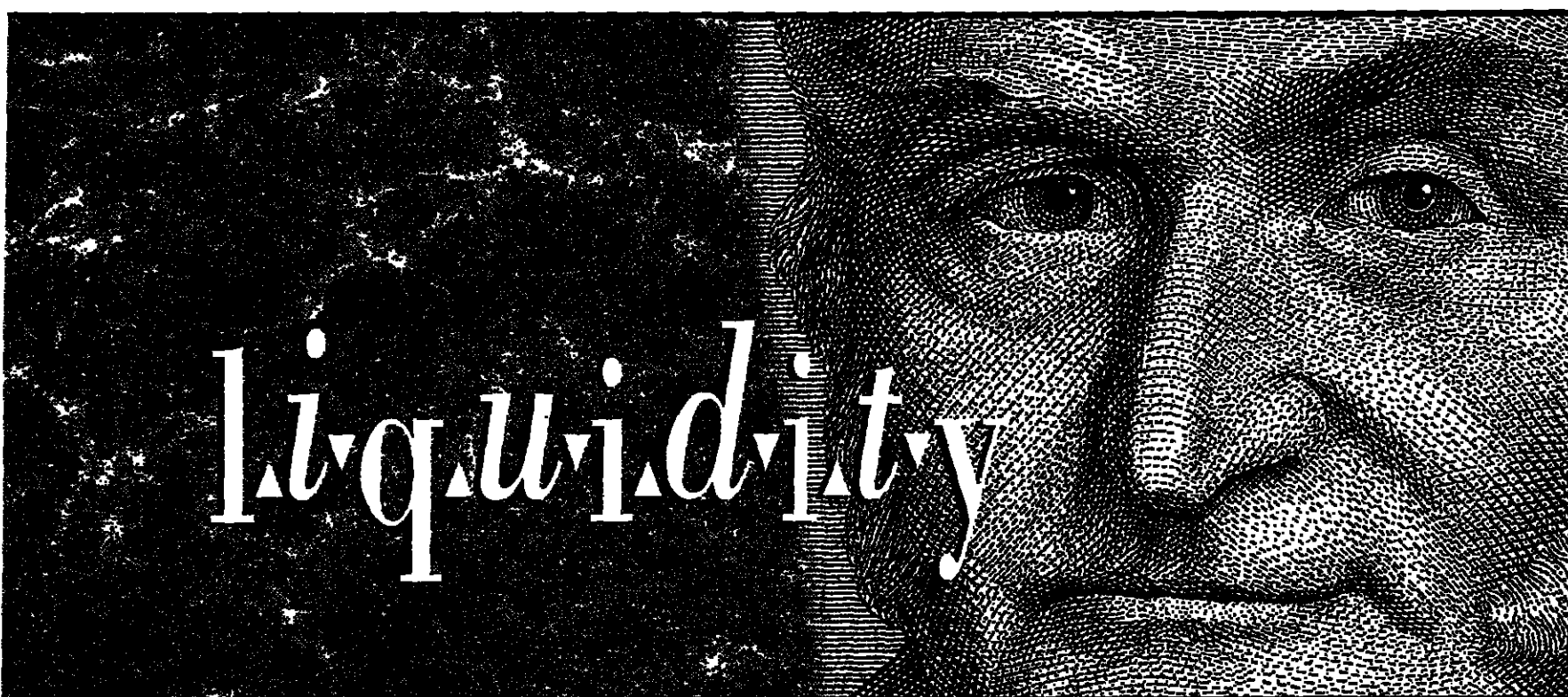
The sale will be coordinated by the state-controlled National Bank of Greece, Salomon Brothers and HSBC, which are expected to target institutional investors in the US and the UK.

Keen interest is expected among domestic Greek institutions, including the state-controlled pension funds, which are now committed to investing a larger percentage of their holdings on the bourse.

Analysts said the offer price would be close to OTE's current trading value of Dr6,700.

OTE raised operating profits last year by 15.5 per cent to Dr273.6bn (\$1.01bn), on revenues up 14.8 per cent at Dr679.4bn. Net income rose 23.8 per cent to Dr171.5bn.

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DEUTSCHE HYP, FRANKFURT

RHEINHYP, FRANKFURT

BERLIN-HANNOVERSCHE HYPOTHEKENBANK AG,  
BERLIN AND HANNOVER

DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKEN-  
BANK AG, HAMBURG

BAYERISCHE HANDELSBANK AG, MÜNCHEN

WESTHYP, DORTMUND

HYPOTHEKENBANK IN ESSEN AG, ESSEN

HAMBURGHYP, HAMBURG

ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT

WÜRTTEMBERGER HYP, STUTTGART

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MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN

NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG

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RHEINBODEN HYPOTHEKENBANK AG, KÖLN

CLF HYPOTHEKENBANK BERLIN AG, BERLIN

NORDHYP, HAMBURG

LÜBECKER HYPOTHEKENBANK AG, LÜBECK

SCHLESWIG-HOLSTEINISCHE LANDSCHAFT  
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BFG HYPOTHEKENBANK AG, FRANKFURT

WL-BANK, MÜNSTER

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German City Estates N.V.  
established at Amsterdam

GCE

Notice of the extraordinary meeting of shareholders of German City Estates N.V. to be held on Thursday 12 June 1997 at 11 a.m. at the Company's offices at Johannes Vermeerplein 5 in Amsterdam. In connection with the change of Article 2, Paragraph 1 of the Articles of Association (change of name into European City Estates N.V.).

The sole item on the agenda for this meeting was also on the agenda of the annual general shareholders meeting on 21 May 1997. As the required share capital was not present at this meeting, subject shareholders meeting must be convened in this second meeting, a majority of 75% of the share capital represented is sufficient to change the Articles of Association of the Company accordingly.

Holders of bearer shares as well as usufructuaries having the right to vote, who wish to attend the meeting, are required to deposit their proof of ownership at PAG Bank N.V., Herengracht 500, 1017 CA Amsterdam, or at Westwille Sociëteit B.V., Nieuwe Oudegracht 10, 1015 CP Amsterdam, or at the office of the Company, Johannes Vermeerplein 5, 1071 DV Amsterdam, not later than 5 June 1997.

Shareholders who wish to be represented by power of attorney are required to deposit a written power of attorney at the office of the Company or at the banks mentioned above. Proxy forms can be obtained from the Company.

The agenda for the meeting and text of the proposed amendments of the Articles of Association can be obtained free of charge as of today by shareholders and others entitled to attend the meeting at the offices of the Company or at the banks mentioned above.

Amsterdam, 27 May 1997  
The Board of Directors

IVE US  
STAPLE







# Japanese trust banks return to the black

By Gillian Tett  
in Tokyo

Japan's trust banking sector returned to profit in the 1996 fiscal year, after heavy write-offs for property-related bad loans were responsible for a large loss in fiscal 1995.

The seven trust banks reported a combined recurring pre-tax profit of ¥194.38bn (\$1.1bn) - a sharp improvement from the previous year's loss of ¥1.396bn.

The upturn partly reflected new accounting measures brought in by

the government during the last fiscal year to help the banks write off bad debts.

These allowed the banks to lower the levels of special retained earnings which they have to hold to guarantee the repayment of loan trust principals.

By lowering the level of these earnings, the banks were able to use some of their capital to make bad loan provisions.

However, the banks also reported reasonably healthy levels of fee income, and forecast that they would remain in profit in fiscal

1997. Six of the seven trust banks reported pre-tax recurring profits, with Mitsubishi Trust, the largest, posting recurring profits of ¥79bn, compared with a loss of ¥321bn in the previous fiscal year.

At the other end of the scale, Nippon Trust was the only bank to report a second year of recurring loss - though at ¥2.3bn its recurring loss was far smaller than that of the previous year's ¥43.4bn.

All the others - Mitsui Trust, Sumitomo Trust, Yasuda Trust, Toyo Trust and Chuo Trust -

reported profits of between ¥5bn and ¥20bn.

Some analysts yesterday hailed the results as a sign that the underlying trend in the banking results was improving.

However, Mr Shigeru Kobayashi, deputy president of Mitsubishi Trust, warned that the banks did not expect net profits to rise substantially in this fiscal year, due to sluggish demand for loans and the weakness of the property market.

Although the banks also expected interest rates to rise this year,

this would probably not hurt them too badly, he added.

In a sign of the continuing financial pressures, two groups said that they planned to issue debt in an attempt to raise their capital adequacy ratios.

Sumitomo Trust announced that it planned to issue about ¥110bn worth of yen-denominated debt.

Meanwhile, Toyo Trust said it would shortly issue ¥50bn of euro-denominated debt with share conversion rights, and another ¥50bn of euro-denominated convertible bonds.

## Red chips remain hot property

Overnight returns of up to 100% are keeping demand high, writes Louise Lucas

Postmen will this week be delivering returned cheques - and, for a lucky few, share certificates - to bankers to gather in Hong Kong's record-breaking share offer for the investment arm of the Beijing municipal government.

Applications for shares in Beijing Enterprises are still being processed, but it is already clear that the issue has been oversubscribed more than 1,000 times - a record even by the euphoric standards of red chips, or mainland-backed Hong Kong companies.

Investors have been smitten with the red chips, partly because of their links to China's economy and partly because of their performance record.

Such stocks have risen more than 40 per cent so far this year, and in many cases investors have been rewarded with overnight returns of up to 100 per cent.

Beijing Enterprises is already trading in the grey market at three times the issue price. Shanghai Industrial, which a year ago heralded the current wave of municipal government red chips, closed on Friday at HK\$44, five times the HK\$7.25 issue price.

The wealth generated by such offerings is filtering

down through the economy, to the post office, printers and, of course, the banks.

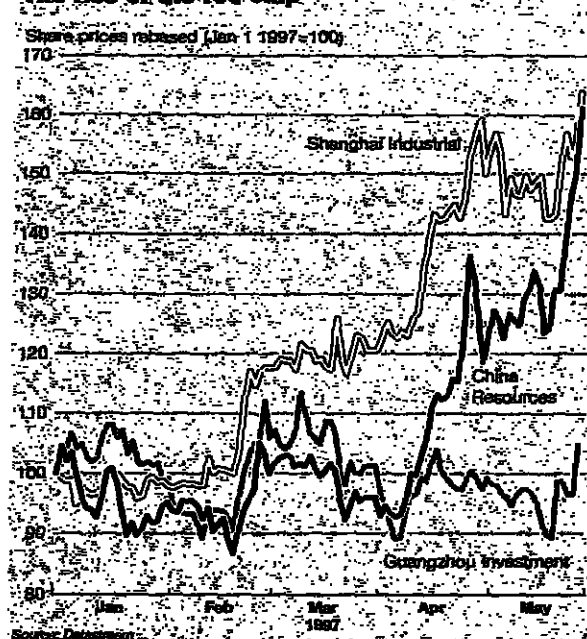
For the latter, that wealth has tended to gather in a relatively small pool, suggesting that the red chips are taking a more selective approach to the distribution of mandates than the state-owned enterprises coming to market. These have spread their business equitably around Hong Kong's investment banking community.

Banks heading the red-chip league include Peregrine Investments, the pan-Asian investment bank, and Morgan Stanley, of the US (these two co-sponsored the Beijing Enterprises issue); ABN Amro Rothschild, the year-old Anglo-Dutch equity capital markets joint venture, and BZW Asia.

More lucrative than the initial public offerings themselves - which tend to be small and shared with a slew of underwriters - are the placements that invariably follow.

Part of the cachet of red chips for investors has been their habit of acquiring favourably-priced assets from the mainland parent shortly after listing - a tendency under review by Beijing authorities

The rise of the red chip



concerned at this outflow of assets into foreigners' hands.

These assets are generally financed with a secondary share offering, or placement, which are the real money-spinners - fees are between 1.5 per cent and 2.5 per cent and the work (such as documentation and distribution) is far less arduous and time consuming than on an IPO.

Placements are also more easily priced, as there is a traded benchmark. When it comes to IPOs, the heavy oversubscription rates suggest bankers are guilty of understatement when they concede that "pricing is an inexact science".

If pricing is what the mar-

ket will bear, then that suggests the margin of inexactitude is as big as last week's queues for forms. But the bankers prefer to attribute this to an inefficient retail offering mechanism and the relatively small size of public issues.

There is certainly an element of this, which is why the Hong Kong regulators last week introduced interim measures to stop investors applying for the maximum value of the offering.

Since applications, if successful in the ballot process, are scaled back, investors apply for the maximum in the hope of getting a smaller tranche - thus, the argument goes, the level of oversubscription does not give a true picture of demand.

Nevertheless, it cannot be long before issuers start demanding bigger returns from their sponsors. At the moment they have a big sop: simply by depositing applicants' cheques, red chips can scoop big windfalls.

But in the case of Beijing Enterprises, small cheques will not be cashed - in part because of fears that a substantial amount of money will be frozen in the banking system.

## Plan for Vietnam's first stock exchange

By Jeremy Grant in Hanoi

Vietnam's State Securities Commission plans to submit a proposal to the government next month outlining how the communist-run country's first stock exchange could be set up and run.

Mr Vu Bang, a senior SCC official, said the proposal included suggestions for the scope of foreign brokerage participation on the eventual bourse.

He declined to elaborate, but Hanoi has indicated it might allow joint ventures or grant foreign securities houses individual branch status.

Last month, Daiwa Securities of Japan, signed a memorandum of understanding with a Vietnamese bank to set up a joint brokerage.

Mr Bang said the SCC had also completed a draft securities ordinance following consultations with the International Finance Corporation, the World Bank affiliate. That could be submitted to the country's National Assembly, or parliament, by the third quarter.

Vietnam plans to set up the stock exchange in Ho Chi Minh City, the southern commercial hub. But analysts said a launch was still years away.

The project, which was first mooted in the early 1990s, has been repeatedly delayed by a lack of suitable candidates for listing and poor accounting standards.

A privatisation programme that was designed to groom some state-owned companies for public offering has been stalled for about two years.

Vietnam's private companies are too small to warrant listing, while the country's auditing and accounting systems are still rooted in the Soviet era.

## ASIA-PACIFIC NEWS DIGEST

### Mitsubishi Materials up 27%

Mitsubishi Materials, the Japanese ceramics and metals group, brushed aside a fall in aluminium product sales and reported a firm rise in profits for the year to March. The company, a leading maker of aluminium cans, reported a 4 per cent rise in parent sales from ¥723.5bn to ¥749.4bn (\$6.5bn). The group attributed the rise to buoyant demand for fabricated metal products from the car industry, firm demand from the information technology industry, higher exports and cement construction materials.

Demand for these products overcame a fall in aluminium product prices during the year and, combined with cost-cutting measures and the beneficial impact of the weaker yen, helped to boost recurring profits by 27 per cent to ¥83.3bn from ¥65.5bn. Net income rose 79 per cent from ¥2.3bn to ¥4bn.

Mitsubishi Materials said it expected the trading environment to remain tough in the current year amid a decline in public works activity, which was expected to impact cement sales, and price declines for many of its mainline products.

However, the group believes higher sales of advanced and silicon products to the information technology industry, as well as lower costs, will help it lift sales and recurring profits in the current year to ¥765bn and ¥13.5bn, respectively. Net income is also expected to increase substantially, to ¥6.5bn.

Michio Nakamoto, Tokyo

### Weak yen helps lift Kubota

Kubota, the Japanese producer of farm machinery and iron pipes, yesterday reported a rise in annual sales and profits, thanks to a strong export performance helped by a weak yen. The group announced a 6.5 per cent increase in consolidated turnover to ¥1.141bn, slightly more than its own forecast. Pre-tax profit rose 9 per cent to ¥60.2bn. Net profits rose by 15.8 per cent to ¥28.9bn, leaving earnings up by just over ¥2 per share at ¥18.94 per share.

Export sales rose 13.6 per cent to ¥28.9bn, but domestic sales climbed more slowly, rising 5.3 per cent to ¥48.1bn. While the yen's fall helped exports, Kubota also attributed its strong overseas performance to higher sales of industrial and engineering products, led by industrial castings and computer peripherals.

The parent company, which is more exposed to the domestic market than the group, did slightly less well. It announced a 4 per cent increase in consolidated turnover to ¥635bn in the year to March, on which pre-tax profit increased 4.9 per cent to ¥35.8bn. Net consolidated profits rose 5.8 per cent over the same period, to ¥18bn.

Kubota gave no consolidated forecast, but the parent expects consolidated sales to rise 4.6 per cent to ¥640bn in the year to next March, on which net profits are projected to rise just 2.8 per cent to ¥18.5bn.

William Dawkins, Tokyo

### ICI India advances 20%

Strong growth in paints and explosives helped ICI achieve a 20 per cent increase in net profits for the year to March 31 as net sales rose 15 per cent. Pre-tax profits rose 12 per cent from Rs620m to Rs696m (\$19.44m) on sales of Rs6.7bn. Net profits increased from Rs345.7m to Rs421m; earnings per share rose from Rs8.56 to Rs10.42. The annual dividend goes up 12.5 per cent to Rs4.50 a share.

ICI India is investing Rs1bn to build a paint factory at Mohali and a polyurethane blending plant at Thane. The company, which aims to raise sales to Rs50bn by 2005, sees a "period of rapid growth" based on the "current strong businesses" and "new activities".

Ramul Bose, Calcutta

### Qantas shuffles management

Qantas, the Australian airline in which British Airways holds a 25 per cent interest, yesterday announced management changes which it said were part of its cost-cutting programme. Under the plan, the operations division and associated business division will be merged into other areas. Mr Gary Tommey, finance director, will take responsibility for airports, freight and catering, and Mr Geoff Dixon, who looks after commercial operations, will take on in-flight services and resorts.

Nikki Tait, Sydney

## An Feng deal is 'fair and reasonable'

By Nikki Tait  
in Sydney

The reverse takeover of An Feng, Taiwan's second largest steel group, by Kingstream Resources, a much smaller Australian resources company, has been described as "fair and reasonable" by an independent report.

Both companies said that publication of the report yesterday should pave the way for the merger and for a sub-

sequent A\$500m (US\$383m) equity capital-raising, related to the ambitious Midwest iron and steel project in Western Australia.

The companies said the amount sought would "depend on final project costing", but indicated that they hoped to undertake the fund-raising in the second half of 1997.

The A\$1.4bn Midwest project envisages the development of an integrated "direct reduced iron" pellet and

steel slab plant near Geraldton, in Western Australia. The plant would use iron ore deposits at Talling Peak, also in WA, and would be the first steel-making facility in the state, which houses rich iron ore deposits.

The independent report, by Grant Samuel, acknowledged that both the takeover and the associated venture had significant risks.

It noted that An Feng was highly-levered and committed to significant capital

expenditures, and that there was "little definitive information on the financial position or stability of Mr Chu, Madam Wu and their associates" - the main shareholders in An Feng.

If the reverse takeover goes ahead, Mr Chu, Madam Wu and their associates would own 62.1 per cent of Kingstream. Existing Kingstream shareholders would have 21 per cent.

But Grant Samuel added that if the Midwest scheme

went ahead as a joint venture only, the benefits of the merger would outweigh the drawbacks. These include conflicts of interest for An Feng and excessive exposure for Kingstream to a large but potentially risky project.

Kingstream shareholders will be asked to vote on the reverse takeover - the first big Taiwanese venture in Australia - on June 18.

The deal was announced on January 3.

### Forthcoming Surveys

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	60	May	June
Wheat	1.12	1.10	1.08
Barley	1.05	1.03	1.01
Oats	0.95	0.93	0.91
Rye	1.15	1.13	1.11
Feed	1.20	1.18	1.16
Hay	1.30	1.28	1.26
Grain	1.40	1.38	1.36
Beans	1.50	1.48	1.46
Peas	1.60	1.58	1.56
Lentils	1.70	1.68	1.66
Flour	1.80	1.78	1.76
Starch	1.90	1.88	1.86
Sugar	2.00	1.98	1.96
Corn	2.10	2.08	2.06
Soybeans	2.20	2.18	2.16
Cotton	2.30	2.28	2.26
Wool	2.40	2.38	2.36
Gold	2.50	2.48	2.46
Silver	2.60	2.58	2.56
Platinum	2.70	2.68	2.66
Palladium	2.80	2.78	2.76
Rhodium	2.90	2.88	2.86
Iridium	3.00	2.98	2.96
Rosin	3.10	3.08	3.06
Creosote	3.20	3.18	3.16
Phenol	3.30	3.28	3.26
Formaldehyde	3.40	3.38	3.36
Acetic Acid	3.50	3.48	3.46
Benzoic Acid	3.60	3.58	3.56
Salicylic Acid	3.70	3.68	3.66
Vanillin	3.80	3.78	3.76
Cinnamon	3.90	3.88	3.86
Cardamom	4.00	3.98	3.96
Pepper	4.10	4.08	4.06
Cloves	4.20	4.18	4.16
Nutmeg	4.30	4.28	4.26
Shallots	4.40	4.38	4.36
Onions	4.50	4.48	4.46
Garlic	4.60	4.58	4.56
Asparagus	4.70	4.68	4.66
Brussels Sprouts	4.80	4.78	4.76
Cauliflower	4.90	4.88	4.86
Kale	5.00	4.98	4.96
Spinach	5.10	5.08	5.06
Broccoli	5.20	5.18	5.16
Cabbage	5.30	5.28	5.26
Carrots	5.40	5.38	5.36
Potatoes	5.50	5.48	5.46
Sweet Potatoes	5.60	5.58	5.56
Yams	5.70	5.68	5.66
Turnips	5.80	5.78	5.76
Beets	5.90	5.88	5.86
Radishes	6.00	5.98	5.96
Peas	6.10	6.08	6.06
Beans	6.20	6.18	6.16
Lentils	6.30	6.28	6.26
Flour	6.40	6.38	6.36
Starch	6.50	6.48	6.46
Sugar	6.60	6.58	6.56
Corn	6.70	6.68	6.66
Soybeans	6.80	6.78	6.76
Cotton	6.90	6.88	6.86
Wool	7.00	6.98	6.96
Gold	7.10	7.08	7.06
Silver	7.20	7.18	7.16
Platinum	7.30	7.28	7.26
Palladium	7.40	7.38	7.36
Rhodium	7.50	7.48	7.46
Iridium	7.60	7.58	7.56
Rosin	7.70	7.68	7.66
Creosote	7.80	7.78	7.76
Phenol	7.90	7.88	7.86
Formaldehyde	8.00	7.98	7.96
Acetic Acid	8.10	8.08	8.06
Benzoic Acid	8.20	8.18	8.16
Salicylic Acid	8.30	8.28	8.26
Vanillin	8.40	8.38	8.36
Cinnamon	8.50	8.48	8.46
Cardamom	8.60	8.58	8.56
Pepper	8.70	8.68	8.66
Cloves	8.80	8.78	8.76
Nutmeg	8.90	8.88	8.86
Shallots	9.00	8.98	8.96
Onions	9.10	9.08	9.06
Garlic	9.20	9.18	9.16
Asparagus	9.30	9.28	9.26
Brussels Sprouts	9.40	9.38	9.36
Cauliflower	9.50	9.48	9.46
Kale	9.60	9.58	9.56
Spinach	9.70	9.68	9.66



Highs & Lows shown on a 52 week basis

## WORLD STOCK MARKETS

**EUROPE**

[illegible]

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000	1001	1002	1003	1004	1005	1006	1007	1008	1009	1010	1011	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021	1022	1023	1024	1025	1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	1049	1050	1051	1052	1053	1054	1055	1056	1057	1058	1059	1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	1070	1071	1072	1073	1074	1075	1076	1077	1078	1079	1080	1081	1082	1083	1084	1085	1086	1087	1088	1089	1090	1091	1092	1093	1094	1095	1096	1097	1098	1099	1100	1101	1102	1103	1104	1105	1106	1107	1108	1109	1110	1111	1112	1113	1114	1115	1116	1117	1118	1119	1120	1121	1122	1123	1124	1125	1126	1127	1128	1129	1130	1131	1132	1133	1134	1135	1136	1137	1138	1139	1140	1141	1142	1143	1144	1145	1146	1147	1148	1149	1150	1151	1152	1153	1154	1155	1156	1157	1158	1159	1160	1161	1162	1163	1164	1165	1166	1167	1168	1169	1170	1171	1172	1173	1174	1175	1176	1177	1178	1179	1180	1181	1182	1183	1184	1185	1186	1187	1188	1189	1190	1191	1192	1193	1194	1195	1196	1197	1198	1199	1200	1201	1202	1203	1204	1205	1206	1207	1208	1209	1210	1211	1212	1213	1214	1215	1216	1217	1218	1219	1220	1221	12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230 1945年12月25日 星期四  
 220 1945年12月24日 星期三  
 210 1945年12月23日 星期二  
 200 1945年12月22日 星期一  
 190 1945年12月21日 星期日  
 180 1945年12月20日 星期六  
 170 1945年12月19日 星期五  
 160 1945年12月18日 星期四  
 150 1945年12月17日 星期三  
 140 1945年12月16日 星期二  
 130 1945年12月15日 星期一  
 120 1945年12月14日 星期日  
 110 1945年12月13日 星期六  
 100 1945年12月12日 星期五  
 90 1945年12月11日 星期四  
 80 1945年12月10日 星期三  
 70 1945年12月9日 星期二  
 60 1945年12月8日 星期一  
 50 1945年12月7日 星期日  
 40 1945年12月6日 星期六  
 30 1945年12月5日 星期五  
 20 1945年12月4日 星期四  
 10 1945年12月3日 星期三  
 0 1945年12月2日 星期二

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**One thing hasn't  
changed about Rockwell  
- our hallmark is still  
technology leadership.**



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technology leadership.**

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MALAYSIA (May 25 / Friday)	
Time	10:00
Location	Malaysia
Event	Malaysia
Result	Malaysia
Score	Malaysia
Rank	Malaysia
Notes	Malaysia

MALAYSIA (May 25 / Friday)	
Time	10:00
Location	Malaysia
Event	Malaysia
Result	Malaysia
Score	Malaysia
Rank	Malaysia
Notes	Malaysia

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YOKOHAMA (May 26 / Yk Lin)	
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## INDICES

	May 20	May 21	May 22	High	1997 Low	
Argentina GSA/197/1277	(*)	22118.00	22107.35	22118.00	235	18827.27 21
Australia AI Callings/17/103	264.5	293.5	250.7	293.5	245	238.20 20
AI Callings/17/102	947.5	935.4	940.1	975.30	242	1078.5 164
Austria OAG/197/1284	(*)	457.34	427.85	458.25	245	354.64 27
Belgium CST/17/191	1303.12	1287.70	1281.10	1303.12	235	1133.22 91
Brazil CST/197/1285	2275.04	2267.73	2245.94	2275.04	255	1871.85 21
Canada OAG/197/1286	(*)	1076.0	1076.0	1076.00	235	0.00 284
Chile Marian Vales/197/2	(*)	5256.24	5492.55	5391.75	100	4948.10 114
Colombia/197/2	(*)	5272.37	5250.0	5431.25	235	3875.30 144
Costa Rica OAG/197/1287	(*)	3379.24	3271.27	3379.24	235	2515.22 100
Cuba CST/197/1288	(*)	5481.32	5447.25	5481.32	235	4972.42 27
Czech Republic OAG/197/1283	500.73	578.38	577.22	581.34	215	474.54 21
Finland PCH/197/1289	3145.01	3124.08	3012.12	3138.26	235	2481.58 27
France GSA/197/1290	7959.61	8129.38	8113.59	1038.28	185	1553.19 21
Germany GSA/197/1291	2264.74	2782.80	2782.80	2785.36	215	2263.07 21
Greece PCH/197/1292	1243.65	1293.55	1231.34	1243.65	255	881.21 27
Hong Kong AI Callings/17/105	3667.89	3667.89	3667.89	3667.89	255	3667.89 21
India AI Callings/17/106	3667.89	3667.19	3679.42	3667.89	255	3667.89 21
Indonesia GSA/197/1293	(*)	1727.10	1583.35	1727.10	235	594.04 21
Japan Hank Kung Sung Sang/17/204	1457.84	1459.18	1421.00	1467.04	255	1285.17 34
Korea AI Callings/17/107	593.18	590.57	570.78	594.81	43	329.24 34
Malaysia AI Callings/17/108	653.18	670.52	(*)	712.89	282	611.27 154
Mexico OAG/197/1294	3395.81	3395.29	3394.43	3395.81	255	2735.07 27
Netherlands AI Callings/17/109	778.29	775.86	773.24	787.71	182	670.00 21
New Zealand AI Callings/17/110	1180.1	1180.1	1170.1	1187.00	102	983.00 21
Philippines AI Callings/17/111	2004.5	2005.00	1977.38	2048.75	255	1700.55 101
Portugal AI Callings/17/112	2004.5	2005.00	1977.38	2048.75	255	1700.55 101

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## US INDICES

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## INDEX FUTURES

SEC Code	Open/High	Low	Change	High	Vol	Est. Vol	Unl. Int
2055	2055.0	2055.0	-78.0	2058.0	2947.0	29,884	23,638
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2058	2058.0	2058.0	-77.5	2060.0	2023.0	4,237	28,534
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2079	2079.0	2079.0	-77.5	2060.0	2023.0	4,237	28,534
2080	2080.0	2080.0	-77.5	2060.0	2023.0	4,237	28,534
2081	2081.0	2081.0	-77.5	2060.0	2023.0	4,237	28,534
2082	2082.0	2082.0	-77.5	2060.0	2023.0	4,237	28,534
2083	2083.0	2083.0	-77.5	2060.0	2023.0	4,237	28,534
2084	2084.0	2084.0	-77.5	2060.0	2023.0	4,237	28,534
2085	2085.0	2085.0	-77.5	2060.0	2023.0	4,237	28,534
2086	2086.0	2086.0	-77.5	2060.0	2023.0	4,237	28,534
2087	2087.0	2087.0	-77.5	2060.0	2023.0	4,237	28,534
2088	2088.0	2088.0	-77.5	2060.0	2023.0	4,237	28,534
2089	2089.0	2089.0	-77.5	2060.0	2023.0	4,237	28,534
2090	2090.0	2090.0	-77.5	2060.0	2023.0	4,237	28,534
2091	2091.0	2091.0	-77.5	2060.0	2023.0	4,237	28,534
2092	2092.0	2092.0	-77.5	2060.0	2023.0	4,237	28,534
2093	2093.0	2093.0	-77.5	2060.0	2023.0	4,237	28,534
2094	2094.0	2094.0	-77.5	2060.0	2023.0	4,237	28,534
2095	2095.0	2095.0	-77.5	2060.0	2023.0	4,237	28,534
2096	2096.0	2096.0	-77.5	2060.0	2023.0	4,237	28,534
2097	2097.0	2097.0	-77.5	2060.0	2023.0	4,237	28,534
2098	2098.0	2098.0	-77.5	2060.0	2023.0	4,237	28,534
2099	2099.0	2099.0	-77.5	2060.0	2023.0	4,237	28,534
2100	2100.0	2100.0	-77.5	2060.0	2023.0	4,237	28,534

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<b>Jac</b>	2.88	6.50	4.40	4.1	7.5	109384	Remix	29.5	+18.34	2.4
<b>Kai</b>	2.65	6.25	4.20	4.0	7.0	109384	Remix	29.5	+18.34	2.4
<b>Sales</b>	3.50	+0.65	6.10	4.12	4.4	13.9	201606	Tobato x	29.5	+4.20

■ TOKYO - MOST ACTIVE STOCKS Monday, May 28 1987

	Stocks Traded	Closing Prices	Change on day	
Mitsubishi Hyv .....	5.5m	865	+2	Sharp
Nippon Steel .....	4.5m	350	+1	Shin-Etsu Co.
Shinko Electric .....	3.8m	487	+80	Nissho Invel
Toyota Motor .....	3.7m	3590	+170	Hatchi Zuka
Fomura Secs .....	3.4m	1470	+60	Kawasaki S

Stocks Traded	Closing Prices	Change on day
3.1m	1530	-30
3.0m	2690	+100
2.7m	488	+2
2.6m	470	-20
2.6m	358	+3



# Tidal wave engulfs shaky Paris bourse

## EUROPE

In the absence of the exuberant US market and its anxious UK counterpart, both on holiday, 10 continental bourses notched up all-time highs.

The main exception was PARIS, engulfed in a tidal wave of uncertainty in the wake of Sunday's first round election vote.

A fifth of the CAC 40 index components showed losses of more than 5 per cent. The banks took a nasty hit, and Thomson CSF tumbled nearly 10 per cent.

CSF, off FF18.20 at FF171.30, was the day's heaviest casualty as talk that the planned sale of the state's 58 per cent stake in the company would be abandoned should a left-wing government emerge victorious next Sunday.

The fall-out was widespread. Lagardere and Alcatel Alsthom, the two groups vying to acquire CSF, fell FF10.80 or 5.5 per cent to FF174.50, and FF19 to FF161 respectively.

Banks suffered from worries about the EMU timetable and fears for an end to the restructuring talk that the market had been enjoying all year. BNP came off FF16 or 6.1 per cent to FF124.70, while Paribas fell FF12 to FF112.

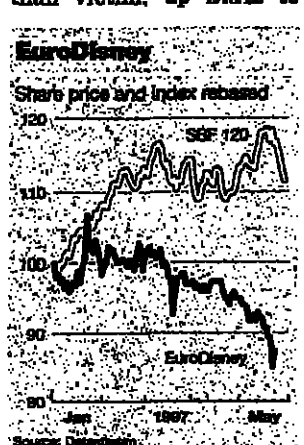
Sentiment was said to have been severely shaken, although actual volume was fairly modest at 12.56m shares. Euro Disney improved 5 centimes to FF9.9.

The CAC 40 index closed down 108.16 at 2,654.74. FRANKFURT shook off early weakness on the French polls, moving from a Dax low of 3,588.56 to peak 47.59 higher at an all-time high of 3,688.31. Turnover reflected the Anglo-Saxon holiday with a fall from DM1.3bn to DM1.02bn.

Mr Jens Wiewicke at Prof. Dr. Dörfel & Partners said that the focus of the market had moved from a rising dollar and a favourable interest rate environment to corporate results and takeover stories. Roche's price for Boehringer was seen as an

indication that chemicals were cheap.

Bayer and BASF rose DM1.75 to DM88.65, and DM1.65 to DM86.15 respectively. Commerzbank, with 10 years of takeover rumours behind it, rose DM1.60 to DM120.20, and was bracketed by gains of 3.3 per cent and 3.1 per cent at Allianz and Munich Re, big insurers that were seen more as predator than victim, up DM12 to DM134.



DM373, and DM134 to DM448.

On the broad market, said Mr Wiewicke, longer term rates had risen recently, taking the average long bond yield back to 5.15 per cent, where it was at the end of March; at that time, he noted, the Dax was around 3,300 and the dollar DM1.725.

AMSTERDAM racked up another record and looked to have been a beneficiary of investors switching out of France. The AEX index rose 8.23 to 812.19.

ING and Fortis Amey appeared to anticipate good first-quarter statements this week. ING added F12.70 or 3.1 per cent at F188.80 in 3.1m shares traded, while Amey jumped F12.30 to F182.20.

There was an early morning rumour that Akzo Nobel was set to announce a bid for the company, possibly the toxic paint operations of ICI of the UK.

But the shares stayed on the upside, gaining F12.80 to F185, helped by hopes of an upbeat meeting with analysts on Friday.

BRUSSELS celebrated Paribas's Gevaert reshuffle involving the investment company itself, Almani and Cobepa, which left the trio up 12.3 per cent, 7 per cent and 6.3 per cent respectively, by BF1565 at BF1340, BF11075 at BF116,500 and BF130 at BF11,520.

It speculated on separate alliances in the banking sector, with Kredietbank up BF200 at BF14,400 and BBL BF250 better at BF9,300. But it lacked strength in depth, and the Bel-20 index came in just 11.26 higher at 2,279.04.

ZURICH took on board the Roche admission that its acquisition of Boehringer Mannheim was likely to dilute earnings in its first year, and Roche certificates came back to close SF1155 lower at SF13,005 after an earlier intra-day high of SF13,745. However, the SMI index still scored a record high, up 15.7 at 5,136.7.

MADRID saw strength in utilities and banks as it extended its record run, the sectors gaining 3.1 and 2.5 per cent respectively as the general index put on 11.83 at 570.73. In utilities, Peca rose Pta65 or 5.3 per cent to Pta1,310 and Iberdrola Pta70 to Pta1,920. In banks, Bankinter rose Pta1,190 or 4.8 per cent to Pta12,600 as it brought in an employee incentive scheme, while BBV by Pta290 to Pta10,300, supported by news of a share split after weakness in the stock last week, dealers said.

MILAN moved lower, BCI continued to slip as investors fretted about potential takeover forays. The shares dipped L100 to L3,550. There was profit-taking among telecoms stocks. Stet fell L178 to L8,515. The Mibtel index closed with a loss of 178 to 12,253.

SUDAPEST closed at a new high, the Bux index rising 117.73 to 5,991.32. With London closed, the supply of stock was weaker than it might have been, and brokers, pragmatically, foresaw profit-taking today.

Written and edited by William Cochrane and Jeffrey Brown

# Foreign support for Japanese stocks

Gwen Robinson on the arguments for, and against, Japan's recent equity revival

At the height of the yen's rally against the dollar last week, when the US currency approached ¥111 and the Nikkei 225 average fell 2.4 per cent, observers were still pointing to signs of new resilience in Tokyo equities.

The key index recovered on Friday, amid signs that the dollar had stabilised for the time being in the ¥116-¥118 range. On Monday, the index closed at 20,080.00, up 11 per cent since the end of Japan's fiscal year on March 31.

The view that Japan's equity market is recovering — or at least bottoming out — has been a popular theme recently among Japan-based analysts and foreign fund managers. The prognosis is tempered, however, by lingering concerns about currency movements, the pace of Japan's economic recovery and anxiety about the impact of a possible interest rate increase. Recent assurances by Japanese officials that the official discount

rate, now at a historic low of 0.5 per cent, would not be increased until a solid economic recovery is under way, have laid market rumours to rest for now.

Several factors contribute to the bullish view, including forthcoming reforms in the securities field as part of the government's "big bang" financial deregulation plan. Stock options will be introduced next month, to be followed by the abolition of fixed commissions on securities transactions some time next year.

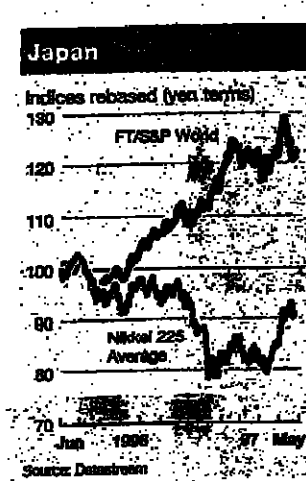
The recent scandals stemming from Nomura Securities' illegal trading activities point to greater policing by financial authorities. In step with a growing shift to international accounting standards, enhanced transparency and better corporate governance, this will inspire greater confidence among investors, analysts say.

Another factor is the steady improvement in corporate profits. In the current annual reporting season,

which finishes this week, companies have so far posted an increase of nearly 16 per cent in aggregate profits. In the short term, profit growth may provide a poor guide to equity market movements, says Neil Rogers of UBS Securities in Tokyo. "But over the medium term, profit growth sets the ceiling for equity market returns."

Furthermore, Japanese stocks are particularly attractive, when valued against cash flow rather than reported earnings per share, says Charles Clough, chief investment strategist with Merrill Lynch.

The sky-high price/earnings multiples so common to Japanese companies are "a little contrived", he says. Taking telecommunications giant NTT as an example, he says that NTT's P/E ratio of 48 is based on estimated 1998 earnings, but that the company has a multiple of 5.5 against the cash flow benchmark.



Arguably the most important factor in the stock market's rise, however, has been the steady increase of foreign investors buying into Japanese equities. While not yet as excited as in 1994, when foreign buying surged, international fund managers are eyeing Tokyo with a great deal more interest than seen early last year. According to Alexander Kimmont of Morgan Stanley in

Tokyo, "Japan has started to bottom out, at least for now, relative to the rest of the world. Consequently, the risk of being out of Japan is beginning to appear greater than the risk of being in."

The market's fall last week demonstrated an ongoing shift in stock-buying patterns among large investors, both foreign and domestic. The equity market has been increasingly described as two-tiered, with stock performances diverging sharply between globally competitive companies with strong earnings and domestic demand-driven laggards, including construction and real estate issues.

But buying interest has broadened to encompass a range of sectors, including those reliant on the domestic market. Even retailers, entirely dependent on domestic consumption and facing the effects of the April 1 sales tax increase from 3 to 5 per cent, have recently made substantial gains.

# Hong Kong peaks on overseas money

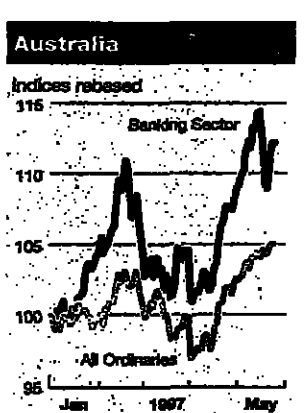
## ASIA PACIFIC

Overseas money continued to pour into HONG KONG. The Hang Seng index peaked again, up 245.90 or 1.7 per cent at 14,574.64, and turnover surged to HK\$20.6bn, comfortably eclipsing the record set 12 days ago.

Strong liquidity, red chip fever and pressure from futures ahead of Thursday's expiry all contributed. In properties, Cheung Kong jumped HK\$3 to HK\$80, and six of the day's most active stocks were mainland-backed shares, following a grey market surge for Beijing Enterprises.

Beijing Enterprises was said to be changing hands at more than HK\$40 against a flotation price of HK\$12.48. The offer was widely thought to have been more than 1,000 times subscribed.

Among other recent new issues, Chu Kong Shipping jumped 97.5 cents to HK\$4.575. The stock, which



made its debut on Friday, was issued at HK\$1.20.

SYDNEY shrugged off a profits warning from BHP to close higher, underpinned by good demand for banks and building shares. The All Ordinaries index ended up 20.9 or 0.8 per cent at 2,584.5. BHP slid 40 cents to A\$18.92 after the resource giant warned of difficult

trading. But banks were strong, and building stocks rose almost 3 per cent on a sector basis.

Both were pushed ahead by Friday's interest rate cut. NAB gained 14 cents to A\$18.93 and ANZ put on 21 cents to A\$8.53. Among builders, CSR added 14 cents to A\$4.69 and Pioneer gained 16 cents to A\$4.46. Boral rose 15 cents to A\$3.99.

TOKYO made modest gains on strong demand for carmakers and other export-driven issues that declined sharply last week as the dollar plunged against the yen, writes Gwen Robinson.

The Nikkei 225 average rose 34.50 to 20,043.50 after moving between 19,989.10 and 20,154.62. Turnover fell sharply from 368m shares to an estimated 269m, due to the holiday weekend in the US and in the UK. Declines narrowly led advances 652 to 505 with 185 unchanged. Good corporate prospects also drew buying interest.

Shio-Etsi Chemical, a leading maker of silicon for use in semiconductors, rose ¥100 to ¥2,690 on Friday's report that it expects parent recurring profit to rise nearly 30 per cent in the business year to March. Shinkyo Electric and Tazuma Electric Works, both involved in development of pre-paid integrated circuit cards, surged on reports that telecommunications giant NTT would use the cards for a new telephone card system.

Among carmakers, Toyota jumped ¥170 to ¥3,590 and Honda ¥50 to ¥3,580. Other big exporters saw Sony add ¥20 to ¥3,700, Canon ¥80 to ¥2,310 and Matsushita Electric Industrial ¥50 to ¥2,170, but TDK fell ¥60 to ¥3,670 and Pioneer Electronic ¥80 to ¥2,570.

Securities houses rose on short-covering, with Nomura up ¥100 to ¥1,470. Banks were mixed: Fuji Bank added ¥20 to ¥1,540 and Sakura Bank ¥17 to ¥722, while Daiwa

Bank lost ¥13 to ¥445. Sumitomo Trust and Topy Trust retreated ¥20 to ¥1,070 and ¥7 to ¥394 respectively on reports that the trust banks planned to issue convertible bonds overseas to boost their capital adequacy ratios.

In Osaka, the OSE average added 28.46 to 20,879.39 and volume dwindled to 13m shares.

SHENZHEN went into reverse again, dropping 4.5 per cent after the Shenzhen Development Bank, a large-cap company on the local currency A share market, said that it would defer a shareholders' meeting pending an investigation into trading irregularities.

The foreign currency B share index dropped 6.55 to 146.34 as turnover soared from HK\$39m to HK\$263.5m. Shenzhen Bank officials declined to elaborate; its shares ended at ¥37.80, down ¥1.35 or 3.5 per cent, after an intra-day low of ¥36.60.

# Strong run for Canadian financials

## AMERICAS

Buoyed by a strong run for financials, TORONTO pushed ahead in light volume. Dealers said that although the absence of Wall Street had reduced activity, some sectors met with good buying. At noon, the 300 composite index was up 51.39 at 6,472.90.

Banks forged ahead in anticipation of good news on earnings. Bank of Montreal rose 90 cents to C\$55 and Bank of Nova Scotia gained C\$110 to C\$58.65. Both banks post results today. Royal Bank of Canada added C\$1.30 at C\$61.65.

"The market is clearly looking for some good numbers from the banks. There is talk of record earnings and a possible upkick for dividends," said one broker.

Elsewhere, Seagram rose 80 cents to C\$56.00 and Alcan Aluminium gained 10 cents to C\$50.10. Among golds, Barrick paid scant attention to the flat bullion price, adding 30 cents to C\$34.15.

MEXICO CITY made modest progress with dealers citing slow volumes. Dealers said the slack turnover was caused by the absence of US investors. "It's just range trading this morning," said one dealer. News of participation in a development project at the Mexico City racetrack boosted the ECE restaurant chain. The shares gained 72 centavos to 11.44 pesos. At midsession the IPC index was up 4.27 at 3,992.56.

SANTIAGO saw a modest downward dip at the opening bell after profit-takers moved into electricity utilities, but the market clawed back on to the upside as the morning session progressed. At midsession, the IPSA index had pushed up to a three-year high with a gain of 0.32 to 124.90.

Industrials managed to push higher, adding 7.5 to 8,319.6, but golds continued to suffer from bullion price blues.

The golds index ended 3.1 lower at 1,189.1. The day's central focus was on the banking sector where Standard Bank fell R7.75 to R205, having been as low as R200 at one stage during the morning session.

The eventual clawback followed a statement from the bank that it could take the

loss without any significant impact on future earnings.

The Abes results came in short of broker expectations. The shares were showing a gain of 10 cents prior to the news flash but quickly fell back. They ended R1.00 lower at R28.75.

South African Breweries eased 75 cents to R127.25 after it was learned that Mr Meyer Kahn, the group's executive chairman, had been seconded to the police service for two years.

CARACAS stayed on the upside.

The IBC index, which staged a four-day rally last week, was 3.86 higher at 6,750.55 at midsession. BUENOS AIRES also traded quietly, after notching up its tenth consecutive day of gains on Friday.

At midsession, the Merval index was 2.11 ahead at 768.89.

# South Africa dips in narrow trading

Shares in Johannesburg traded narrowly to end marginally lower, the main focus being on selected financials.

Standard Bank took a knock on news that its merchant bank offshoot was owed R230m by New Age Beverages, which had applied for liquidation; and Amalgamated Banks of South Africa fell 100 of disappointing annual results.

At the close, the all-share index was off 4.2 at 7,067.5.

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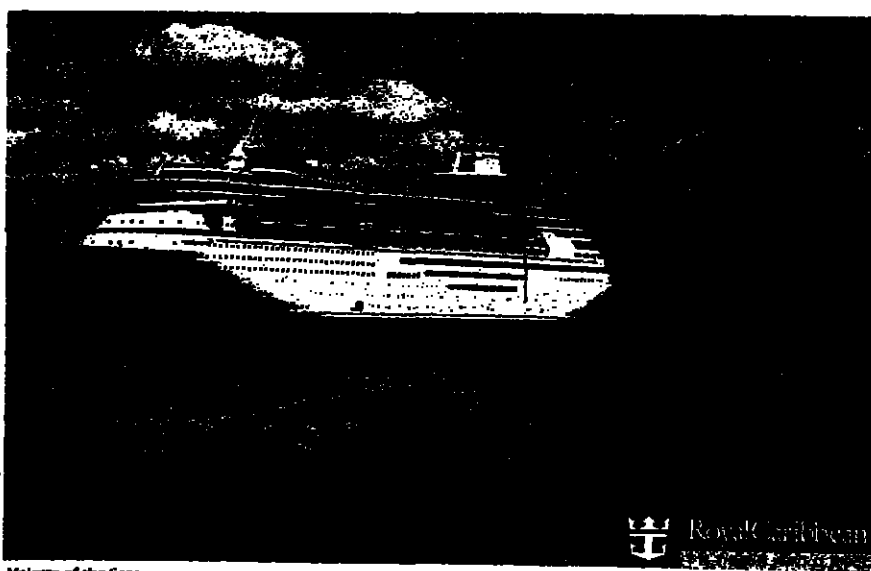
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NATIONAL AND REGIONAL MARKETS	Figures in parentheses show number of times index of stock	US Dollar	Day's Change	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar	Round Index	Yen Index	DM Index	Local Index	Local Currency % chg on day	Gross Index	US Dollar
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